

# FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

No. 29,305

Wednesday April 25 1984

U.S. fear of high-tech piracy may threaten research, Page 19

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## NEWS SUMMARY

### GENERAL

**Brasilia**  
tense  
ahead of  
key vote

Tension mounted in Brasilia yesterday ahead of today's congressional debate on restoring direct presidential elections to Brazil and ending 20 years of military rule.

Strict controls are in force on all air and road entry points to the capital, and radio and television broadcasts in the area are being censored.

The opposition motion to restore a direct vote is unlikely to succeed, but the Government's tactics are not clear. It may present its own proposal for direct elections in 1988. Page 20

### Afghans take valley

Afghanistan said its forces captured the strategic Panjshir valley, between Kabul and the Soviet border, from rebel guerrillas in a spring offensive.

### Warning from army

El Salvador's army said it had prepared a message for the winner of the May 6 presidential election, telling him to stay out of military affairs.

### Death threat charge

Romanian emigre Jean Paul Gabor was charged in San Antonio, Texas, with threatening to kill Democratic presidential candidate Walter Mondale.

### Nuclear deal

The U.S. and China have ended talks on a nuclear co-operation deal which should be ready for President Reagan to sign when he visits Peking this week. Page 4

### Genoa port shut

Genoa port was paralysed by dockers striking against a management attempt to regain control of its running. Page 3. Japanese dockers began an indefinite strike at 10 big ports.

### Libyans on way

Tripoli sent three officials to London to supervise the departure of the occupants of the People's Bureau, which has been under police siege for more than a week. Page 20

### Threat to dissent

A senior Yugoslav official warned dissidents that the country would use all possible means to stamp out dissent. Page 2

### Indian border clash

Indian and Bangladeshi troops exchanged fire for several hours along their border, where India is putting up a barbed-wire fence.

### Death sentences

A Banjul court sentenced 24 people to death for their part in an attempted coup in The Gambia in 1981, in which 800 died.

### Sadat men dropped

Egypt's President Hosni Mubarak dropped several leading names of the Sadat era from his National Democratic Party's list of election candidates. Page 3

### East Germans held

Dozens of East Germans have been taken into custody after applying to leave the country for West Germany. Page 3

### French drug raid

French police seized six tonnes of hashish and 50 kilos of opium, claimed to be worth \$37m, near Versailles, in what they said was their biggest drug haul.

### BUSINESS

**Exxon's**  
3-month  
profits  
up 39%

BY TERRY DODSWORTH IN NEW YORK

National Intergroup, the fourth largest U.S. steel company, is linking with Nippon Kokan of Japan, in a joint venture which involves the sale of 50 per cent of its steel division for \$292m.

The agreement, announced in Pittsburgh yesterday, was described as an historic event by Mr Howard Love, National Intergroup's chairman. It brings to an end a period of speculation about the future of National's steel activities after its attempt to sell them for \$357m was stopped by the anti-trust authorities.

Mr Jim Haas, President of National Intergroup, said that he expected that Nippon Kokan (NKK), which is the second largest Japanese producer, to take a full managerial role in running the three plants involved in the agreement.

No redundancies or closures were contemplated, he added, and he was confident that the relationship would benefit all employees. This reference was seen as an important sign to the steel trade union, which only a year ago came into violent opposition with another NKK plan to buy the Rouge Steel plant belonging to Ford Motor com-

pany in Detroit. Union opposition was the principal factor in undermining that deal.

Mr Haas said that the new steel company, which will be headed by Mr Love, as chairman, will be run as a separate entity and treated as an investment on the parent group's books.

It would benefit, he added, from NKK's proven expertise in quality and process control.

From NKK's point of view, the deal will be of value in providing it with better access to the U.S. market, which is partially closed to Japanese producers at present, under a voluntary quota arrangement.

Despite continuing pressure on steel prices in the U.S. market, they are higher than prices available in most other markets. In addition, National's operations are concentrated in the higher margin flat rolled products, which are enjoying buoyant demand from the expanding motor industry.

**Controversy on**  
**dismissal of**  
**Saudi minister**

BY MICHAEL FIELD IN LONDON

THE DISMISSAL of Dr Ghazi Alqasabi as the Saudi Arabian Minister of Health and the accompanying debate over the greed of the Kingdom's royal family is being seen as one of the most important political events in the country since the occupation of the Grand Mosque in Mecca in 1979.

Dr Alqasabi, who was dismissed at the weekend, became Minister of Health last October after serving as Minister of Industry and Electricity since 1975 in 1982-83. He had held both portfolios together.

The Health Ministry is one of the kingdom's biggest spending agencies, with a 1983-84 budget running at about \$6bn.

Dr Alqasabi was the most effective of the modern technocrat ministers in the Saudi Arabian Government and was extremely popular with the Saudi bourgeoisie – and particularly with the Kingdom's press. His dismissal is important because it followed a direct challenge to King Fahd.

The reason for the dismissal is that Dr Alqasabi had incurred the disfavour of senior members of the Saudi royal family and had challenged the King to support him in a poem he wrote for the Riyadh newspaper, Al-Jazira.

The 50-line poem was published on March 5 and was entitled "Al-Mutanabbi's last message to Saif al-Dowlah."

The two characters in the title were a famous court poet and the poet's employer, Saif al-Dowlah (The Sword of the State), who ruled in Aleppo in the tenth century.

The poem ran roughly as follows: "Why have you forsaken me and why do I no longer receive your friendship? ... Why do you listen to these false voices? They deceived me and their deception was to your liking, but previously you never used to be moved by this perfumed falsehood."

I am not going to compete with these cheap people ... Instead I shall take to the desert. The desert is more generous. Its munificence is not cut off ... It is more truthful than a friend whose friendship is changeable and of varying colours... Never mind the consequence.

By Max Wilkinson in London and Nancy Dunn in Washington

THE DOLLAR showed a renewed bout of strength yesterday, borne up by optimistic pointers for U.S. inflation and market fears about industrial unrest in Britain and West Germany.

In the first day of European trading after the Easter break, the dollar rose strongly, to close in London at DM 2.65, higher than its close on Thursday.

Although trading was thin, the market appeared to endorse the upward movements of the dollar in New York over the Easter period when the U.S. currency breached the DM 2.65 "resistance point" in spite of heavy intervention by the West German central bank, the Bundesbank.

The dollar's strength, helped by Easter by the larger than expected first-quarter growth rate for the U.S. economy of 8.3 per cent, was given further momentum yesterday by the U.S. consumer price index for March.

The index rose a modest 0.2 per cent last month, an increase widely interpreted as heralding good news of a moderating economy.

Mr Martin Feldstein, chairman of the Council of Economic Advisors, said that the rise was "further evidence that the economy is not overheating." He noted that even without a "welcome" 0.1 per cent decline in food costs, consumer prices rose only 0.3 per cent last month.

The drop in food prices, the first since last July, represented a sharp turnaround from the 2.4 per cent increase in January and the 0.9 per cent climb in February. Fuel oil prices declined 4.3 per cent. Transport costs rose 0.9 per cent and medical costs by 0.5 per cent.

The report was especially welcome after a January increase of 0.6 per cent and February's 0.4 per cent.

The poem was an open criticism of the King's failure to support Dr Alqasabi in this battle, which was seen as being related to the whole issue of the greed of members of the royal family.

This has been manifested in senior princes at the head of ministries receiving payments from suppliers to

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## Lagos scraps naira in attack on corruption

BY ANDREW GOWERS IN LONDON

NIGERIA's decision to scrap its currency and start again with a new naira marks a sudden increase in the military Government's attack on corruption and the drain of money from the country.

It is not expected, however, to have more than a passing impact on companies doing business in Nigeria or with the country, and it does not fully address the country's more deep-seated economic problems, according to diplomats in Lagos and foreign businesses.

The move, announced on television on Monday night by the regime's number two, Brig Tunde Idagbon, is effectively aimed at depriving naira held outside Nigeria of any value.

The two sides started talking, said Mr Love, last year, but the talks were broken off when U.S. Steel made its offer. Discussions were resumed again when that deal fell through. Mr Love added that the agreement with NKK will allow the parent group to concentrate on its plans to diversify in the financial services sector and overseas.

The move, announced on television on Monday night by the regime's number two, Brig Tunde Idagbon, is effectively aimed at depriving naira held outside Nigeria of any value.

Aside from that, and the possibility that the imminent demise of the old currency will cause a feverish rush to spend it and a consequent bulge in prices, diplomats and businessmen do not expect commercial activity to be greatly impaired.

Most reputable trading companies probably do not hold large amounts of naira either inside the country or outside (which is illegal under Nigeria's exchange control rules). For them, there is just the prospect of yet another bureaucratic knot to add to the existing tangle.

For the several foreign banks which trade unofficially in (quite small sums of) naira, the Government's move means greater uncertainty. It was unclear yesterday whether the Nigerian authorities would make an exception for the banks and accept the return of notes held outside the country, but this seemed somewhat unlikely.

Some banks in London yesterday ordered a halt to trading in the naira while they awaited clarification from Lagos.

Nevertheless, foreign observers see the move as an overt and not altogether surprising effort to stanch the flow of currency abroad. It will also, doubt, prove politically popular at home as it hits the wealthy and corrupt "saboteurs" so often pilloried by Maj Gen Muhammed Buhari's regime since it seized power on New Year's Eve.

For the many Nigerians with large amounts of cash within the country, the immediate result is likely to be at best huge personal inconvenience and at worst a heavy loss.

From today until May 6, when the naira ceases to be legal tender, amounts of up to N5,000 will be exchanged for new banknotes (in the same denominations, but in new colours) over the counter with no questions asked.

Any sum in excess of this will have to be initially deposited in bank accounts; the depositor will also be asked to produce a sworn affidavit as to the source and ownership of his funds.

Thus it is hoped that those with ill-gotten gains will be exposed. In fact, there is reason to doubt whether the system will operate with great efficiency or that it will

Continued on Page 20

## Moussa plans comeback after acquittal

By David Marsh in Paris

M PIERRE MOUSSA, the former chairman of now-nationalised French investment bank Paribas, plans a comeback on the international financial stage after being acquitted yesterday on charges of exchange control infractions.

M Moussa, who resigned from the bank in October 1981 in the midst of a furious political row over the Socialist Government's nationalisation programme, is understood to be planning to set up with International Investors, a Luxembourg-based investment banking institution with a capital of around \$100m.

Yesterday's acquittal, following a long-running trial in a Paris magistrate's court, brings to an end one of the most emotional financial dramas in post-war France.

It comes nearly 2½ years after the Government brought charges against former Paribas executives and clients involved in channelling funds into Swiss bank accounts under an illegal cash smuggling network uncovered by French customs in November 1980.

M Moussa, who has been working during the last two years building up a financial advisory company, took a philosophical view of the court case.

Regarding the Government's bringing of charges in November 1981, he said: "I have no feelings of rancour. I can understand that they (the Government) were over-excited.

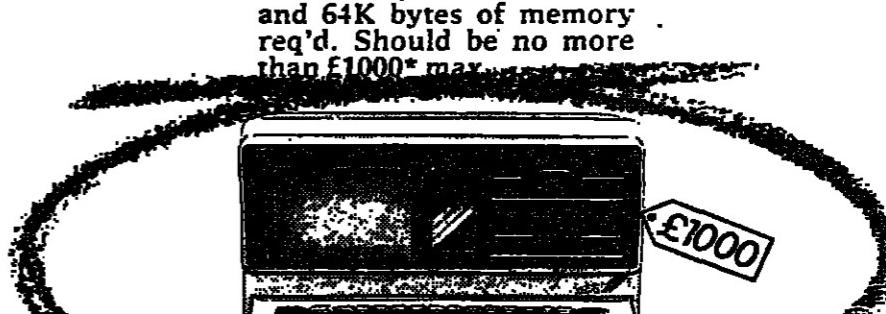
"It was due to the circumstances and their lack of experience," M Moussa said. "Most of the mistakes they made (after coming to power in May 1981) were because they knew so little about real things. It was not really their fault – since then, they have learnt a lot."

The charges, accusing M Moussa of responsibility for irregularities uncovered in the bank's department handling private clients' wealth, were brought by M Laurent Fabius, now the Industry Minister, in his previous capacity as Budget Minister.

This came shortly after a political furor – in which the new Minister of Finance, M Pierre Mauroy, the Prime Minister over Paribas' discreet but perfectly

Continued on Page 20

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## EUROPEAN NEWS

## Yugoslavia cracks down on dissent

By David Suchan in London and Aleksandar Lešić in Belgrade  
A SENIOR Yugoslav official warned yesterday that the authorities would "use all means" to stamp out dissent. Mr Žika Radičević, a Communist party leader in Serbia, referred to some 30 dissidents seized last Friday as "enemies."

All but one of the group arrested while meeting in a Belgrade apartment, were yesterday said to have been freed or on the point of being released after interrogation. They included Mr Milovan Djilas, Yugoslavia's most famous dissident.

Mr Srdjan Popović, a well-known human rights lawyer arrested subsequently, was also released yesterday.

The harassment is seen as part of a wider crackdown against political dissent, particularly in Serbia, where local Communist organisations have been agitating.

It may also tarnish Yugoslavia's generally moderate political image in the eyes of Western governments which mounted an exceptional effort last year and this to help the country overcome its civil strife.

Police are said to have warned Mr Djilas (73), who on Friday was giving his views on Yugoslavia's sensitive nationalities issue, not to give public interviews.

## Portugal learns the difficult lessons of democratic government

Diana Smith reviews progress since the revolution ten years ago

A FOREIGN embassy in Lisbon's elegant Rua do Sacramento has just been painted salmon pink—the *cor de grão* characteristic of houses in the capital.

Residents of that street—mostly diplomats or vestiges of the wealthy old guard that once ruled Portugal—can be fairly sure that their freshly-painted walls will not be daubed with political slogans, calls for Nato to go home or multi-layered, peeling posters. The street is patrolled by police whose presence discourages paint sprayers and poster pasters.

Elsewhere in Lisbon, the walls colourfully testify to 10 years of freedom of expression, granted at dawn on April 25 1974, when disillusioned junior officers carried out a bloodless coup d'état ending nearly 50 years of isolationist, dour dictatorship backed by political police who treated would-be wall-daubers with savage repression.

The coup ended not only an entrenched dictatorship but an 18-year-old war in Angola, Mozambique and smaller African colonies. With the flowering of carnations in rifle butts on those April days a decade ago, came a burst of relief at the end of the useless loss of young lives in an Africa beset on shedding colonial strictures. There was also an outburst of repressed urges

political, social, and cultural—that the Portuguese had held back for too long.

At first such sudden, untrammeled freedom of choice brought irresponsibility, petty vendettas and some vandalism, plus verbal diarrhoea that lasted for several years. Prevented from saying what they thought for half a century, the Portuguese flooded themselves and onlookers with opinion and garbled political rhetoric, hastily mustered from half-read books. They talked themselves

Communist-enforced, arbitrary nationalisations that Portugal had held back for too long.

At first such sudden, untrammeled freedom of choice brought irresponsibility, petty vendettas and some vandalism, plus verbal diarrhoea that lasted for several years. Prevented from saying what they thought for half a century, the Portuguese flooded themselves and onlookers with opinion and garbled political rhetoric, hastily mustered from half-read books. They talked themselves

into a state of affairs that Portugal's Left was rewarded by jobs for the boys running into hundreds of thousands. Full employment regardless of a company's capacity to pay wages or secure

approval of such a move. The powerful Roman Catholic Church has fiercely opposed any liberalisation of abortion, but there are estimated to be well over 100,000 illegal abortions performed in the country each year, especially among poorer and less educated women.

Elsewhere, he has earned kudos and Portugal's borrowing has become easier. The man in the street has not quite made the connection between foreign loans and his daily bread, but the austerity has bitten hard and is working. Unfortunately for the small shopkeepers who enjoyed a boom when Portuguese people were spending beyond their means, successful austerity has brought many bankruptcies.

Despite the real suffering in this kind of genuinely full freedom of expression no one (outside devout party members) is heard clamouring for a Communist takeover. Nor are there serious efforts to restore another authoritarian regime. Before the coup Portugal more resembled the 19th than



**REVOLUTION** on the streets of Lisbon 10 years ago today. A young soldier sports a flower in the barrel of his rifle.

the 20th century. That was agreeable for the "haves"; the refugees from the former

rest had the choice of sub-colonies. The result is often

quirky, but surprisingly adaptable for a nation untrained

in ground politically.

Those who were children or

in their teens when the coup

came, are more willing to

experiment to create in music

books, and films to travel and

persecution by paramilitary thugs in dark glasses.

The Portuguese could have

talked less and done more since

April 1974, but they are trying

valiantly to master the difficult

art of democratic government

## U.S. grounds Soviet satellite launch hopes

BY PETER MARSH

THE U.S. Government will block any move by Inmarsat, an international body that operates communications services for shire to use a Soviet rocket to put into orbit a new generation of satellites.

The State Department says "under no circumstances" would it permit the transfer to the Balkan rocket site in Soviet Central Asia of the U.S.-made parts that the satellites are certain to contain.

Such a transfer would be prohibited under the Munitions Control Regulations, which seek to stop the channelling to unfriendly countries of high-technology components that have military applications.

Communications...satellite... telephone...data exchanges in the sky. They contain advanced electronic components of just the kind that President Ronald Reagan's Government, through its controls over the transfer of technology, is attempting to prevent reaching the Soviet Union, on the grounds that they aid the latter's weapons build-up.

The U.S. action is a blow to efforts by the Soviet Union to sell to the West launch vehicles on its Proton rocket. Moscow told Inmarsat last year that it would put up satellites for about \$23m per launch, about half the price with the space shuttle or Europe's Ariane rocket.

Inmarsat, which is owned by about 40 countries including the U.S. and the Soviet Union, regards the Proton as one of the possible launch vehicles for a new generation of satellites to be placed in orbit in the late 1980s.

The organisation is based in London and earns about \$40m a year. It operates a network of five satellites in geostationary orbit 36,000 km above the Equator, with which it transfers telephone calls and data between shore bases and about 2,300 ships.

Mossviazsputnik, the Soviet satellite communications agency, has supplied Inmarsat with technical details of the Proton so it can make a proper evaluation. "We are treating the Soviet bid as a serious offer," said a spokesman. "We want to have open to us (for launch vehicles) the greatest number of options."

Soviet space engineers have,

with three exceptions, used

their rockets only to put into space Soviet satellites or manned capsules. The exceptions were the launch of Indian satellites from 1975-1981.

For its new series of up to nine communications satellites that may cost \$500m, Inmarsat earlier this month received bids from two international consortia, both of which have a strong U.S. presence.

The winning consortium, which Inmarsat will select next year, will either sell or lease the satellites to the organisation.

Hughes Aircraft of the U.S. has teamed up with British Aerospace in one venture. The second consortium involves North Aerospace of the U.S., Marconi Space Systems of Britain, and Aerospatiale of France.

The U.S. move makes clear

that if Inmarsat were to choose the Proton launcher, then only the non-U.S. parts of the satellites would be permitted to travel to the Soviet Union for the launch.

The U.S. has 23 per cent of the shares in Inmarsat, followed by the Soviet Union with 14 per cent. Britain has the next biggest stake, 10 per cent.

The consortiums were asked to ensure that their satellites were compatible with at least two of a total of six launch vehicles. These are: the Proton and the space shuttle, which are operated by government agencies; Ariane, which is sold by Ariane Space, a semi-public body in France; and Delta, Titan and Atlas-Centaur, three rockets sold by private companies in the U.S.

These specifications are not overriding. Assuming Inmarsat decides to purchase the satellites outright, the organisation wants to have the opportunity to decide for itself—possibly on grounds of price—which launch vehicle to select.

If Inmarsat were to lease the satellites from the satellite builders, then the winning consortium would have the final say over which launch service to use.

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**HARRIS**

## EUROPEAN NEWS

**Fiat to stop making medium-sized lorries in France**

BY PAUL BETTS IN PARIS

**FIAT** PLANS to stop making medium-sized lorries in France and will shut its plant at Trappes south-west of Paris.

Iveco-Umic, the French subsidiary of Fiat's Iveco truck group, is expected on Friday to announce closure of the large manufacturing plant, with the loss of 1,250 to 1,350 jobs. The move is part of a major restructuring of Iveco's French operations which are expected to report a loss of about FFr 340m ( £29.5m) for 1983, against earlier forecasts of FFr 250m.

It comes at a time of continuing recession in both the French and European truck markets. Renault Véhicules Industriel (RVI), the large truck subsidiary of the State-owned Renault group, last week reported a FFr 1.9bn loss for last year.

Iveco intends to maintain its French engine manufacturing operations, although it has warned that it might be forced to make more workers redundant because a French government order for 500 of its Lorraine-type buses, built at its Fourchambault plant, has fallen through.

Fiat is also continuing to make fresh investments in France. Its agricultural equipment subsidiary announced last Friday it is paying FFr 75m for Brandt, the French company which is the leading European manufacturer of grape harvesting machinery.

Iveco's plant at Trappes was

built in 1973 at a time of strong expectation of growth in the truck market. It has an annual capacity of 22,000 lorries, but produced only 6,112 last year. The company felt it had no alternative to closure because of the slump in the market and the generally bleak longer term outlook.

The comment was made in its latest analysis of economic trends in the country that highlights the structural weaknesses of Belgian exports. The economy is more than 40 per cent dependent on exports.

Kredietbank's suggested solution—its version of the help required—runs down two paths.

The first is financial. High corporate profitability is essential if stronger companies are to modernise and specialise. Measures to maintain and promote competitiveness will be needed over the coming years.

This line of thinking supports government policy which, since 1982, has been aimed at shifting resources from personal consumption into the corporate sector. The latest manifestation of this has been an austerity package designed to trim the public sector deficit.

The package has already provoked industrial unrest and is the source of a new round of talks today between the Government and the main trade union groupings.

The second path which Kredietbank suggests should be followed is designed to help the weaker part of the corporate sector, where, it says, "involvement in the third industrial revolution is too sluggish and too patchy."

The impetus will have to come in the form of further foreign investment in the advanced metalworking industries of Belgium.

Enough is at stake to approach some of the better foreign enterprises, offering them a package of serious fiscal and administrative incentives and getting them to bring the quality of the whole of Belgian industry up to scratch," Kredietbank proposes.

It notes that exports have remained the only engine of growth for the economy. Since 1982, the trade position has improved, helped by a devaluation in that year. In the first nine months of last year, the Belgo-Luxembourg Economic Union's trade deficit narrowed to FFr 4.7bn (£51m) from FFr 7.2bn (£839m) for the same period of 1982.

What worries the bank, however, is the nature of the exports. The metalworking sector failed to make a positive contribution to the trade balance; mechanical engineering has failed to gain advantages from modernisation.

Yet metalworking and heavily subsidised steel imports account for more than 20 per cent of goods exports, Kredietbank says.

But there has been an expansion in the exports of cars—Belgium has large assembly plants—furniture, rubber and plastic products, food and beverages and carpets. Here, the trend has been towards increasing specialisation.

**Air traffic controllers step up action against new Bill**

BY DAVID HOUSEGO IN PARIS

**FRENCH** AIR traffic controllers yesterday intensified their five-day strike, delaying flights throughout much of France.

The stepping-up of their campaign came on the eve of the presentation in the National Assembly of a government Bill that would lift the 20-year-old ban on strike action by traffic control staff. In spite of the ban, air controllers have regularly come out on strike for better pay and conditions.

The controllers' objection to the Bill which M Charles Fiterman, the Minister of Transport, will present is that it imposes a minimum work load during a

strike period that would, on the controllers' reckoning, guarantee 70 per cent of normal flights. The Government says that only 10 per cent of flights would be maintained.

This minimum service in the Government's eyes is needed primarily for defence reasons and to safeguard international flights over French territory.

Yesterday's stoppages caused two-hour delays at the two Paris airports of Orly and Roissy, as well as at other provincial airports. International flights over flying French territory were also effected.

**Stable outlook for EMS**

BY OUR BRUSSELS STAFF

System, which holds EEC currencies except sterling within a specified parity band, should have a period of stability this year, the European Commission said yesterday in its latest review of monetary policy.

It warned, however, that there could be strains because of "the international monetary environment"—presumably a reference to likely fluctuations in the dollar.

Although the respective inflation rates of EEC countries still diverge, the Commission thinks that the trend in economic fundamentals is favourable towards stability in the sixth year of the EMS existence.

Cost and price pressures, resulting from different

levels of performance in the EEC economies, most obvious in 1981 and 1982, have diminished, the Commission said. Current account positions have been brought more closely into line with each other.

The trend should continue this year, reducing pressures on the foreign exchange markets.

In fact the EMS has had a relatively calm period since March 1983, the Commission observed. This, despite the tensions during the winter when the dollar fell back and the Deutsche Mark moved upwards.

This greater stability, it said, is due to greater economic policy convergence and to an increasing trend towards restoration of external equilibria."

**In Mayfair**

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THE MAY FAIR HOTEL LONDON

**IMF 'at limit' of ability to aid Third World**

BY PETER MONTAGNON IN AMSTERDAM

**THE** International Monetary Fund has reached "the limits of its possibilities" in providing credits to developing countries, Mr Wim Duisenberg, governor of the Dutch central bank, said here yesterday.

In a speech to commercial bankers attending the annual meeting of the Asian Development Bank, he warned that efforts to increase its resources available to its members access to its resources, he said.

Last year's increase in quota subscriptions had "restored the IMF's liquidity position somewhat," but in future a more

counter-productive. They could even threaten its efficient functioning.

The IMF had already suffered a "serious deterioration" in its liquidity position through the provision of large balance-of-payments loans since 1980 to triple members' access to its resources, he said.

Borrowing by the Fund to increase its resources available for lending was only an interim measure, Mr Duisenberg said.

They should not attempt to take over the role of private creditors in the financial system."

placed on members' access to loans until a further quota increase could be agreed.

Member countries can borrow a maximum of 125 per cent of their quota subscription from the IMF each year.

Borrowing by the Fund to increase its resources available for lending was only an interim measure, Mr Duisenberg said.

They should not attempt to take over the role of private creditors in the financial system."

mercial banks to continue lending "through the full exercise of its powers of moral suasion." A feasible adjustment path exists, provided that bank lending continues to expand at a rate of 5 per cent per annum until the end of the decade," said Mr de Clercq, who is also chairman of the IMF's Interim Committee.

The provision of new finance is essential to maintaining developing countries' willingness to repay their debts,

**Andreotti sees Chernenko in Moscow**

BY ANTHONY ROBINSON

**THE SOVIET** President, Mr Konstantin Chernenko, yesterday warned Sig Giulio Andreotti, the visiting Italian Foreign Minister, that the deployment of U.S. cruise missiles in Sicily increased the risk of nuclear war. He described the missiles as "first strike weapons" whose deployment "seriously aggravated the war threat."

This line of thinking supports government policy which, since 1982, has been aimed at shifting resources from personal consumption into the corporate sector. The latest manifestation of this has been an austerity package designed to trim the public sector deficit.

The Italian minister is believed to be a future candidate for the Italian presidency and his Moscow visit is partly designed to impress Communist voters at home. The Italian Communist Party does not like the new U.S. missiles in Sicily but has been muted in its criticism for fear of being branded a servant of Moscow.

Sig Andreotti politely rejected the implied threat in the Soviet press and repeated the view of the Nato governments that Moscow should resume nuclear disarmament talks in Geneva

**Fight for control paralyses port of Genoa**

BY JAMES BUXTON IN ROME

**THE PORT** of Genoa, Italy's largest, was still paralysed yesterday by dockers striking against the port management's attempt to regain control from the unions.

The strike began last Friday, ostensibly over objections by 104 workers to their treatment in a new grading and promotion system. But it became clear in comments at the weekend that the real issue is Sig Roberto d'Alessandro, the new government-nominated port chairman.

Sig d'Alessandro, a businessman and the Socialist mayor of nearby Portofino, took over a few weeks ago with the job of reversing the port's falling trade and mounting losses. The decline is due to highly restrictive labour practices, constantly mounting charges and a failure to invest in container handling equipment.

As a result Genoa has lost out to Savona and La Spezia, while the city's importers bring in goods from Marseilles and

even Rotterdam. The decay of the port—said to be the only one in the world where dockers stop work when it rains—is a significant cause of the depression that has hit the rest of the city in recent years.

The new chairman appears determined to return control to the port authority, after 15 years in which it slipped gradually into union hands.

His decision to freeze charges was strongly contested by the unions, and the strike is widely

seen as an attempt to block Sig d'Alessandro's plans to restructure the port.

In the van of the fight is the Comunist-oriented CGIL union. Its leaders in Genoa have accused Sig d'Alessandro of taking decisions instead of seeking compromise.

The CGIL is backed in the strike by the pro-Socialist UIL, despite condemnation of the action by that union's leadership in Rome.

**East Germany clamps down on emigrants**

BY LESLIE COLITT IN EAST BERLIN

**EAST GERMANY** has taken custody dozens of its citizens who recently applied to leave the country for West Germany.

Herr Wolf Quassdorf, an East Berlin theologian, was sentenced last week to 14 months in prison for "illegal contacts" with the West German Mission after he applied to emigrate.

More than 20,000 East Germans have arrived in West Germany since January when East Germany began approving exit applications at the fastest rate since the Berlin Wall was built in August, 1961.

An estimated 400,000 East Germans have applied to leave, but in recent weeks there has been a wave of new applications because of growing fears that the East German authorities will soon clamp down on departures.

The East German authorities have simultaneously stepped up their efforts to get members of the independent peace movement to apply to leave the country. Several campaigners were given prison sentences recently for holding silent vigils

in East German cities. The East German Government is thought to be permitting some of its dissatisfied citizens to leave in order to reduce pressure on it for political and economic change.

In addition, some of the emigrants worked in fields such as teaching where there is now excess manpower. West Germany is compensating East Germany monetarily for the higher education and job training each emigrant has received in East Germany.

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**Fact 2**

Luckily, the good news about Northern Ireland's high productivity travels almost as fast among some industrialists as bad news does in the media, which perhaps explains why 100 plants have set up almost unnoticed in Northern Ireland in the last 10 years. European companies, like Hoechst, STC and Philips, have joined many successful American companies, including Du Pont and General Motors, in judging Northern Ireland on its merits. They are delighted with the results.

**Fact 3**

A technically gifted workforce and a unique relationship between unions and management results in consistently good industrial relations and productivity. For example, in 1982, an average of less than one hour per man per year was lost due to industrial disputes of any kind.

**Fact 4**

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**Fact 5**

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**Fact 6**

Sailing in Northern Ireland's coastal waters is only one of many leisure activities enjoyed by foreign executives and their families. In fact sailing is an extremely competitive sport in Northern Ireland with regular racing and even flotilla cruising to nearby Scotland, Isle of Man, England and Wales. Often executives and their families like the lifestyle so much that they are reluctant to return home even to accept promotion.

**Fact 7**

Our researchers tell us you may not believe these facts at first! So why not accept this challenge from companies which have already committed themselves to investment in Northern Ireland—"Visit us and we'll show you the facts". To arrange a visit to a successful company in Northern Ireland call or write to John Hughes at the address below.

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A still from 'Chariots of Fire' by courtesy of 20th Century Fox © Enigma Productions Ltd 1981. Goldsmith - a part of Pearson - provided the development finance.

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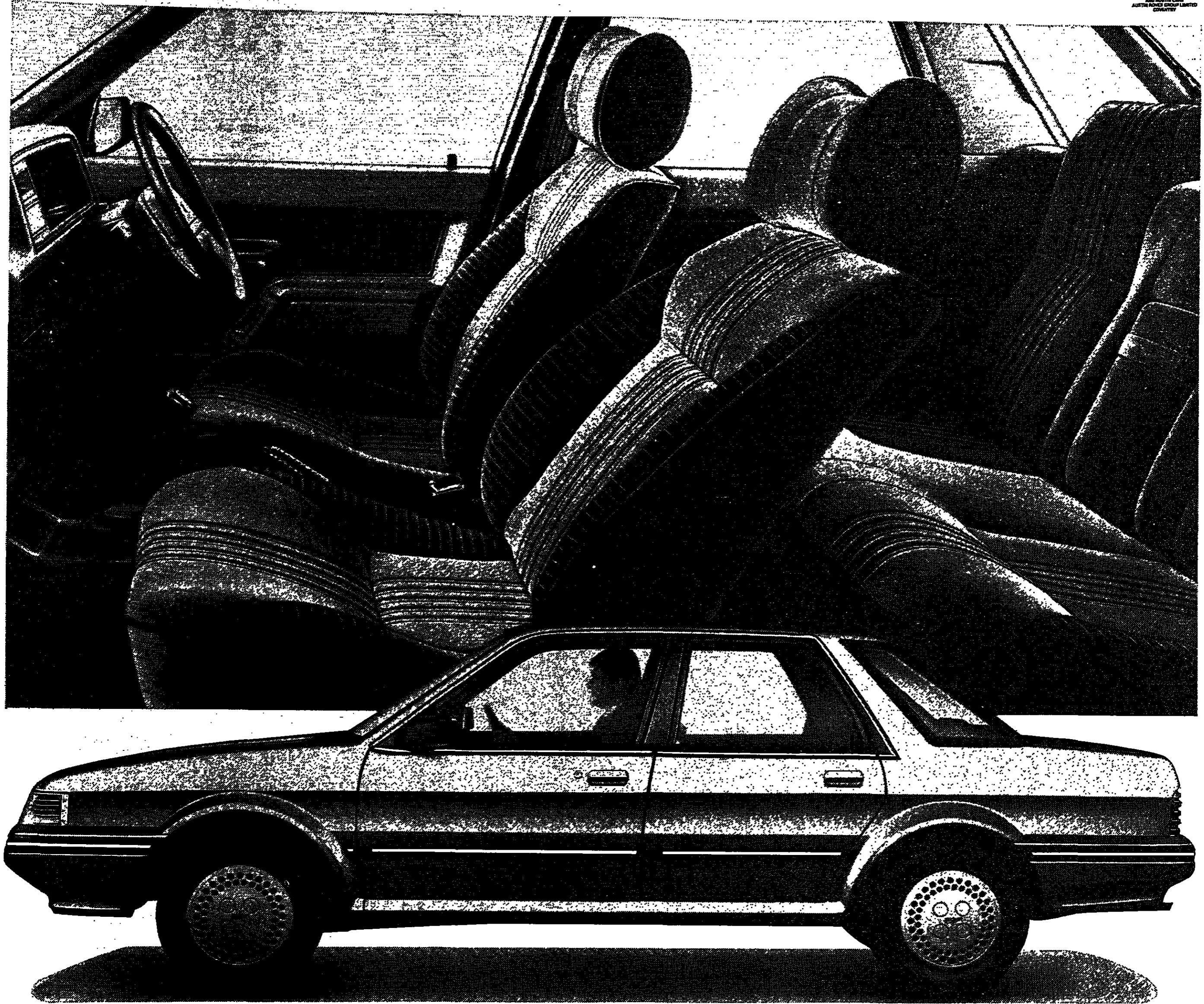
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action takes on a new role in Montego. When folded, the seat backs offer the choice of a picnic tray, or a large writing surface, as well as increasing Montego's outstanding loadspace.<sup>2</sup>

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Part of this achievement is due to Austin Rover's proven Electronic Engine Management system. A microprocessor controls fuel usage through a highly sophisticated automatic choke system, idle speed control and deceleration fuel

cut-off. On 1.6 and 2.0 litre models, new programmed ignition brings state of the art performance to Austin's advanced engine range.

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ity of ride, handling and control unsurpassed in its class.

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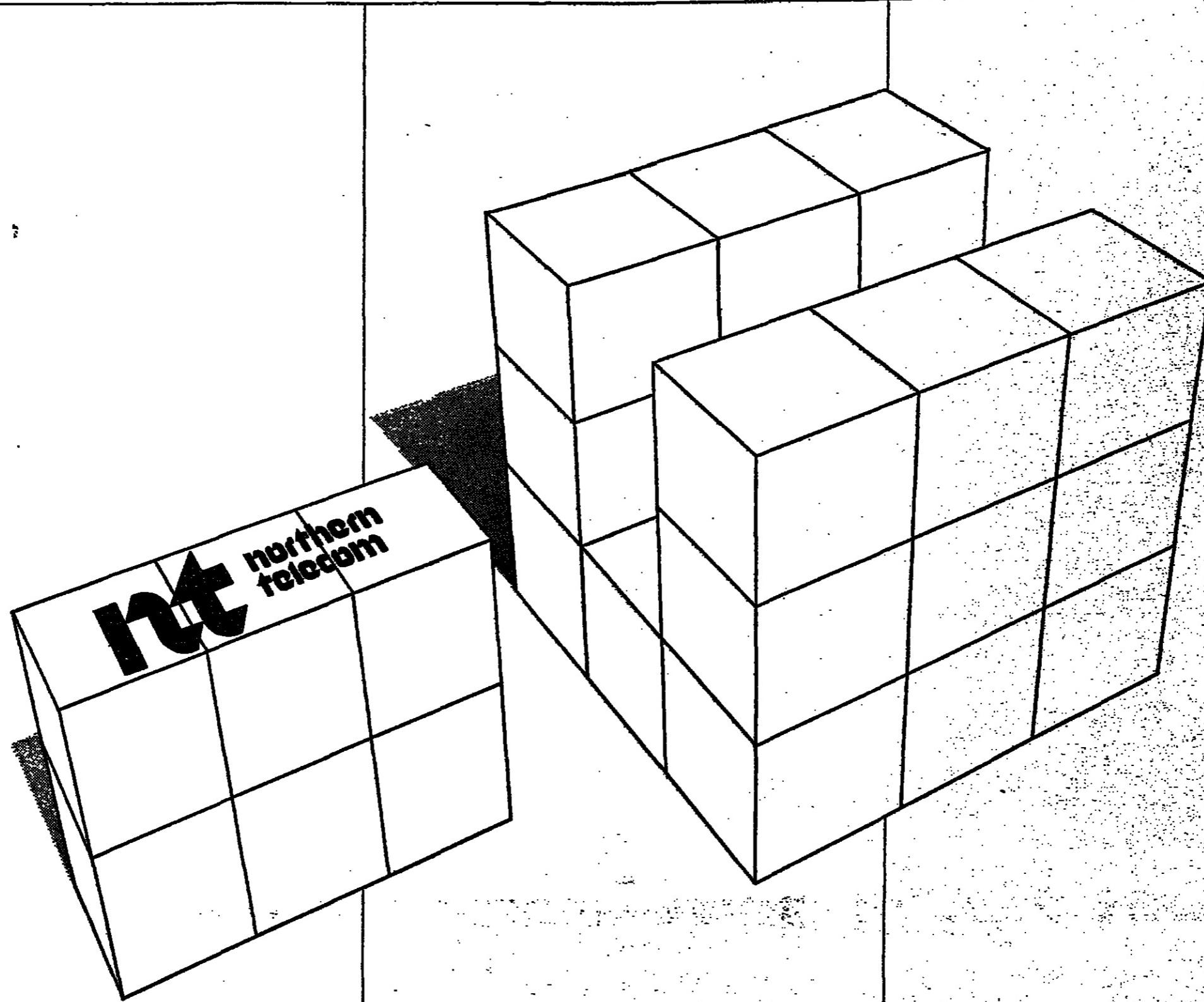
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It was the first telecommunications equipment manufacturer to introduce integrated voice and data capability with its family of SL\* digital PBXs. The SL Family ranges from 30 lines to 30,000 lines and includes the largest digital PBX available. The SL-1 is in use in 45 countries.

Financial and telecommunications organisations around the world are using the Northern Telecom SL-10 data packet switch. The U.S. Federal Reserve System handles fund transfers of more than US\$100 trillion a year on its 14-node SL-10 system. SL-10 is used by the West German Bundespost, and in the United Kingdom, Canada, the U.S., Hong Kong, Switzerland, Portugal, Belgium, Austria, and the Republic of Ireland.

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Northern Telecom's 39,000 employees are based throughout the world in sales and services offices, 37 research and development centres, and 46 manufacturing plants.

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## OVERSEAS NEWS

## Hong Kong markets fall but react with relative calm

By ROBERT COTTRELL IN HONG KONG

HONG KONG'S financial markets were relatively calm yesterday, their trading day since Friday's announcement that Britain will cease administering the Colony in 1997, when the UK's lease from China on most of the territory expires. The stock market's Hang Seng index dropped sharply in the morning, but trading was thin with most institutions staying out of the market. In the afternoon, a mild recovery saw the index close at 10,700.02, down 45.83 points on the day but almost 9 points off its luncheon low.

The Hong Kong dollar stayed close to its nominal peg of \$7.80 to the US dollar. It was trading yesterday afternoon at \$7.81, just a half-cent weaker than the day before.

While the stock market's fall represents the wiping off of 4 per cent from share values, Hong Kong investors reacted considerably more sharply in the past two years to considerably less momentous news.

The announcement that Britain would cease administering Hong Kong was made by Sir Geoffrey Howe, the British Foreign Secretary, on Friday morning, the first day of the Easter holiday weekend. Officials believe this weekend "buffer" helped steady the market's nerves.

Most analysts said that Sir Geoffrey's statement was predictable and widely discounted. Communist commentators praised the Foreign Secretary's "realism."

### Inquiry plea after Kenya 'massacre'

NAIROBI—A leader of the Degodia tribe appealed yesterday for an international commission to probe allegations that Kenyan security forces killed an estimated 900 Degodia tribes people last February.

Mr A. S. Khalif, a former member of parliament from the district of Wajir West in north-eastern Kenya, near the Somali border, made the appeal in a statement distributed to journalists in Nairobi.

Mr Khalif urged that an international commission be set up: "To probe the Wagala holocaust in order that the truth about Wagala shall be established." Wagala, about nine miles from the remote trading centre of Wajir, was the scene of the alleged massacre.

The Kenya Government has denied charges by leaders of the Degodia, a small tribe of ethnic Somalis, that up to 900 tribes people were killed around Wagala when security forces were sent to quell fighting between the Degodia and Ajuran tribes over grazing and water rights in February.

Mr Justus Ole Tipis, Minister of State in the office of President Daniel Arap Moi, issued a detailed rebuttal of the charges in parliament on April 12.

Mr Tipis asserted that only 57 people were killed in the security forces action.

### Police backing for Malay party meeting

By Wong Salong Kuala Lumpur

THE month-long crisis within Malaysia's largest Chinese political party, the Malaysian Chinese Association, is moving towards a showdown following police approval for a party's extraordinary general meeting to be held on Sunday.

The police approval is of crucial importance to the dissident group trying to topple the present party leadership, as it indicates that the Malay leaders are remaining neutral in the association's power struggle.

In another development on Monday, the party's association president, Datuk Lee San Choon, publicly threw his support to the dissident group when he urged all association delegates to attend the meeting.

The crisis started last month when Neo Yee Pan, who took over from Datuk Lee as acting president last May, expelled his rival, Tan Koon Swan and 13 of his supporters for alleged breach of party discipline.

The association has been a partner in the Malaysian government for the past 27 years and has four cabinet ministers, including Neo, who holds the transport portfolio. The crisis has damped the Malaysian and Singapore stock exchanges.

### Offer of arbitration in Sikh dispute

By K. K. Sharma in New Delhi

THE Indian Home Minister, Mr P. C. Sethi, yesterday offered to refer the river waters dispute in the violence-torn state of Punjab to a tribunal for arbitration but made this contingent on an overall settlement of the Sikhs' demands.

Mr Sethi made the offer while replying to a debate in the upper house of Parliament. The river waters dispute is one of the main issues over which the Sikhs are agitating and the Government has hesitated so far to make any commitment on it as the interests of adjacent states are involved.

The Government has now made a gesture but it remains to be seen how far this is taken by the Sikhs' Akali Party, as the party is being pressured by the extremists to reject any negotiations with the Government.

Democracy is likely to be extended to higher levels of the administrative machinery. At present, it exists only for the election of local advisory bodies, and as such arouses little enthusiasm among prospective voters.

A move towards more democratic government will involve the gradual dismantling of the system of British-appointed administrators which is now set out in Hong Kong's royal instructions and letters patent, the documents which serve as the territory's "constitution."

● Hong Kong plans to give quasi-diplomatic status to senior representatives of Peking in the territory. For political reasons, Peking representatives in Hong Kong are not formally regarded as diplomats—Peking disputes the legality of Britain's present claim to Hong Kong.

Hong Kong is expected to enact legislation soon giving Chinese representatives, including Xu Jiajun, head of the Hong Kong branch of the New China News Agency, privileges and immunities paralleling those of the Vienna Convention, the international agreement which covers bona fide diplomats.

The fence is being built all along the Indo-Bangladesh border by India at a cost of £357m to check illegal immigration into Assam.

### ADB studies Indian loans request

By Peter Montagnon in Amsterdam

INDIA'S application to borrow from the Asian Development Bank is likely to be one of the most important talking points at this year's annual meeting which opens here today. Mr Li Onn Ruddy, Dutch Finance Minister, said yesterday:

"Mr Ruddy, who is to chair the three-day meeting, told a press conference that although no decisions have yet been taken on the amount and timing of Indian loans, they could be very important to the bank because of the size of the country."

Coupled with the potential admission of China to membership of the bank, large scale borrowing by India could radically increase the size of its operations. Last year the ADB approved loans of \$1.89bn (£1.35bn), making it relatively small by regional development bank standards.

India has not borrowed from the bank before but is now seeking finance because of an expected shortfall in loans from other sources, notably the International Development Association (IDA), Mr Ruddy said.

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## Sadat associates dropped from Mubarak party lists

By CHARLES RICHARDS IN CAIRO

PRESIDENT Hosni Mubarak of the People's Assembly, Dr Sufi Abu Taleb and Sayed Marei—the latter related by marriage to the Sadat family—have been dropped from the party lists to contest the parliamentary election on May 27.

As party chairman, he personally took charge of vetting the lists in the 48 electoral districts to give younger candidates a chance.

Twenty-five members of the People's Assembly are excluded, including 11 former ministers, most dropped in Cabinet reshuffles earlier during Mr Mubarak's two-and-a-half-year presidency.

They include the former prime minister, Dr Mustapha Khallil, who retains a senior party post, the former speaker

policies, including the Prime Minister, Dr Fuad Mehdien, and the multi-millionaire businessman Osman Ahmed Osman, are prominent on the lists.

All the five parties contesting the elections had 10 days in which to declare their lists, but waited until the last minute before doing so.

Under Egypt's new electoral system, a modified form of proportional representation, prospective candidates have to belong to a party.

The NDP lists do include a number of ministers for the first time. Under the Egyptian system of government, ministers may be appointed from outside parliament although they are answerable to it, and many are contesting the elections for the first time.

## Six killed as food riots strike Santo Domingo

SIX PEOPLE, one of them a policeman, were killed in Santo Domingo on Monday when security forces fired at rioters looting supermarkets in a protest against rising food prices in the Dominican Republic, police said.

They said the six died as police and troops fired into rioters which had sacked and burned four supermarkets in the capital. Dozens of smaller stores were also looted.

Troops were called in to reinforce police and more than 300 rioters were arrested, police said. Most shops in the capital and other large cities closed as

## Fresh strike threat by Bolivian trade unions

By HUGH O'SHAUGHNESSY

THE BOLIVIAN COB trade union confederation is threatening to call its members out on a general strike tonight in protest against the austerity measures decreed earlier this month by President Hernan Siles Zuazo.

The measures included rises in the prices of staple foods, petrol and electricity which range from 110 to 600 per cent.

Official reports of the commando

operation on April 13 that freed more than two dozen hostages aboard an inter-city bus say two of the terrorists were killed immediately when the bus was stormed and the two others were wounded and died later.

But photographers on the scene took pictures of at least one handcuffed man, who did not appear injured, being led away from the bus after it was stormed.

Journalists later showed one of the photographs in the Gaza Strip to friends and family of one of the hijackers, who identified him AP

word spread of the violent protests -- the worst seen in this Caribbean nation in 10 years.

The protests came less than a week after the Government increased prices of some basic foodstuffs by 50 per cent to comply with terms set by the International Monetary Fund (IMF) for renewal of a \$450m loan.

The Government of Salvador Jorge Blanco made no immediate comment on the rioting, which came as an IMF team was negotiating details of the loan sought by the Dominican Republic to help ease a \$2.6bn external debt.

Reuter

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every Friday in the Financial Times

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AMERICAN NEWS



## KL Coanda flares win Queen's Award



Kaldair's INDAIR and MARDAIR Flare Package on BP's FORTIES 'C' Platform

The engineering innovation in Kaldair Limited's INDAIR and MARDAIR Coanda flares has been recognised in the 1984 Queen's Awards to Industry for Technological Achievement.

Kaldair has revolutionised gas and liquid hydrocarbon waste disposal in oil and gas production by the development and marketing of these flares.

Millions of pounds have been saved in capital and operating costs, particularly in arduous geographical locations such as the North Sea. If conventional flares had been used in these North Sea installations, the additional design complexities would have resulted in a considerable increase in overall project capital costs.

The flares utilise an aerodynamic phenomenon, the Coanda effect, named after its discoverer, Henri Coanda, to entrain and mix large quantities of air with the waste stream. Burning this mixture is safe, reliable and, above all, very efficient. Therefore, smoke production, common place with conventional flares, is eliminated and the heat radiated by the flame is two or three times lower than produced by conventional flares. Thus, the flares can be safely located much closer to working areas on offshore platforms and huge savings in structural costs are achieved.

Kaldair's flares can be found, both onshore and offshore, worldwide. Installations are found widely in the North Sea; in the USA; in the Indian Ocean; South America; Africa; the Middle East and Australasia.

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## UK NEWS

### Scargill rejects talks on phased pit closures

BY OUR INDUSTRIAL STAFF.

MINERS' UNION leaders made clear yesterday that they would not be entering into any talks on a revised timetable for pit closures. In doing so they ruled out hope of an early break in the deadlock in the dispute over pay and pit closures, which is now in its seventh week.

Mr Ian MacGregor, chairman of the National Coal Board (NCB) offered what appeared to be the first signs of concession when he told two mine management unions at a coal industry committee meeting that he was prepared to consider phasing his programme of cuts over a longer period than originally specified. The NCB had demanded 20,000 redundancies and the loss of some 4m tonnes of capacity over 12 months.

Mr Arthur Scargill, president of the National Union of Mineworkers

(NUM) said yesterday, however, that he would not be present at a meeting today of the industry's consultative council when a revised timetable is expected to be discussed.

"The union is not prepared to discuss any reduction in manpower or pit closures. We are interested in expanding the industry, not contracting it," he said.

The union leadership received a setback yesterday in its attempt to intensify strikes in the coalfields. In the Nottinghamshire coalfield, miners at seven pits went to work in spite of their union's national conference decision to call all members out on strike.

There was heavy picketing of pits and police reported some arrests.

A threat to production at the huge Ravenscraig steel works in central Scotland was lifted yester-

day when dockers agreed to unload vital supplies of coal on the Clyde from a British-registered ship. At the weekend, dockers supporting the miners refused to unload American coal from a Liberian-registered ship.

Mr Neil Kinnock, the Labour leader, yesterday attacked the Government for its role in the coal dispute and called for a reappraisal of the industry's future. Margaret Thatcher, while

Speaking at a by-election rally in Wales, Mr Kinnock accused Mr MacGregor of "negotiating by newspaper". If reports of his willingness to slow down the programme of pit closures were justified, they were welcome, he said. But "falses hopes, winks and jibes" would only embitter and prolong the dispute by injecting extra distrust.

### Observer deal hinges on 100% control

Financial Times Reporter

MR ROBERT MAXWELL, chairman of British Printing & Communications Corporation, said yesterday that he was interested in buying the Observer newspaper only if he could secure 100 per cent ownership. He spelled out his terms to Mr Roland "Tim" Rowland, head of Lourmo, the Pan-African trading group which owns the Sunday paper, when the two men discussed a possible deal over breakfast at Claridges, the London hotel.

Mr Maxwell's insistence on total ownership could delay or even prevent a deal being struck. Lourmo owns 80 per cent of the Observer while the balance is held by the paper's former owners, Atlantic Richfield of the U.S.

"Tim indicated that he is prepared to sell, but we haven't come up with a deal," Mr Maxwell said after the talks ended.

The offer to sell follows Mr Rowland's public dispute with the Observer's editor over a story he wrote about alleged atrocities in Matobo land, Zimbabwe. Lourmo has extensive interests in Zimbabwe.

BY MAX WILKINSON, ECONOMICS CORRESPONDENT

THE GOVERNMENT'S Green Paper discussion document on the future of public spending, issued at the time of the budget, was condemned by the Trades Union Congress (TUC) yesterday as being misconceived and damaging to Britain.

The TUC said the strategy outlined implied substantial cuts in public services other than defence. "The consequences in terms of poverty, inequality and the undermining of essential services would be appalling." It said such policies would create a society to which the description "private affluence and public squalor" would properly be applied.

The Green Paper suggested that after adjusting for inflation, public spending would need to remain roughly unchanged over the next 10 years, if the Government were to succeed in its strategy of cutting public borrowing and tax rates.

However, the TUC argued that a balanced expansion of public spending, by reducing unemployment and increasing the number of taxpayers, would avoid a massive increase in the tax burden.

It rejected the argument that an

increase in public spending would take away national resources from private enterprise. While it said there had to be a limit to the amount of public spending, there was at present no shortage of labour or of plant and equipment.

It added that the restraints on public spending stemming from the Government's medium-term financial strategy were artificial and self-imposed, while the Green Paper failed to provide any analysis of the way in which public spending "can play and has played in the pursuit of economic and social goals."

The TUC said there would be strong demands for increased spending if progress were to be made in alleviating poverty.

It said the Green Paper showed that public spending rose as a proportion of national output over the last 20 years, but it believed the trend had been continuing for much longer.

In the 1940s it was argued that public spending of more than 25 per cent of gross domestic product would spell ruin. However, the present proportion was more than 40 per cent.

### Centimetre passes its screen test

By Guy de Jonquieres

ONE OF the last bastions of Britain's measurement system is about to fall. Under pressure from the law, international harmonisation and technological progress, the inch is soon to be replaced by the centimetre as the standard measure of television screen sizes.

The change, after legal action by UK trading standards authorities, is intended to provide a more accurate description of the diagonal dimensions of television screens. But plans for its introduction are so complicated that some in the industry fear that it will confuse the public.

Televisions will soon be relabelled with measurements in inches and centimetres. While the inch measurement will refer to the overall tube size, the centimetre figure will describe the visible picture, which is usually about 13 inches (33 cm) square.

The dual system is expected to last for some years, but it will not apply to a new generation of television sets due to go on sale in the next 12 months, whose screen sizes will be measured only in centimetres. The new sets, which are expected to cost 10-20 per cent more than existing models, will contain a so-called Flat Squared Tube, which will provide a fuller picture with less glare. It is also said by makers to be more attractive to look at when the television is switched off.

Just to complicate matters further, the Flat Square Tube will be neither flat nor square. Its screen will still bulge - although by less than an ordinary tube - and will have the same rectangular shape.

It was prompted by two recent developments. First, trading standards officers have cracked down on the industry's practice of giving the size of a television's tube rather than its visible picture area. They say it violates the Trade Descriptions Act. Second, television tube makers have an international agreement to adopt the diagonal visible picture as the standard measurement of screen size.



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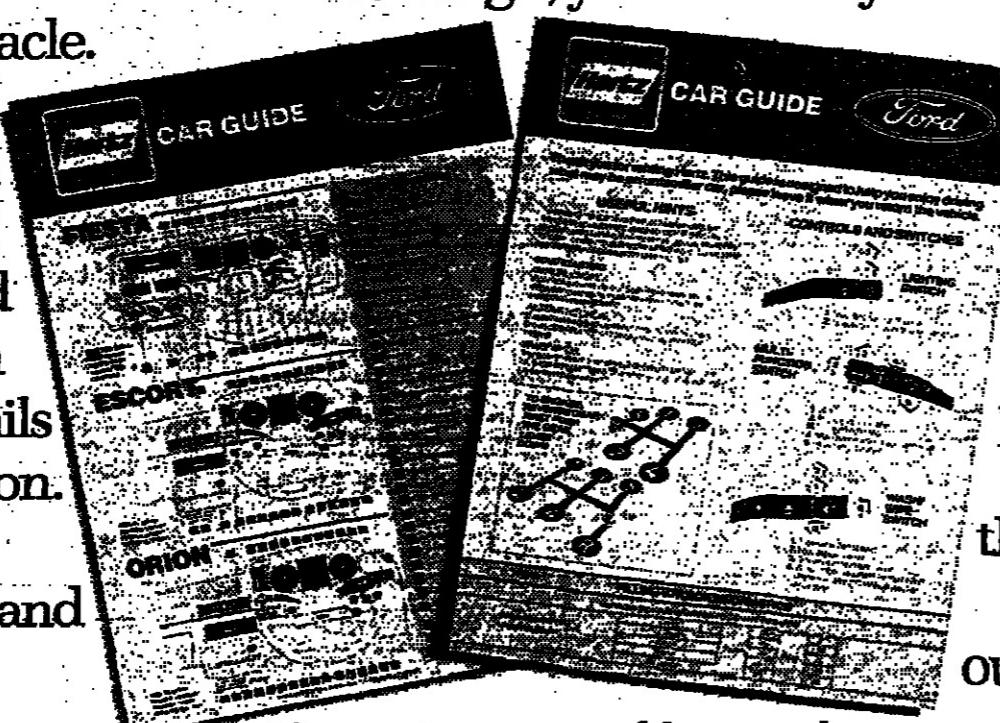
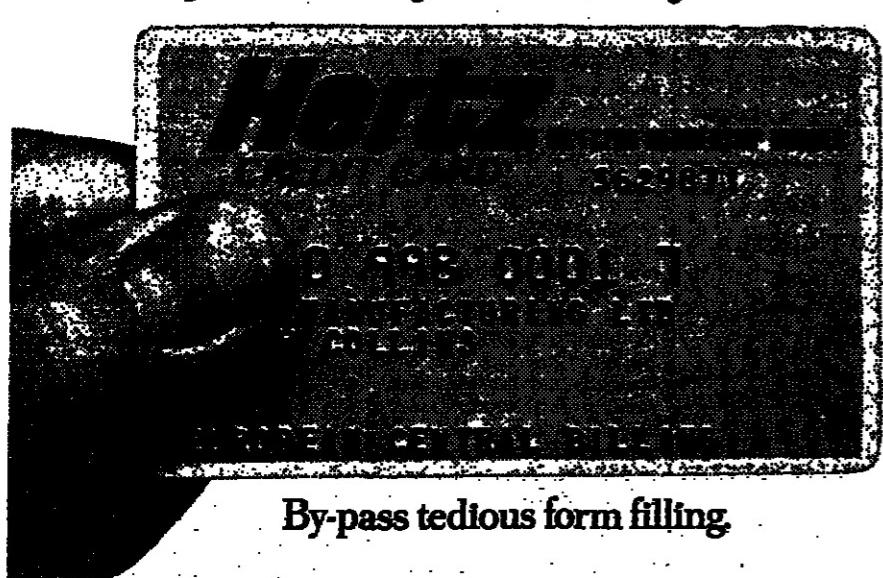
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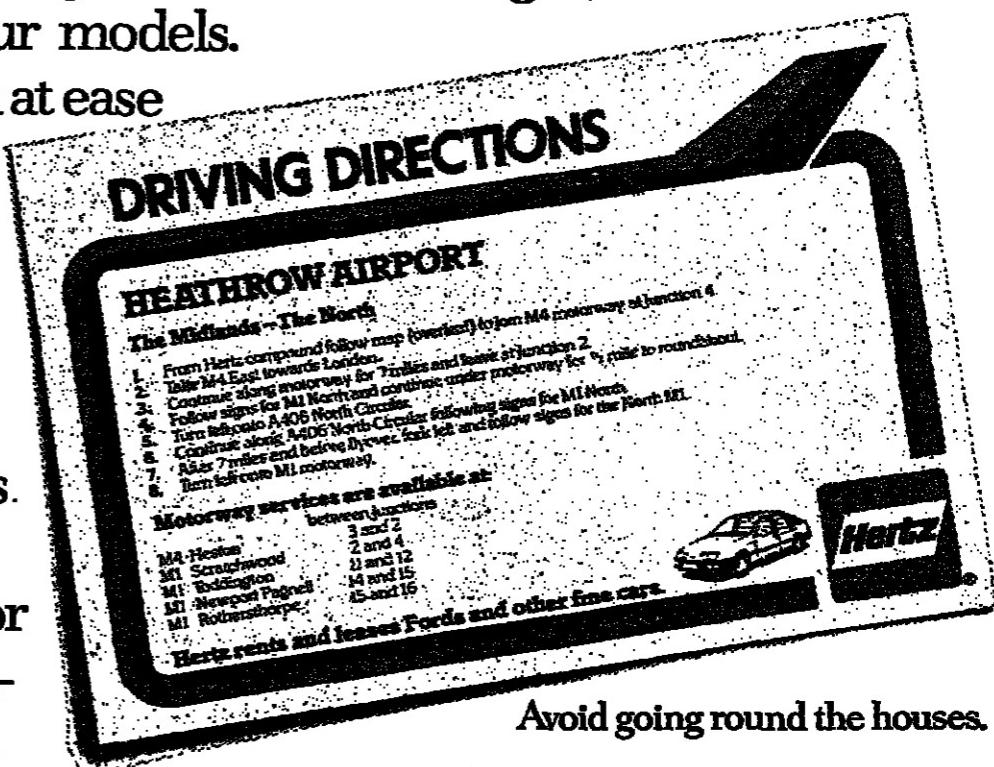
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## ENERGY REVIEW

By Aleksandar Lebl, Belgrade Correspondent

# The high price of neglect

THE ENERGY situation in Yugoslavia is almost back to normal — that is to say no black-outs, no petrol rationing, no power reductions for industrial consumers, for the time being.

A few months ago the picture was quite different. Last year's drought, the worst in decades, hit Yugoslavia like other countries in the Danube river basin. The effect was drastic, even in the federal capital, Belgrade, whose residents were subjected to eight and a half hours power cuts on four days out of every five. In the republic of Serbia, of which Belgrade is also the capital, households were forced to cut electricity consumption by 20 per cent from the 1982-83 level. Electric power had to be imported from neighbouring countries, from France and from the Soviet Union.

The energy crisis fuelled discontent among Yugoslavs, already dissatisfied with a fall in living standards of nearly one-third in the past four years. Apparently uncertain about what to do, the federal government turned the main responsibility for action over to local emergency planning committees which themselves had no solutions to offer. Then the heavens intervened, just in time to give the Winter Olympics, held at Sarajevo in the Yugoslav republic of Bosnia, almost too much snow.

With plenty of rain and snow this spring, hydroelectric power output has increased, while the growth in consumption has tailed off in response to rising prices. The government has raised electricity prices by 50 per cent this year. But the International Monetary Fund and the World Bank, as part of their loan packages for Yugoslavia, are pushing for further increases to bring domestic prices more in line with world levels. So, of course, is the Yugoslav power generating industry.

The 1983 drought may have been the immediate cause of Yugoslavia's recent energy problems, but it was not the main reason for them. It only exposed weaknesses and shortcomings in energy policy. Indeed, many experts here believe it almost miraculous that decades of neglect of the energy sector did not show up earlier.

The main factor is that invest-



ment in hydro and thermal power plants and in coal mining has been far too low for the rapid industrialisation of the 1970s and electrification of households. Yugoslavia was also very slow in adjusting to the first oil price shock of 1973-74, and as a result continued building liquid fuel power plants long after the rest of the world was switching back towards coal or was going nuclear.

Last year, when oil imports were cut to save foreign exchange, many power plants using bunker oil were idle when their generating capacity was badly needed. Indeed, idle capacity amounted to some 1,000 MW, capable of generating 600 GWh a year, more than the total power cuts and imports last year.

Inadequate energy investment has not been for lack of funds. A major reason for the under-spending has been lack of agreement on what to build and where — the usual infighting between the country's eight republics and provinces which bedevil Yugoslav politics.

The classic case is the Drina River basin, the biggest in Yugoslavia and the fourth largest of its kind in Europe. Drina River hydro plants have the capacity to produce some 10bn kWh a year, but in relatively dry years, because of the many accumulation lakes in the system. But the Drina is the border river between two republics, Bosnia-Herzegovina and Serbia. It is formed by two con-

stituent rivers, the Piva and Tara, which come from a third republic, Montenegro. For two decades now these three republics have been unable to agree on a joint programme of hydro power construction. Of a tentatively planned 25 hydro projects, only seven have been built.

The main obstacle has been the Montenegrin republican government. It wants part of the Piva and Tara water to be transferred to another Montenegrin river, the Moraca, claiming that this solution would benefit both it and the whole Yugoslav hydro system. The other two republics dispute this and object to the high cost of the solution advocated by the Montenegrins. Tripartite negotiations continue, but without an end in sight.

Another region of the country, the province of Kosovo, has ample reserves (around 10bn tonnes) of lignite of too poor a quality to be used for anything but power generation. Power plant totals are 6,000 MW, capacity to have been planned, but so far only one plant of 790 MW capacity has been built. Even this plant is not being fully exploited, because lignite production running at 7.5m tonnes a year is below the 10m tonnes planned.

Thus, the Yugoslav power generation industry is forecasting more cuts and blackouts, particularly when the economy, which has had stagnant industrial production for some two years, begins to recover. Specifically, the power industry

needs to rely on imports for a large portion of its energy needs.

estimates that consumption will have to be cut by 2.6bn kWh this year and by 3.7bn kWh next year.

Plans exist for expanding hydro thermal and nuclear power. According to Mr Rade Pavlović, chairman of the federal committee for energy and industry, by the year 2000 Yugoslavia should have 12,000 MW of thermal capacity, 8,000 MW of hydro and 2,000 of nuclear power capacity on stream. The construction of a further 4,000 MW capacity should be underway.

Where the money for all this will come from is not clear. It will mean devoting to energy 12-15 per cent of total investment or 30-35 per cent of industrial investment. The energy sector has been largely spared the public spending axe which the federal government has been recently wielding with IMF blessing. Yugoslavia is also getting World Bank loans for energy.

One urgent priority is to define the future shape of the Yugoslav nuclear programme. So far Yugoslavia has built only one nuclear plant at Krsko, on the Sava river near the borders between the republics of Slovenia and Croatia, with equipment supplied by Westinghouse. The intention is to build a second one in Croatia, near Zagreb, but a decision has yet to be taken on the type of reactor design and equipment to buy.

Nuclear plant manufacturers from Britain, the U.S., France, West Germany, Sweden and the Soviet Union (possibly in conjunction with Finland) have been wooing Yugoslavia for this order. But until this decision is taken, possibly by the end of 1984, the country cannot get on with its nuclear power programme.

Oil shale is considered a possibly promising energy source for the future. According to one estimate, total reserves of shale amount to some 10bn tonnes in the republic of Serbia alone, with oil content of 10-20 per cent. The largest deposits of some 5bn tonnes are around Aleksinac, a small town 150 miles south of Belgrade, where a pilot production plant is to start soon.

Meanwhile, Yugoslavia will have to rely on imports for a large portion of its energy needs.

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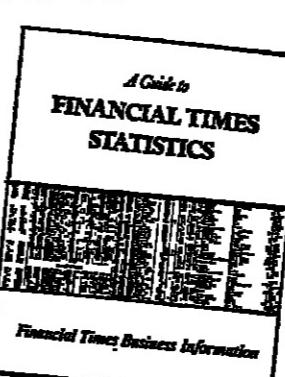
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Five directors have been appointed to the board of SCANDINAVIAN BANK. They are: Mr Jacob Palmstierna and Mr Per Ake Harrison, managing director and deputy managing director respectively of Skandinaviska Enskilda Banken of Sweden; Mr Paavo Laitinen, deputy chief general manager of the Union Bank of Finland; Mr Finn Strom-Gundersen, deputy managing director of Bergen Bank, Norway; and Mr Axel Rønne, managing director of Skanbank of Sweden.

STANDARD CHARTERED BANK has promoted Mr C. W. G. Endacott, at present chief manager, The Chartered Bank, Singapore, to the rank of general manager from May 1. He becomes general manager (group personnel) in London from that date, in succession to Mr D. A. Williams who is retiring.

Mr Anthony Reece has been appointed managing director of TEAMES INVESTMENT AND SECURITIES.

SCOTTISH BUSINESS IN THE COMMUNITY (ScotBIC) has appointed two members to its governing council. They are: Mr Norman Sturrock, vice president, Citibank Edinburgh and

Mr John D. Elliott, has been appointed deputy chairman of BRIDGE OIL, in place of Mr Maurice C. Tims, who, at his own request, relinquished that position but remains a director.

Mrs Christine E. Campbell, who has now become a full time executive of the company and has been appointed as general manager—international operations (non-technical), has re-signed as a director, and

Mr Geoff P. Lovell, also a director of Elders IXL, has been appointed a director in his stead.

Mr Frank P. Lowry and Mr John Saunders, joint managing directors of Westfield Holdings, have been appointed additional directors of Bridge Oil.

CHASE MANHATTAN, London-based merchant banking arm

of Chase Manhattan capital markets group, has appointed Mr Howard P. Mullin, associate director—leasing and project director. He was assistant treasurer with Burmah Oil.

Mr Alan J. Harrison has been appointed general manager of the London branch of MULTIBANCO COMEREX, SNC. He was general manager of the bank's Singapore branch.

ROBERT MOSS has appointed Mr Dennis R. Stringer to the board as group marketing director. He was marketing manager.

Mr John D. Elliott has been appointed deputy chairman of BRIDGE OIL, in place of Mr Maurice C. Tims, who, at his own request, relinquished that position but remains a director.

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Mr Terry Watkins, previously managing director of the NORTHEAST GROUP, Gravesend, has been appointed managing director following the resignation of Mr Paul Search. Mr Watkins also joins the board of Multibanco Finance, a subsidiary which specializes in leasing retail display equipment.

Mr Richard Smiley, formerly with the Treasury and stockbrokers L. Messel, has been appointed an international economist with stockbrokers LAURIE MILBANK. His major areas of responsibility will be Germany, France and the Netherlands.

Mr Brian Hardy has been appointed to the board of CASTROL (a Burmah Oil company) as finance director. He is group financial controller of Unigate and will join Castrol in July.

Mr John Nye, managing director of Spilt Fixings, has been re-elected chairman of the POW.

DER ACTUATED SYSTEMS ASSOCIATION. Mr Ian Findlay, managing director of Hilti (Great Britain) has been re-elected vice-chairman.

JOHN WALKER AND SONS has appointed Mr J. Stephen Campbell a director. He will continue as company secretary.

Mr T. B. Astor has been appointed to the board of JOHN DEWAR AND SONS.

GENERAL FOODS CORP has elected Mr David Sofe, managing director of GF Limited in the UK, as a vice-president of the corporation. This follows the recent appointment of Mr Sofe as GF's area director Northern Europe, in addition to his responsibilities in the UK.

Mr Mike Wheale has been appointed sales director of TI POWER HOUSEWARES. He was sales and marketing manager.

TREBOR has appointed three chief executives at Trebor UK: Mr Jack Thompson; at Moffat Mr Frank Reed; and at Trebor Group Distribution Mr Wallace Garfield.

**BASE LENDING RATES**

A.R.N. Bank	6 1/2%	Herrizable & Gen. Trust	6 1/2%
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Henry Ansbacher	6 1/2%	Hongkong & Shanghai	6 1/2%
Armcro Trust Ltd	6 1/2%	Kingmorth Trust Ltd	10 1/2%
Associates Cap. Corp.	6 1/2%	Knowsley & Co. Ltd.	6 1/2%
Banco de Bilbao	6 1/2%	Lloyd's Bank	6 1/2%
Bank Hapoalim BM	6 1/2%	Mallinbank Limited	6 1/2%
BCCI	6 1/2%	Edward Mannion & Co.	6 1/2%
Bank of Ireland	6 1/2%	Montgomery & Sons Ltd.	6 1/2%
Bank of Cyprus	6 1/2%	Midland Bank	6 1/2%
Bank of Scotland	6 1/2%	Morgan Grenfell	6 1/2%
Bank of Scotland	6 1/2%	National Bk. of Kuwait	6 1/2%
Banque Belge Ltd	6 1/2%	National Girobank	6 1/2%
Barclays Bank	6 1/2%	National Westminster	6 1/2%
Beneficial Trust Ltd.	6 1/2%	Norwich Gen. Trst.	6 1/2%
Bremer Holdings Ltd.	6 1/2%	People's Trst. & Sv. Ltd.	6 1/2%
Brit. Bank of Mid. East	6 1/2%	R. Raphael & Sons	6 1/2%
Brown Shipley	6 1/2%	P. S. Reeson & Co.	6 1/2%
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Cayzer Ltd.	6 1/2%	Standard Chartered	6 1/2%
Cedar Holdings	6 1/2%	T.C.B.	6 1/2%
Charterhouse Japet	6 1/2%	Trusted Savings Bank	6 1/2%
Choulton	10 1/2%	United Bank of Kuwait	6 1/2%
Citibank Savings	6 1/2%	United Mikrah Bank	6 1/2%
Clydedale Bank	6 1/2%	Volkseks Bank	6 1/2%
C.P. C. Carter	6 1/2%	Westpac Banking Corp	6 1/2%
Comm. Bk. of N. Eng.	6 1/2%	Whiteaway Ladlow	6 1/2%
Consolidated Credits	6 1/2%	Williams & Glyn's	6 1/2%
Co-operative Bank	6 1/2%	Winton Sec. Ltd.	6 1/2%
The Cyprus Popular Bk.	6 1/2%	Yorkshire Bank	6 1/2%
Dunbar & Co. Ltd.	6 1/2%	■ Members of the Accepting Houses Committee	6 1/2%
Duncan Lawrie	6 1/2%	7-day deposits 8.25%. 1-month	6 1/2%
E. T. Trust	6 1/2%	• Periodic 6 months £25,000	6 1/2%
Exeter Trust Ltd.	6 1/2%	£25,000, 12 months 8.25%.	6 1/2%
First Nat. Fin. Corp.	6 1/2%	+ 7-day deposits on sums of under	6 1/2%
First Natl. Fin. Secd. Ltd.	6 1/2%	£10,000 5.5%, £10,000 up to £50,000	6 1/2%
Robert Franks	6 1/2%	+ 7-day deposits over £50,000 5.5%.	6 1/2%
Grindlays Bank	6 1/2%	Call deposits £1,000 and over 5.5%.	6 1/2%
Guinness Mahon	6 1/2%	21-day deposits over £1,000 6.5%.	6 1/2%
Hambros' Bank	6 1/2%	■ Demand deposits 6.5%.	6 1/2%

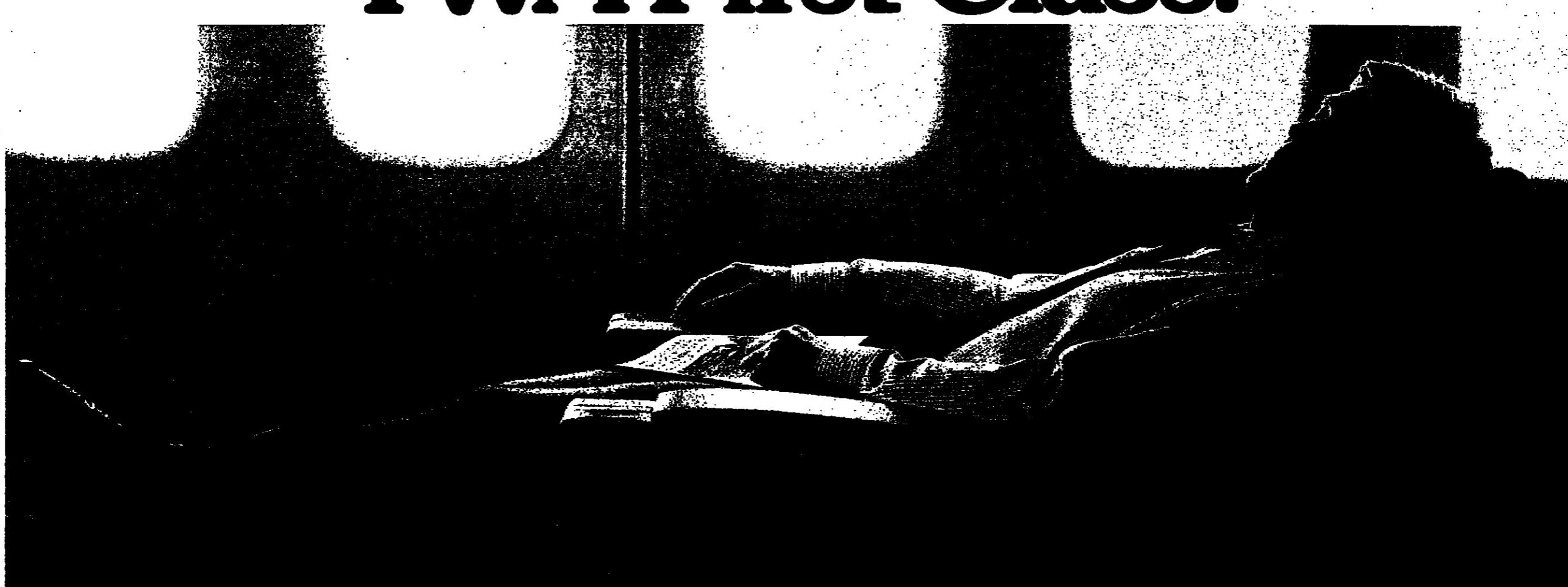
of Chase Manhattan capital markets group, has appointed Mr Howard P. Mullin, associate director—leasing and project director. He was assistant treasurer with Burmah Oil.

Mr Terry Watkins, previously managing director of the NORTHEAST GROUP, Gravesend, has been appointed managing director following the resignation of Mr Paul Search. Mr Watkins also joins the board of Multibanco Finance, a subsidiary which specializes in leasing retail display equipment.

Mr Richard Smiley, formerly with the Treasury and stockbrokers L. Messel, has been appointed an international economist with stockbrokers LAURIE MILBANK. His major areas of responsibility will be Germany, France and the Netherlands.

Mr Brian Hardy has been appointed to the board of CASTROL (a Burmah Oil company) as finance director. He is group financial controller of Unigate and will join Castrol in July.

Mr John Nye, managing director of Spilt Fixings, has been re-elected chairman of the POW.

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## THE ARTS

Television/Christopher Dunkley

## Some fresh air at last on Channel Four

Amid the endless columns of the television schedules Jesus: *The Evidence* and the new *Diverse Reports* make a patch not even as big as Jeremy Isaacs' hair. Yet their arrival suggests that at least, after 18 months Channel 4 is beginning to do its job. Up to now those who campaigned for a fourth channel in the belief that Britain's three conformist channels should be supplemented by one non-conformist channel have been somewhat disappointed.

The launch of the channel was preceded not by some vague suggestion that it might be different but by an insistent nation-wide PR campaign during which innumerable promises were made about encouraging innovation, being "distinctive," "increasing the very range of choice" and above all providing "not more of the same, but something different." In other words, not conforming to the BBC/ITV pattern — hence "non-conformist."

Perhaps there are some who feel that the two hours of *Racing From Epsom* with which the channel opens today is "distinctive." Maybe the same people believe that the 1962 movie *Somewhere On Leave* with which the channel opens tomorrow is not merely "the third of ten ramshackle comedies" as TV Times says but "an increase in the very range of choice." If so, perhaps they also consider Channel 4's new comedy *Where Is The World's Jeopardy Countdown?* "not more of the same but something different."

It is not that the channel has never shown admirable or interesting material: all sorts of programmes from *The Far Pavilions* to *The Spanish Civil War* have deserved and received praise. But there has been nothing very new or distinctive about them, and most could just as easily have turned up on ITV or BBC-2. Indeed *The Spanish Civil War* is now being repeated on ITV and no doubt *The Far Pavilions* will be in due course.

There are, of course, those hopelessly ill advised spartan series *Black On Black* and *Eastern Eye* which set out deliberately to identify and em-



Jeremy Brett (left) is the latest actor to play Conan Doyle's Baker Street detective in "The Adventures of Sherlock Holmes" which started on ITV last night.

The eternally puzzled Dr Watson is David Burke

reality as the epitome of the people; not a function to be eschewed necessarily by a modern mass medium, however appealing some of us may find it. But television's other function, that of the world of journalism, as a seeker after facts and nowadays a primary conveyor of those facts to the public, has been virtually ignored so far as religion is concerned.

Most Christians, when asked why they are Christians rather than Muslims or Buddhists will sooner or later rest their case on The Bible (though if they were honest they would admit it was mainly a matter of

publicity), while the Gospels were written decades after the event and not by eye witnesses, and the thought of a single state religion positively offensive.

Even believers have often found television's treatment of Christianity worrying, though the point that has troubled them — trivialisation — is scarcely unique since television has, from time to time, trivialised virtually everything in its drive for the big audience. No doubt more intelligent Christians felt that series such as *Stars on Sunday*, depicting Christianity as a mixture of community singing, serious looks from Harry Secombe, and soft-focus shots of daffodils were demeaning yet they certainly seemed to be what the majority of "religious" viewers wanted.

That was the provision of

Friedmannite monetarist who argued that the welfare state, the race and the race relations industry all act against the ultimate interests of black people. And a woman has tried to show that cancer of the cervix is not connected with promiscuity.

Yet it seems very doubtful whether most viewers do know such things, and it is just as important that today's major mass medium, television, should publicise such facts as it was that Italy's 17th-century mass medium, print, should publicise Galileo's proof of the Copernican theory which said that the earth moved round the sun. The hostility shown to Jesuit *The Evidence* reeks of the same intolerant fear of facts shown by the Inquisition when they threatened Galileo with the rack

in order to force him to recant from his fearful heresy. The earth going round the sun indeed! Next they'll be saying that Jesus was simply a Jewish hypocrite...

It is contrary thinking of Galileo's sort—non-conformism — which has brought man at such extraordinary speed up off all fours, out of the caves, and away into space, and it is contrary thinking of that sort which television has so signaliy lacked. Owing to scarcity of channels there has been an understandable tendency to represent and even support what was once a middle ground and the status quo. While newspapers and books could offer all sorts of attitudes, television was obliged to stick to something called "objectivity" which may be a good word aiming for, despite its inaccessibility.

*Jesus: The Evidence* was an attempt by David Rofe and Julian Norridge to do it in three hours. It is a pity they did not have 10 more episodes. It is a shame that the "dramatised" bits of business were so awful (the discovery of the Gnostic Gospels looked like something by Wilson Keppel), and the "exploding" statue of Christ was silly, the bloody pictures of crucifixion and Christian martyrs were seen as middle ground and the status quo. While newspapers and books could offer all sorts of attitudes, television was obliged to stick to something called "objectivity" which may be a good word aiming for, despite its inaccessibility.

The strivers towards objectivity are, rightly enough, still around, but now with *Diverse Reports* in its new incarnation television has grown in a significant way. In the past few weeks Ferdinand Mount has reported on the case for private bus services. Christopher Euhu has explained the idea of a Labour/SDP pact to avoid splitting the left wing vote at the next election. Paul Johnson has put his case against subsidising the arts. A black American who may perhaps have been a Friedmannite monetarist argued that the welfare state, the race and the race relations industry all act against the ultimate interests of black people.

And a woman has tried to show that cancer of the cervix is not connected with promiscuity.

Moreover, the programme's own reports have openly taken up positions on such matters as "low sugar" rusks for babies (more sugar per gram than doughnuts) and the Charity Commissioners ("not only is the law out of date, but the Charity Commission is not up to the job of enforcing it")

Even two swallows may not make a summer, but the little patch of blue is clear now and it looks as though Channel 4 may be strating its spring.

## Radamisto/Radio 3

Stanley Sadie

Among Handel's operas *Radamisto* occupies a special place, as the first he wrote, in 1720, for the Royal Academy of Music. It was not his first London opera (that was *Alcina*, two years before), but the one designed to inaugurate his contribution as house composer to the organisation designed—pious hope!—to put London's operatic life on a secure basis, financial and administrative.

"Few of Handel's operas would offer more amusement than *Radamisto*, in which there are so many fine songs in various styles... its intrinsic worth and Handel's still increasingly celebrity would excite attention and renovate its favour." Those were Charles Burney's words, in 1789. They may stand. *Radamisto* was revived by the English Opera Society production seen in 1980 and 1982.

The plot is contrived but does what is asked of it: it provides opportunities for music in a large variety of emotional contexts. The central couple, Radamisto and his wife Zenobia, are threatened by the Armenian King Tiridates' unruly desire for her.

There is a superb sequence in the last act: a pledge of fidelity from the impelled Radamisto, counterpointed with woodwind; a furious outburst from Tiridates' wife, Zenobia, in a fluent and most musical manner. Della Jones as Zenobia imparted a fine precision and urgency equally to words and music; I admired the fire in her Act 1 aria and the passionate phrasing of the one in Act 2 with oboe that so resembles Handel's Largo. There was some pleasantly free and light singing from Patrizia Kelli, even if a castrato role like Fraarte's is not quite right for her. Eddwenn Harry was in strong, glittering voice as Pollione, and his best competing with the solo violin. Malcolm King made an energetic and statesman-like King of Thrace and Martyn Hill did justice well in the wicked Tiridates' vigorous arias, but shone especially in the caressing music of the one in Act 2.

## Howard Jones, Hammersmith

Antony Thorncroft

Pop idols come in all imaginable shapes and sizes, but this year it is fashionable to be small. Two names that have burst from nowhere, or rather from Ipswich and High Wycombe, on to the walls of 1m. teenage girls' bedrooms, Niki Kershaw and Howard Jones, are both wisps of lads.

Apart from his cheerful, positive approach to life, Jones' ability to devise catchy simple riffs that has powered his debut album to the top of the charts. His latest hit, "New Song" is ridiculous, uncomplicated and in fact leaves the audience to holler out responses; there is no reason why it should ever end. He closed his act with another triumph of machined sound "What is love," which irritates by its infectiousness.

But Jones is obviously a talented keyboard player and his rare excursions actually pay off. While writing almost Joni Mitchell's definitive were the musical treats of an evening which just stayed the right side of the boredom threshold. And sometimes even the dread appearance of Jez was diverting, notably on "Equality," in which, with half his body suited and the other half punked, he expressed physically a good song and made it more than a synthetic musical bleep.

When Jones tries to communicate verbally rather than through music or his appearance he comes apart: there was a banal attempt to explain the "story" behind the cover of his album. But as pop idols go Howard Jones goes further than most in musical appeal.

## King Lear/Stockholm

Ossia Trilling

After eight years in the wilderness, Ingmar Bergman has returned to his former hunting ground in Stockholm with a production of Shakespeare's *King Lear* that has given his colleagues and audiences at the Royal Dramatic Theatre the treat of a lifetime. With the help of a new, easy-to-understand translation by the poet Britt G. Hallqvist, and a stunning decor sets and costumes by Gunnar Palmstierna-Weiss, Bergman has again proved himself to be Sweden's most gifted theatrical director.

Bergman has used the tragedy of blind despotism to lesson those in the play, the worlds of religion and sex, the lust for power and earthly possessions. Strangely, this world is reminiscent of Strindberg's *Dreamplay* and of Indira's daughter's cry of sympathy for suffering mankind. Lear's crown cast aside and split down centre-stage, sets the tone — lying untouched except by Ja Olof Strandberg's whimsical Fool, who accidentally stubs his toe on it.

It is possible to follow the text in the programme, where every cut and transposition is marked. How odd to find Lear's storm-scene monologue largely cut! His distressing agony appears, however, in the remaining dialogue and in the tape of a searing wind, harbinger of a different sort of cataclysm. The final clue comes when Edgar speaks the last lines of the tragedy. He and Albany draw swords and exit, sworn enemies, as a shattering explosion brings the entire paraphernalia of the stage crashing to the ground. Bergman's vision of Doomsday could not be more telling.

The first clue lies in the "world of fools" that Bergman brings to life in a 15-minute prologue on an open stage, empty except for a blood-red back wall (recalling his *Hedda Gabler*). On it some 70 players, all the elements of modern singles life including meeting through the personals column of a newspaper and a scene in a hip restaurant, but it reflects more than explores the shallowness of a surfeit of choices. Arena Stage (498330).

## New York Theatre/Frank Lipsius

## Coming of age on and off Broadway



As the "me" generation grapples with the real world, it generates bestselling books like *When Bad Things Happen To Good People*, and equally sentimental thoughts become caricatures of themselves in the presence of a crowd.

While *Open Admissions* got better in this transition to Broadway, *To Gilligan* could only have got worse. I did not see the original, but this production suffers from the typical disease that happens to plays stretched from one act to two. It got full of characters, the playwright tried to make interesting while they remain superfluous.

Individually, some of the best acting comes out of the peripheral characters. Like Jern de la Rose as the psychologist aunt Esther, and Richmond Hoxie as her henpecked husband, Paul. But the main characters—David Parker as David, Noelle Parker as Cindy and Sharah Jessica Parker as Rachel — carry the best of Michael Brady's script, where he extrapolates eloquently on a subject derived from the same sources as *When Bad Things Happen To Good People*.

Gillian herself, a ghost only the husband can see, is played by an attractive-looking Cheryl McFadden, who does the best she can with an impossible role.

*Gillian* is the perfect woman until her attributes suddenly sound more pretentious than attractive. A romantic anthropologist, she abandoned her

family to live in Africa and died in a fall from a boat mast, where her daughter notes, she probably should not have been in the first place. The playwright recognised how crucial it was to make Gillian attractive, but just made her a caricature of the 1960s he-woman, a breed that gets a much less idealised portrait in *A... My Name is Alice*.

Joan Micklin Silver, who directed the movie *Hester Street* before working in professional theatre, has turned her considerable talents to unusual musicals, which might be thought of as the live version of video cassettes. An earlier venture put imaginative scenes

to Randy Newman songs, after Ms Silver saw how playwright David Rimmer effectively integrated Beatles songs into his play *Album*, which she directed.

*A... My Name is Alice* looks at the lot of women circa 1984 and finds reasons to sympathise (what the women would more likely call "empathise"), chide and encourage. After the Beatles and Randy Newman, Ms Silver (with her co-director Julianne Boyd) shows a good song when she hears one and has picked an assortment of tunes to add to the excellent cast of *Roxy Brown*, Randy Graff, Mary Gordon Murray, Alaina Reed and Charlene Woodard have taken the musical from a well-received tryout at the American Place to a home at the Village Gate.

The Circle in the Square's uptown revival of *Clifford Odets' Awake and Sing!* is a reminder that radical politics and sentimentality are far from incompatible.

It is to be hoped that the play is to be believed, sentimentality is as radicalism, despite a patina of tough talk and rigorous, if wrong, analysis. Misguided idealism makes the playwright seem as callous to character as a government letting people starve to death.

Characters lapse into banal stereotypes that actors as accomplished as Nancy Marchand, Thomas G. Waites and Michael Brandon cannot rescue from sing-song platitudes.

These Depression-hit family members seem less like a family than a car full of New York subway straphangers, without the quality of their music. (239225).

*Pack of Lies* (Lyric): Still a sellout, Trevor Nunn's production of T. S. Eliot's children's poetry set to treddy music is visually startling and choreographically felicitous, but classic only in the sense of a rather staid and overblown idea of theatricality.

*La Cage aux Folles* (Palace): Perhaps this season's outstanding musical comedy, like *Evita* and *Cats* before it, at the very beginning of the theatrical year. Despite stellar names such as Harvey Fierstein writing the book and Jerry Herman the music, the best parts of the show are not the hoopla, apart from the first-act send-off and all directed by George Abbott.

*On Your Toes* (Virginia): Galina Pandolfi with presumably a genuine Russian accent leads an exuberant cast in the remake of Rogers and Hart's 1936 sendup of Russian ballet tours, complete with Slaughter on Tenth Avenue choreographed by George Balanchine and directed, like the original, by George Abbott. (246224).

*Cats* (Winter Garden): Still a sellout, Trevor Nunn's production of T. S. Eliot's children's poetry set to treddy music is visually startling and choreographically felicitous, but classic only in the sense of a rather staid and overblown idea of theatricality.

*Noises Off* (Brooks Atkinson): Dorothy Loudon brings Michael Frayn's backstage slapskace farce to Broadway in Michael Blakemore's production that includes Brian Murray, Paxton Whitehead and Victor Garber as his backstage conspirators. (2453430).

*Torch Song Trilogy* (Helen Hayes): Harvey Fierstein's ebullient and touching story of a drag queen from backstage to loneliness incorporates all the wild histrionics in between, down to the confrontation with his dying Jewish mother. (0449450).

*Dreamgirls* (Imperial): Michael Bennett's latest musical has now become a standard Broadway present despite the lack of official critical success of a 1980s female pop group, *la Supreme*, without the quality of their music. (239225).

*Nine* (46th St): Two dozen women surround Sergio Franchi in this Tony award-winning musical version of the Fellini film *8½*, which like the original celebrates creativity, here as a series of *Tommy Tune*'s exciting scenes. (246224).

*On Your Toes* (Virginia): Galina Pandolfi with presumably a genuine Russian accent leads an exuberant cast in the remake of Rogers and Hart's 1936 sendup of Russian ballet tours, complete with Slaughter on Tenth Avenue choreographed by George Balanchine and directed, like the original, by George Abbott. (246224).

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## Arts Guide

Music/Monday. Opera and Ballet/Tuesday. Theatre/Wednesday. Exhibitions/Thursday. A selective guide to all the Arts appears each Friday.

April 20-26

## Theatre

TOKYO

Cats (Cats Theatre). The specially built theatre's excellent set, good dancing and Kabuki-originated movement all make the Japanese version worth seeing. Shiki company, directed by Keita Asari. (520100).

Kabuki Mumezu, Sonozaki Shinji or Double Suicide at Sonozaki (Kabukiza). One of Chikuzen's most famous plays based on a true incident. English programme details, simultaneous earphone commentary. (513113).

Kakuhō Go-hiki Tsunagi Ume or Pulling the Tethered Horse (Meiji-za). This production is reported to have cost Y10m (\$44,000) and tells the story of a man who disfigures himself as various warriors, and a spider in order to avenge his father's death. (667515).

LONDON

Sunlight Express (Apollo Victoria): Andrew Lloyd Webber's new musical is a roller rock spectacular with obvious debts to Spielberg, Disney, Star Wars, Dolly Parton and Cats. Trevor Nunn's production is for children of most ages, with the human rock and rolling stock trains racing around the transformed theatre like body-popping ethereal robots. Designs by John Napier, lighting by David Hersey. (834614).

Guys and Dolls (Oliver): Richard Eyre's fine production returns to the National Theatre for a few summer months before possibly moving into the West End. The new principals

include Andrew C. Wadsworth as Shy Master. The revival has been well received, such as the uncharming Janet Seeger was rocking the boat. (928222).

Benefactors (Vaudeville): Disappointing new Michael Frayn play about two interlocked married couples whose design for living is threatened by the high rise developments in early 1970s London. Outstanding performance by Brenda Blethyn as a disengaged housewife. Michael Blakemore directs. (326546).

Stage Interlude (Duke of York's): Glenda Jackson leads a revival of Eugene O'Neill's five-hour Pulitzer prize-winning Freudian drama. The play — first and last seen in London in 1981 — blends interior monologues with powerful scenes of insanity, tribulation and despair. Keith Hack directs, cast includes Edward Petherbridge, Linda Bassett, Brian Cox. (835122).

Passion Play (Wynyard's): Devised review of Peter Nichols' experimental monologue comedy, with Barry Foster, Leslie Phillips, Zena Walker and Judy Parfitt. (836302).

Loot (Ambassadors): Leonard Rossiter is a wonderful Truscott in Jonathan Lynn's enjoyable revival of Joe Orton's farce in which a leading role is played by a mummified corpse. The versatile Gemma Craven plays the Irish nurse who

## FINANCIAL TIMES

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## Soviets play a waiting game

**THE SOVIET UNION** has just dealt a double rebuff to two Western arms control initiatives, one on banning chemical weapons and the other on reducing the numbers of troops and their conventional weapons in central Europe. Moscow clearly calculates that it has nothing to lose by denying President Reagan during his re-election bid a successful arms negotiation to brandish before his electorate, and everything to gain from heightening tension further in Europe and trying to push Nato governments into concessions.

But by stonewalling so bluntly in the only two arms control negotiations in which it is still involved—since it walked out of the nuclear arms talks last autumn—the Kremlin now runs the clear risk of doing fatal injury to the “peace” image it has so assiduously tried to cultivate in the West.

Even allowing for the usual scepticism with which East and West greet each other's moves, initial Soviet dismissiveness has been categoric. Of the U.S. proposal on chemical weapons tabled by Vice-President Bush in Geneva last week, Tass said it did not contain “even a hint of change in the old obstructivist approach” of the U.S. It is true that the main novelty of the U.S. plan is for inspection at short notice—24 or 48 hours notice, say U.S. officials—of chemical weapons production sites, and that the Soviet Union, congenitally allergic to any outside intrusion, was sure to take exception to this. But from any cursory study of the arms control debate in the U.S. in recent years, the Soviets must know that verification has become the key issue and that without adequate verification, no agreement stands a chance of negotiation or ratification in the U.S.

### Concession

The second Soviet criticism—about the proposal which Nato tabled in the mutual and balanced force reduction (MBFR) talks in Vienna—has even less force. The Kremlin has complained, through Pravda this time, that the Nato plan reflects “not even the semblance of an intention” to bridge the disagreement over Nato and Warsaw Pact troop levels which has stalled MBFR for the past 10 years. The West has long contended that the East has 180,000 more troops than it has. Now, Nato has offered to narrow the gap by,

first, excluding service support forces (the Warsaw Pact apparently has more bottle-washers and their ilk in uniform) and, second, to accept a certain discrepancy in troop counts.

It can be argued that the chemical weapons and MBFR talks are essentially peripheral to the far more pressing concerns about nuclear arsenals. MBFR has been in stalemate for a decade—so why worry about a few more years?

The Gulf war has reminded people how abhorrent chemical weapons are; yet they are eclipsed by the even nastier nuclear weapons which the super-powers possess.

But while diplomacy in the central core of nuclear arms control ceases, the peripheral issues become inevitably more important. And without a successful arms negotiation for the past 12 years, the Salt I accord in 1972—arms control badly needs to show some achievement soon.

Though the Easter holiday has opened the season for this year's bigger anti-nuclear demonstrations in Western Europe, there seems very little likelihood that Nato will reverse its deployment of medium-range U.S. missiles, for the simple reason that the U.S. negotiations with Moscow over these weapons are dead. A skeleton team of U.S. negotiators remains in Geneva. But senior U.S. officials have concluded that the Soviet Union has not been prepared to negotiate seriously over the medium-range missiles for the past two years, and that the Kremlin is playing a long-term waiting game. The Soviet hopes seem to be that not only might the U.S. election bring to power a Democrat more congenial to Mr Reagan but, even more importantly, that the next West German election might bring in a Social Democratic party committed to total removal of U.S. Pershing missiles from German soil.

This is obviously a gloomy prospect for the West. It might increase public pressure on Western governments to woo the Soviet Union back to the nuclear negotiating table with further concessions, and it could aggravate tensions between the U.S. and Western Europe. But the important point is that a waiting game cannot possibly succeed for the Kremlin, if it says “yes” to everything. It will lose its one real weapon—a claim on Western public opinion.

## A policy for UK airlines

**BRITISH AIRWAYS** has become overwhelmingly dominant in the UK airline industry as a result of historical accident and government policies rather than of commercial prowess. This is the central theme of a lucid analysis of airline competition policy published by the Civil Aviation Authority. The independent airlines, whose concern is whether their fate after BA is privatised next year, prompted the Government to commission a study, will be encouraged by its emphasis on the benefits of competition. For its part, BA will be relieved that the Authority in its interim report does not appear to favour anything so radical as the complete reshaping of the airline's route structure along the lines proposed by British Caledonian.

### Handsome profits

As things stand, BA enjoys a total monopoly on all international scheduled services by British airlines from Heathrow—which is, by far, Britain's most attractive and popular airport. Even at Manchester, the main airport outside London, BA is almost supreme. International passenger scheduled services account for 61 per cent of the British industry's output: BA's share of this sector is 82 per cent. The Authority admits that the handsome profits which BA earns on some intercontinental routes would leave it well placed, once liberated from state ownership, to become a predator on domestic routes. “Despite the regulatory constraints, it could deploy this market power, almost at will...” It is for fear that BA will steal their business that many independent airlines reluctantly opposed substantial freezing of controls on domestic routes.

The general thrust of the report is that BA's market power needs somehow to be reduced before privatisation. But how? The main problem is to ensure that greater domestic competition does not damage the British industry's ability to compete abroad. Earlier attempts to build up British Caledonian as a viable second force have had only very limited success.

## THE BUSINESS CAR MARKET

# Montego: a vital new link in the BL revival plan

By Kenneth Gooding, Motor Industry Correspondent

**HIGH IN** the hills behind Nice, in the South of France, two British salesmen and their wives taking an early holiday stumbled accidentally into the middle of the Press presentation of Austin Rover's new car, the Montego.

They were favourably impressed by the car, a conventional saloon with a big boot, which Austin Rover slots into its range, between the Maestro and the Rover, from today.

The reaction of the salesmen is significant because they are typical of the customers Austin Rover is seeking for the new Montego, a member of the same “family” of models as the Maestro—a family developed and brought into production at the cost of £210m.

The Montego is the latest important link in the “product-led” revival of BL's car business which began with the Metro, introduced in 1980, and was reinforced by the Maestro.

It was on these cars that Sir Michael Edwards, the former chairman, based the recovery plan that is designed to make Austin Rover profitable by the mid-1980s. The company seems to be on target for this.

Figures released last week show Austin Rover made a 25 per cent at the operating level in 1983, compared with a 1982 loss of £103m.

Sir Michael would have liked the Montego to have started the programme because it gives Austin Rover the opportunity to capture a significant share of the company car fleet market.

As it was, work on the Metro was too far advanced when he arrived at BL for such a major change of plan. Instead it was General Motors' Vauxhall-Opel subsidiary that broke dramatically into the market with its Cavalier, which now competes with Ford's Sierra as the most popular model with UK business buyers.

These are the two cars the Montego must catch if it is to succeed. But it will not be easy: the American rivals are already locked in a tremendous battle for British customers.

Austin Rover is hoping that the Montego will quickly push up the company's UK car market share from 18.5 to well over 20 per cent—figure it had last year.

The company's car output will be boosted by nearly 120,000 for the first time since 1978.

The launch of the Montego will enable Austin Rover to complete the £147m re-equipping of the Cowley, Oxford, assembly plant, placing it alongside the company's other facility at Longbridge, Birmingham (home of the Metro), as one of the most efficient in Europe.

Mr Harold Musgrave, Austin

Rover's chairman, says: “Metro was the key to our survival. Maestro was the key to our success. Montego is the car which opens the door to the largest and most important sector of the European market.”

However, the truth is that the companies which merged to make up Austin Rover once regularly took 40 per cent. The share was down to 23.5 per cent by 1977 when Sir Michael Edwards moved in to speed up the investment programme from which the Montego emerged. It had dropped to only 17.2 per cent by 1980, when the launch of the Metro gave a respite from the downward spiral.

Maestro did more than stabilise the company's position. In 1982 Austin Rover put up its best car sales performance in Britain for four years, with volume up 20 per cent from the 1982 level at 322,000.

Output from the company's two car assembly plants at Cowley and Longbridge reached 433,000, the best for 10 years, to put Austin Rover even further ahead of Ford (with an output of 318,000) as Britain's leading car producer.

Austin Rover as also been reshaping its UK dealer network so that its new models do not suffer from an ill-prepared retailing operation.

During 1982-83 it gave notice

to about 200 dealerships as part of a streamlining operation designed to restore its dealer network to profitability. The company estimated that in 1982 half of Austin Rover's 1,640 dealers incurred losses, 30 per cent broke even and only one in five was profitable.

On every past occasion that Austin Rover cut its network it lost volume and market share. But it now thinks that new products such as the Maestro and Montego can bring increased volume sales to a reduced number of dealers—and the increased volume per dealership should make each one profitable.

The company is also setting up a group of between 100 and 125 dealers within the total network to be fleet specialists.

However, Mr Jeff Johnson, Austin Rover's fleet sales and service director, says the dealers chosen will need to span the total business because pro-

fit margins on fleet sales are very slim. “Dealers will need a good, profitable business in retail sales and in sales to small fleets with under 25 vehicles where margins are better.”

The final step in strengthening Austin Rover's UK dealer network and the arrival of the Montego more or less coincide. But has the company left things to late?

One indication of the huge task facing Austin Rover dealers is given by Mr Mark Snowden, the company's managing director, commercial, when he points out that nearly every Montego sale will have to be a “conquest”—that is one made at the expense of a competitor rather than a substitute for another Austin Rover model.

Is there room for a third, major contender alongside the Sierra and Cavalier? First soundings among the fleets suggest there is.

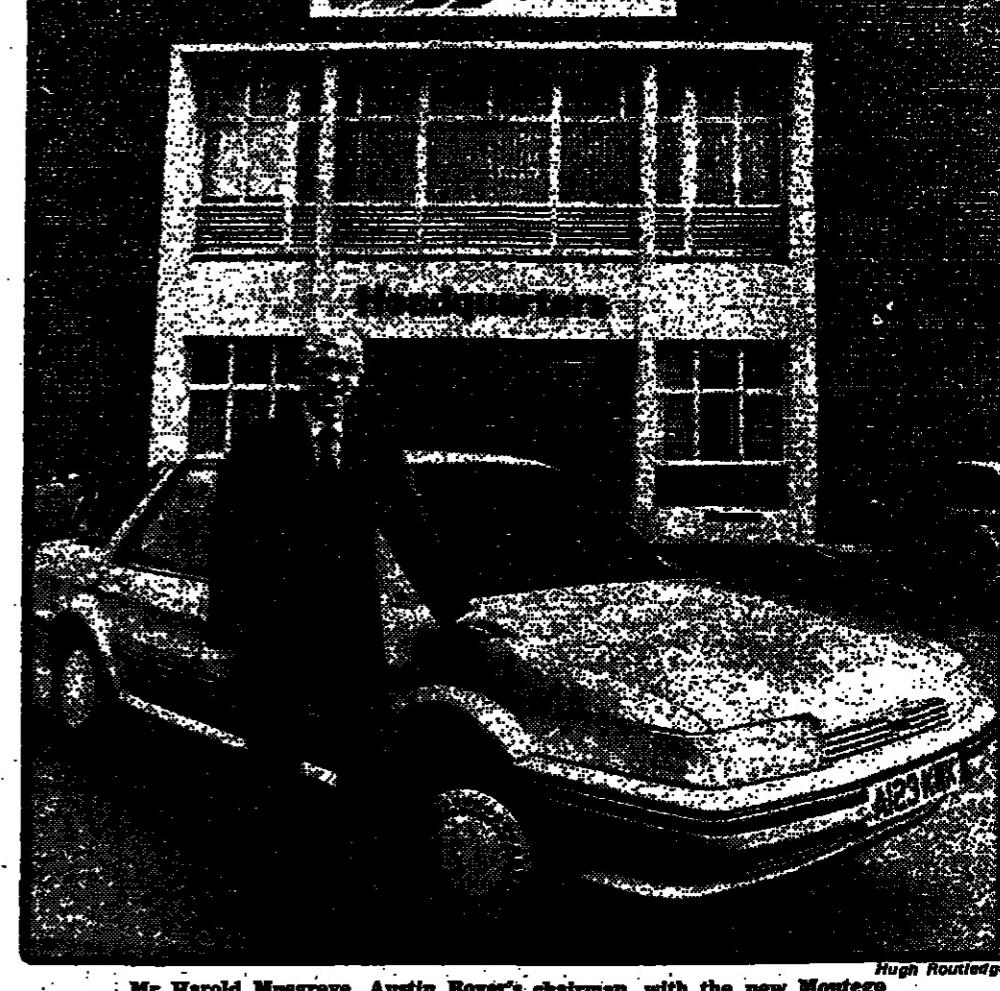
At Boots of Nottingham, which at present has a fleet of 600 Ford cars and a diminishing number of Austin Rover models, Mr Gordon Lumis, deputy distribution manager, says: “I'm impressed with the Montego and believe it is the future.

So far Montego has proved to be among the more reliable cars available to the fleets. Montego uses the same steering, braking and suspension systems as Maestro and many other common components, as befits cars in the same “family.”

About 60 per cent of the Maestro body shell pressings are used for Montego as well. Yet Austin Rover has arranged things so that the only recognisable exterior body features common to both cars are the four-door panels. Most of the commonality is in the hidden parts of the body.

Mr Musgrave points out that by having a “family” of cars the substantial costs of bringing a new model from initial concept

## Austin Rover Group



Hugh Routledge

Mr Harold Musgrave, Austin Rover's chairman, with the new Montego

After all, it's British and it's all we'll need.

Mr Geoff Beecroft, marketing director of Interleasing, which operates a fleet of 12,500 cars under contract hire and leasing schemes, says his company will buy 80 Montegos a month. That compares with about 120 Sierras and 120 Cavaliers purchased for Interleasing clients.

The production facilities are highly flexible so that Montegos and Maestros can be mixed on the same production lines to match demand.

Austin Rover hopes Montego output will rise quickly to 2,700 a week (120,000 a year). Maestro production should take the total to 5,000 a week or a respectable and economic 225,000 a year. The last time Cowley plant produced over 200,000 cars in a year was 1972. Mr Musgrave believes Austin Rover's car output from its two plants could therefore reach nearly 500,000 in 1984, up 13 per cent on 1983. He says that if it was to capitalise on the total good will and “buy the Metro,” sentiment.

Again, the omens are good. So far Maestro has proved to be among the more reliable cars available to the fleets. Montego uses the same steering, braking and suspension systems as Maestro and many other common components, as befits cars in the same “family.”

About 60 per cent of the

Maestro body shell pressings are used for Montego as well. Yet Austin Rover has arranged things so that the only recognisable exterior body features common to both cars are the four-door panels. Most of the commonality is in the hidden parts of the body.

He says: “Montego will be good for our image both at home and on the Continent. But the most important boost for Austin Rover would be if customers could believe it is a company with a future and that it has a future which will be profitable.

“We need profit not only to pay for the next generation of cars; we need profit for the sake of our image.”

## THE UK MARKET LEADERS

### ANNUAL CAR REGISTRATIONS

	1977	1980	1982	1983
Ford	340,068	464,587	474,059	518,003
Austin Rover	311,189	267,357	248,174	322,665
Vauxhall	120,600	167,318	174,183	258,410
Sierra	62,182	91,933	92,213	104,667
VW/Audi	50,000	62,000	62,000	62,000
Renault	35,262	38,243	44,337	41,723
Volvo/DAF	21,779	38,283	51,707	61,250
Telbot	79,725	90,874	54,149	54,537
Fiat	44,015	45,267	43,438	44,254

Source: Society of Motor Manufacturers and Traders

## Men and Matters

### Trouble in the numbers game

The United States is a nation of numbers. From the weather to baseball results Americans love statistical comparisons.

But it is when big business numbers are analysed that the rivalry to rank the rankings really begins.

The major business publications in the U.S.—Business Week, Forbes and Fortune—have all become accustomed to ranking the corporate giants of the business world in different ways—with the Fortune 500 list generally accorded most prestige in this specialised game.

But this year the spring listings have been enlivened by a bitter offensive by Forbes, the well-regarded U.S. business magazine, challenging Fortune's supremacy. Forbes has kicked off the attack with a blistering piece in its new issue of the business listings competitors, written by Forbes editor himself, James Michaels.

Michaels claims that the Forbes 500 which ranks the largest U.S. companies in four different ways, is “in a different class from the superficially similar corporate directories produced by our competitors.”

Turning to Business Week's Special Michael's concedes that it arrives on the newsstands a month before either the Fortune or the Forbes listings—but only because it uses lots of static figures. “You can hardly get nastier than that.”

Business Week has hit back claiming: “All the key indicators of corporate performance are for 1983.” According to Business Week the Forbes magazine is trying to make a virtue out of being late with the news.

### Silly results

Michaels of Forbes reserves his most cutting comments, however, for the Fortune 500, which, he says “contains a conceptual flaw which leads to silly results.”

That is rather like claiming that the Statue of Liberty is listing heavily to starboard. But the Fortune 500 lists only industrial companies—the service sector is left to a later edition. Michaels of Forbes says that his point is proven by the fact that AT and T, the U.S. telecommunications giant and Sears Roebuck, the world's largest retailer, do not make the Fortune 500.

In fact the AT and T technologies division—the part of AT and T left after stripping out its telephone calls business—is listed as number 28 on the Fortune list. The group as a whole ranks number 3 on the Fortune 500 assets table.

Michaels claims that making a distinction between “industrial” and “service” companies may have been valid in the age of steel and locomotives, but has little meaning in the post-industrial economy.

Forbes has sprung to its own defence by arguing that its list contains more information for investors than efforts by rival magazines.

“We don't take the Forbes list that seriously around here,” said one Fortune editor, damning with faint praise.

Your chances

Have you considered the probability of being caught in a flood or hit by a falling aircraft? While both are fairly unusual occurrences, a good deal of scientific effort is being put into measuring such actual risks as these—and other rare but unpleasant happenings.

Curiously you would be

## HONG KONG'S FUTURE

## How China got its way

By Robert Cottrell in Hong Kong

**THE VEIL** of secrecy covering Hong Kong's future was lifted just enough last week for Sir Geoffrey Howe, the Foreign Secretary, to tell the territory that its days of British administration are numbered. In 1997, when Britain's lease over most of Hong Kong expires, British authority will cease, and the colony will become once more a part of China.

"The Chinese government," Sir Geoffrey said, "have made it clear publicly that they recognise the special circumstances of Hong Kong, and that they want its social and economic systems and lifestyle—in many ways so different from that of mainland China—to remain unchanged. We share with the Chinese Government the strongest possible common interest in these objectives."

Amid the quietude and enthusiasm marking this final leg of Sino-British negotiations, it would be easy to assume that this is exactly what Britain has been negotiating for ever since Mrs Margaret Thatcher, the Prime Minister, went to Peking and raised the Hong Kong question in September 1982.

The fact is, however, that the settlement now in the process of being reached contains precisely those elements which produced such fear and volatility in Hong Kong only a few months ago—withdrawal of British administration, and the subjection of the territory to Chinese sovereignty with only a paper agreement to separate the territory's liberal capitalism from China's socialism. What has changed?

To start with, the Hong Kong issue has been an extraordinary public relations triumph for China. Its tactics have been an unsophisticated strategem of carrot-and-stick, but far in advance of Britain's silent shuffling.

While Britain was observing the confidentiality which it was agreed should surround the Sino-British negotiations China was announcing regularly through quasi-official channels the state of the talks, the good fortune which would be Hong Kong's under Chinese sovereignty, and the perils of supporting a continued British administration.

China had the immense negotiating advantage of a simple declared objective—reunification of the motherland, described as a "sacred duty" in



Ashley Ashwood

A Hong Kong street scene  
businessmen and investors, culminating in the collapse of the Hong Kong dollar in September 1983, which in turn helped bring down a local bank. Both the dollar and the bank were originally resisted, but China's evident willingness to jeopardise Hong Kong's social and economic stability persuaded Britain to drop its own plans for continued British administration.

China appears to have conceded nothing of significance at the negotiating table. In July 1983, when regular rounds of formal diplomatic talks began, Chinese leaders issued a "10-point plan" for Hong Kong to a delegation from the Hong Kong Federation of Students (HKFS) on a visit to Peking. The HKFS document is regarded as containing the basics of the settlement which Britain is likely—a year or so later—to initial.

At first, Britain argued that a continued British-linked administration would be the best guarantee of maintaining Hong Kong's "stability and prosperity."

Even then, Britain probably saw its role in Hong Kong becoming very gradually phased out. But it wanted this to be done over the long term, without a deadline only 14 years away.

China's public anger at Britain's proposals strained the confidence of Hong Kong's

be negotiated by Britain in exchange for a cession of sovereignty.

It is therefore far from certain that Britain will get as detailed an agreement as it might like on Hong Kong's future. But if this situation seems more "acceptable" to Hong Kong than it did two years ago, it is probably for several related reasons:

The game was effectively over; China had prevailed.

Britain appears to have nursed some hopes early on that China's promises of autonomy to Hong Kong could be in some way "guaranteed," though quite how is not clear. To judge by Sir Geoffrey's comments on Friday, Britain is now looking for "assurances" rather than "guarantees"—those assurances would amount simply to the publication of China's promises in the form of a detailed agreement between the two countries.

China would prefer a shorter, more general, more abstract document. It regards the "basic law" of post-1997 Hong Kong as something to be drawn up by China in consultation with the people of the territory, not as something to

Britain has no real negotiating cards left to play now—not even withholding its approval

of an agreement. China has set its September deadline, not necessarily for reaching an agreement with Britain, but for announcing unilaterally its own plans for Hong Kong's future if agreement has not been reached. If anything, Britain may need an agreement more than China, if it wants a sure and stable basis on which to rest its administration of Hong Kong until 1997.

When an agreement does come, it may be as much what is left unsaid, as what is said, which will determine how well the territory works after 1997. The agreement will no doubt promise Hong Kong people a continuation of "freedom." It is not likely to mention in particular that such freedoms are already promised to China's people under China's existing constitution, but go unobserved in what remains a totalitarian State.

The agreement may promise Hong Kong a "democratic" government—though Sir Geoffrey spoke on Friday of a "representative" government, and ducked a request to distinguish between democracy and representation. If so, it will be worth bearing in mind that Xu Jiatun, Peking's senior representative in Hong Kong, has said that socialism as practised by China represents democracy in its widest sense.

The agreement is likely to include words to the effect that China will not send down cadres from Peking to interfere with Hong Kong's autonomous government. But it can hardly speak of other, more subtle, ways of influencing the territory through fear or favour.

What of Peking's already extensive business presence in Hong Kong? Will such firms, and their respective ministries, be able for example to restrain themselves from using political "clout" in commercial transactions?

By the time any Sino-British agreement on Hong Kong's future comes into force, it will already be 13 years old. Most of the administrators who negotiated or ratified it will have retired. Hong Kong's autonomy will ultimately depend not on negotiations, nor agreements, but on the strength and impartiality of its future administrators, and the extent to which those virtues command respect in Peking.

## High Tech Export Controls

## Why the U.S. must not go overboard

By William Carey

THE REAGAN administration is persuaded that Soviet military power has profited greatly from advances in U.S. scientific research and development. An agreement to porous export controls, industry's foreign sales practice, a prolific literature and imaginative and well-targeted Soviet spyry.

In an effort to stop the alleged leakage of technology, vigorous steps are being taken despite resistance from university scientists and high technology leaders who argue that the planned safeguards will stifle the creativity upon which the nation's military and economic strength rest.

The government, plainly unable to deprive the ad-

vice without incorporating the better idea" into their products, even at the risk of getting into the wrong hands via the marketplace.

At the same time, industry spokesmen contend that disclosure of certain design information, of strategic value to the Soviets, is already blocked effectively at the point of origin for proprietary reasons.

To these objections the Department of Defense has turned a deaf ear. The Soviet adversary is formidable and resourceful. Interdiction of the outflow of information, by every available means, is called for. So the argument goes, and if the legal powers to deprive the ad-

ministration, business executives, or ordinary tourists will be permitted to travel abroad with state-of-the-art personal computers lest they fall into the wrong hands.

Finally, proposed regulations im-

portant for the suppression of unclassified papers.

Meetings open to invitees from

communist countries have been put under surveillance. Points

of embarkation have been

scenes of random personal and cargo searches and confiscation of property being taken out

without benefit of export

licences. Universities hosting

students or researchers from

countries have been requested

to isolate such individuals from

leakage, such determined ex-

porters of end products or com-

ponents have succeeded in elud-

ing government vigilance and

friendly third-country agents

have in a number of cases

caught illegal shipments almost

at the border of the Soviet bloc.

Is it a hemorrhage or a

a trickle of militarily-useful

American technology and know-

how that is slipping through the

barrier? The facts are difficult

to pin down, apart from a

guarded anecdote here or there.

Hints from the U.S. intelligence

community describe elements of

Soviet military hardware whose

capabilities closely match

advanced American weapons

systems, leading to wry jokes to

the effect that Congress appro-

priated funds to improve both

U.S. and Soviet arms. Anec-

dotes are scarce, however, to

nail down university-based research as a significant part of the prob-

lem.

Industrial firms, competing as

bear they can with Japanese and

other skilled producers of high

technology for international sales, ask how they can hope to

pointing information where the perceived utility to Soviet military and space interests is both real and confirmed by intelligence estimates.

That is far from the case when the enumeration of militarily controlled technologies subject to export controls fills a 700-page book (which itself is classified). Nor is there much balance here, as

research scientists supported by government funds face stiff obligations to submit drafts of papers for government com-

ment or approval prior to publica-

tion, even though their work is unclassified. It is even be-

coming doubtful that scholars, busi-

ness executives, or ordinary touris-

ts will be permitted to travel abroad with state-of-the-art personal computers lest they fall into the wrong hands.

Finally, proposed regulations im-

portant for the suppression of pub-

lic disclosure "is tantamount to

trading on a few serious conflicts

between protectionist and free-

trade factions. Thus, an other-

wise routine extension of the

Export Administration Act is still stalled while controversy

continues over whether to tighten controls.

To a degree, issues of infor-

mation control and arm control

turn on common difficulties in percep-

tion of risk. While experts tend to

agree that complete verification is an unattainable ideal in the context of complex arms con-

trol agreements, the bogey of zero risk haunts politicians. Where information is con-

cerned, and the prize is known,

friendly countries, or at the very least below sales advan-

tages to competitors of U.S. industry. Whether the burdens imposed in the interests of national security will over time

put a self-imposed brake on the

production of U.S. funda-

mental and applied science, not

withstanding rapidly rising

public and corporate invest-

ment is a deeper and more

troubling question which thus

far, has been raised but not

conclusively answered.

William Carey is Executive Officer of the American Association for the Advancement of Science.

## Marx, Lenin and Scargill

From Mr D. L. Stewart

Sir—In saying (your Leader of April 13) that Mr Scargill is an "old-fashioned left-wing militant" you are following an almost invariable practice of the British Press when discussing socialist politicians. This is to use general and imprecise descriptions instead of the specific terms which identify different forms of socialism.

The best deduction that I can make from Mr Scargill's words and deeds is that he is a Marxist-Leninist. Those who leave Communist parties are normally excommunicated as traitors, but he seems to have left the British Communist Party on the most amicable terms, becoming its preferred candidate for high office.

In international relations he has taken the NUM out of its contacts with corresponding unions from the Western democracies and into an organisation dominated by unions from countries with Marxist-Leninist systems.

He describes the Soviet Union as a country which has "established socialism," a statement made only by Marxist-Leninists or their very close sympathisers, by those who wish to denigrate all forms of socialism by equating it with the Soviet system, and by political innocents.

An "old fashioned left-wing militant" might, like a Marxist-Leninist, try to use the organised power of the working class to establish his own version of socialism. But there would still be a fundamental difference between them. The Marxist-Leninist view of trade unions is that in "capitalist" countries they should be entirely independent and a major weapon in the overthrow of the system.

But once "socialism" is established the union undergoes a sea-change. It retains a certain role in informing the ruling party of working class opinions and aspirations, but its principal function is as a transmission belt for the party's decisions.

It should be no surprise that Mr Scargill considers Solidarity in Poland to be "anti-socialist"—if you equate socialism with Marxist-Leninism it certainly is—nor that he is totally opposed to industrial democracy in the form of workers' participation.

What does surprise me is that I have seen him interviewed many scores of times on TV and heard some hundreds, if not thousands, of

Smith's observations that the only way of raising public revenue without depressing production is by a tax on ground rents; moreover, a tax on ground rent cannot be passed on.

In practice, the government could achieve this by converting the local rating system to one based on site values, with the rate support grant being phased out and replaced by a national equalisation scheme.

This would enable national taxes to be reduced by about £20m, which would be more than enough to implement Professor Minford's proposed tax cuts without the need for corresponding cuts in welfare and public services.

Henry Law,  
8 Woodhouse Road,  
Hove, Sussex.

## Interest rate conundrum

From Mr R. P. Heinemann  
Sir—David Hale's interesting article "The interest rate conundrum" (April 12) should be interpreted as a serious warning of the unsoundness of the present U.S. and world economic upturn.

With a general prospect of a rise in rates in the U.S. after the Presidential election or inauguration, it is quite feasible that such tax increases will occur just at the time of escalating wage and commodity price inflation and a slowdown in growth.

This will tend to raise interest rates as the Government attempts to keep money supply growth under control. This in turn will hamper the return to viability of debt-ridden countries, particularly so much of them, not at variable rates. It is conceivable that in a few years, despite some improvement in the U.S. Budget deficit trend, the U.S. dollar could collapse on foreign exchanges as investors and holders of dollar-denominated assets seek safer real returns in other currencies. It is therefore quite possible that the next modest economic growth in the developed world could come to an abrupt end as a resurgence of debtors' troubles becomes apparent.

A series of defaults or near-defaults, on debt owed mostly to U.S. banks, will force the Federal Reserve Board to bail out the major U.S. banks, adding to the money supply and feeding inflation further, pushing the dollar down yet further.

Recent monetary theory suggests that under certain circumstances such as a strong prospect of rapidly rising inflation and interest rates, an inflationary upturn can occur before actual money supply increases due to an upward shift in the speed of circulation of money.

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# FINANCIAL TIMES

Wednesday April 25 1984

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## STRICT CONTROLS ON EVE OF ELECTION DEBATE

# Tension increases in Brasilia

BY ANDREW WHITLEY IN RIO DE JANEIRO

TENSION mounted in Brasilia on the eve of today's congressional debate on the opposition parties' constitutional amendment.

Its passage, which is not considered likely, would immediately restore direct presidential elections to Brazil and end 20 years of military-led rule.

Strict controls are in force on all access points, by air and road, to the capital, and on Monday, censorship of radio and television broadcasts from Brasilia and the surrounding region came into effect.

General Newton Cruz, the regional army commander in charge of policing the emergency measures introduced last week, has acted vigorously over the past few days to enforce his authority.

## Honda raises earnings by 32%

By Our Financial Staff

HONDA MOTOR, Japan's fifth largest car manufacturer and the world's largest motorcycle producer, increased consolidated net profits by 32 per cent from Y17.24bn to Y95.88bn (\$425m) in the year to February 29. Pre-tax profits advanced by 37 per cent from Y14.7bn to Y202bn and net earnings per share rose from Y84.82 to Y104.18.

Sales last year grew more slowly, by 6.5 per cent to Y2,373bn from Y2,230bn.

Volume sales of cars rose by only 0.6 per cent to 1.2m vehicles, with exports up slightly more than domestic sales. In value terms, however, car sales improved by 8.5 per cent to 56 per cent of group revenue.

There was particularly strong growth in sales of more expensive models on the domestic market, and an increase of 11 per cent in volume terms in sales to the U.S., which reached 460,000 cars during the year.

For the fourth quarter, Honda saw consolidated net income rise by 72 per cent, with overall sales up 13.2 per cent.

The motorcycle sector again offered a sharp contrast. Honda saw sales drop 13 per cent in volume to 3.1m units, resulting in a 7 per cent drop in value to Y490bn, or 21 per cent of the group's total sales.

Reuters adds from Tokyo: Honda has signed an agreement with Kinetic Engineering of India for joint production in India of a range of motor scooters. A joint venture company is to be set up in Madhya Pradesh with capital of Rs 100m (\$9.25m).

Steady growth for Volvo BM; Daimler-Benz in Japanese sales drive, Page 23

## Lagos scraps naira in attack on corruption

Continued from Page 1  
were selling naira at 425 to the pound.

There was even speculation in some quarters yesterday that the new currency could provide the authorities with the opportunity to devalue the naira quietly, as the International Monetary Fund (IMF) is demanding in return for a standby credit of between \$7.6bn and \$8.1bn. Disagreement on this point is the main difference in talks between Lagos and the Fund - and, by implication, for the rest of Nigeria's debt negotiations.

Making his announcement on Monday, Brig Idiagbon said the Government had established "beyond any doubt that one of the major causes of our economic malaise is... large-scale illegal trafficking of naira notes across our borders." But foreign observers say that the fundamental problems - such as the over-valued naira - run much deeper than that.

## World Weather

Spain	5	71	74	Portugal	5	12	77	Malta	5	17	82	Switzerland	5	17	85	
Austria	5	88	74	5	26	63	5	26	55	5	22	72	5	22	73	
Africa	21	70	70	Peru	21	70	70	5	35	85	5	32	92	5	32	93
Australia	16	84	84	Costa Rica	15	85	85	5	22	72	5	18	85	5	18	85
Bahrain	5	17	53	Uruguay	15	85	85	5	22	72	5	20	85	5	20	85
Bangladesh	5	25	25	Venezuela	5	20	85	5	22	72	5	20	85	5	20	85
Burma	5	18	64	Colombia	5	20	85	5	22	72	5	20	85	5	20	85
Bolivia	5	18	64	Ecuador	5	20	85	5	22	72	5	20	85	5	20	85
Bosnia	5	18	64	Greece	5	20	85	5	22	72	5	20	85	5	20	85
Bosnia	5	18	64	Honduras	5	20	85	5	22	72	5	20	85	5	20	85
Bulgaria	5	22	72	Iceland	5	20	85	5	22	72	5	20	85	5	20	85
Burma	5	15	53	Indonesia	5	20	85	5	22	72	5	20	85	5	20	85
Burkina Faso	5	17	83	Iran	5	17	83	5	22	72	5	20	85	5	20	85
Burundi	5	24	75	Japan	5	15	61	5	17	83	5	17	83	5	17	83
Burundi	5	20	62	Lebanon	5	20	85	5	22	72	5	20	85	5	20	85
Burundi	5	17	62	Lesotho	5	20	85	5	22	72	5	20	85	5	20	85
Burundi	5	24	75	Lesotho	5	20	85	5	22	72	5	20	85	5	20	85
Burundi	5	17	62	Madagascar	5	20	85	5	22	72	5	20	85	5	20	85
Burundi	5	24	75	Malta	5	20	85	5	22	72	5	20	85	5	20	85
Burundi	5	17	62	Morocco	5	20	85	5	22	72	5	20	85	5	20	85
Burundi	5	24	75	Niger	5	20	85	5	22	72	5	20	85	5	20	85
Burundi	5	17	62	Nigeria	5	20	85	5	22	72	5	20	85	5	20	85
Burundi	5	24	75	Pakistan	5	20	85	5	22	72	5	20	85	5	20	85
Burundi	5	17	62	Papua New Guinea	5	20	85	5	22	72	5	20	85	5	20	85
Burundi	5	24	75	Paraguay	5	20	85	5	22	72	5	20	85	5	20	85
Burundi	5	17	62	Peru	5	20	85	5	22	72	5	20	85	5	20	85
Burundi	5	24	75	Philippines	5	20	85	5	22	72	5	20	85	5	20	85
Burundi	5	17	62	Poland	5	20	85	5	22	72	5	20	85	5	20	85
Burundi	5	24	75	Portugal	5	20	85	5	22	72	5	20	85	5	20	85
Burundi	5	17	62	Romania	5	20	85	5	22	72	5	20	85	5	20	85
Burundi	5	24	75	Russia	5	20	85	5	22	72	5	20	85	5	20	85
Burundi	5	17	62	Senegal	5	20	85	5	22	72	5	20	85	5	20	85
Burundi	5	24	75	Singapore	5	20	85	5	22	72	5	20	85	5	20	85
Burundi	5	17	62	Sri Lanka	5	20	85	5	22	72	5	20	85	5	20	85
Burundi	5	24	75	Spain	5	20	85	5	22	72	5	20	85	5	20	85
Burundi	5	17	62	Sweden	5	20	85	5	22	72	5	20	85	5	20	85
Burundi	5	24	75	Switzerland	5	20	85	5	22	72	5	20	85	5	20	85
Burundi	5	17	62	Tunisia	5	20	85	5	22	72	5	20	85	5	20	85
Burundi	5	24	75	Uganda	5	20	85	5	22	72	5	20	85	5	20	85
Burundi	5	17	62	Ukraine	5	20	85	5	22	72	5	20	85	5	20	85
Burundi	5	24	75	United Kingdom	5	20	85	5	22	72	5	20	85	5	20	85
Burundi	5	17	62	United States	5	20	85	5	22	72	5	20	85	5	20	85
Burundi	5	24	75	Uruguay	5	20	85	5	22	72	5	20	85	5	20	85
Burundi	5	17	62	Venezuela	5	20	85	5	22	72	5	20	85	5	20	85
Burundi	5	24	75	Yugoslavia	5	20	85	5	22	72	5	20	85	5	20	85
Burundi	5	17	62	Zambia	5	20	85	5	22	72	5	20	85	5	20	85

Readings at mid-day yesterday:

C-Cloudy 0-Drsizy F-Few Fog H-Hail R-Rain  
C-Sun S-Sets S-Snow T-Thunder  
D-Dry E-Evening F-Fog G-Gale H-Hail  
L-Light M-Mist N-Night O-Overcast P-Partly  
R-Rain S-Snow T-Thunder W-Wind X-X Wind  
Y-Yellow Z-Zero

## Eastern back in profit

BY OUR NEW YORK STAFF



## SECTION II - INTERNATIONAL COMPANIES FINANCIAL TIMES

Wednesday April 25 1984

### U.S. OIL GROUPS SHOW GENERAL UPWARD TREND

## Exxon up 39% in first quarter

BY WILLIAM HALL IN NEW YORK

**EXXON**, the world's largest oil company, increased its net income by 32.2 per cent to \$1.48bn in the first quarter of this year, underlining the strong recovery the major oil companies are now experiencing from the depressed first quarter of last year.

Mr Charles Garvin, Exxon's chairman, said the strong earnings growth reflected improved economic conditions and solid operating performance as well as continued emphasis on cost control. Oil weather in this year's first quarter increased seasonal demand and world crude prices remained relatively stable.

Group revenues rose 5.1 per cent to \$24.9bn. Earnings per share totalled \$1.75 in the latest period against \$1.22 a year ago.

Exxon's earnings increase was due in large part to a 24.5 per cent rise in foreign exploration and production profits to \$730m. U.S. earnings from the group's same segment rose by 7.6 per cent to \$551m. In common with other oil companies, Exxon's chemical businesses reported a sharp profit recovery.

The group says that increased production of crude oil and natural gas was a "major factor" in its earnings increase. The group's net production of crude oil and natural gas liquids rose 8.6 per cent to an average of 1.847bn barrels a day.

**Standard Oil Company (Indiana)** and **Atlantic Richfield**, two of the top 10 U.S. oil companies, have reported sharp increases in first-quarter earnings due to recovery in their refining operations and higher oil production.

The Chicago-based Standard Oil Company (Indiana) increased its first-quarter net income by 49 per cent to \$594m and Atlantic Richfield (Arco) increased its net income by 20 per cent to \$395.1m.

Mr Richard M. Morrow, Standard's chief executive, said the improvement was "largely attributable to significantly higher profitability levels for refining, marketing, and transport activities and chemical operations."

The group's worldwide refining and marketing operations posted earnings of \$22m in the latest quarter, compared with a loss of \$116m a year ago. Worldwide refinery capacity use rose from 74 per cent to 88 per cent.

## Barclays to exploit US loophole

BY WILLIAM HALL IN NEW YORK

**THE BARCLAYS** Bank Group has applied for permission to open "consumer banks" in 16 U.S. states in a move which could significantly strengthen its position before the barriers to banking across state lines are removed.

Barclays is the first major foreign bank to attempt to exploit a loophole in U.S. banking regulations which was highlighted a few weeks ago by a small New York Bank, U.S. Trust, when it applied for permission to open a consumer lending and deposit-taking operation in Florida and was given approval. As its operations will not make commercial loans or take demand deposits it is not categorised as a bank and hence does not conflict with U.S. banking laws, which generally prohibit banks from doing business in more than one state.

Barclays Bank and Barclays Bank International have applied for permission to open national banks which make consumer loans and accept deposits in the following states: Connecticut, Florida, Georgia, Indiana, Louisiana, Maryland, North Carolina, New Mexico, Ohio, Oregon, Pennsylvania, South Carolina, Tennessee, Texas, Virginia, and Washington.

## Crocker chief quits after staff shake-up

BY DAVID LASCELLES IN LONDON

**THE PRESIDENT** of Crocker National Bank, Midland Bank's loss-plagued California subsidiary, has resigned - apparently because the big staff shake-up there resulted in his effective demotion.

Mr J. Hallam Dawson's departure was, according to a formal announcement from Crocker, "a result of the organisational changes at the bank which commenced earlier this year with the appointment of Mr John G. Harris as senior vice-chairman and Mr Frank Cabouet as chairman and chief executive officer."

Mr Dawson, 47, became president in 1981 just as Midland was negotiating its 57 per cent stake in Crocker for nine years, declined to comment because "there are a lot of people here working hard in very difficult circumstances, and they deserve to have some success."

He said he had no immediate plans, but was attracted by the idea of joining one of the many "entrepreneurially driven" companies sprouting up in the high-technology industries around San Francisco, where Crocker is headquartered.

## Digital Equipment advances

BY OUR NEW YORK STAFF

**DIGITAL EQUIPMENT**, the second largest U.S. computer manufacturer, reported a 26 per cent jump in third quarter net profits from \$78.6m or \$1.49 a share, to \$101.9m or \$1.77 a share.

Sales also rose strongly in the



## Hoechst

NOTICE IS HEREBY GIVEN THAT

The Annual General Meeting will be held at 10 a.m., on Tuesday, 5th June 1984,

at the Jahrhunderthalle in Frankfurt am Main-Höchst, Pfaffenwiese.

### Agenda

- Presentation of the Annual Report and Accounts of Hoechst Aktiengesellschaft for 1983, with the Report of the Supervisory Board, and the Consolidated Report and Accounts for 1983.
- Allocation of the profit available for dividend. It is proposed to pay a dividend of DM 7.- per share of DM 50.- nominal for the financial year 1983.
- Ratification of the actions of the Board of Management for 1983.
- Ratification of the actions of the Supervisory Board for 1983.
- Resolution that the Board of Management be authorised until 4th June 1984, with the approval of the Supervisory Board, to increase the share capital by up to DM 200 million by the issue of new shares against contributions in cash, and to decide on the exclusion of the subscription right of shareholders in specific cases.
- Approval of the integration of Ruhrchemie AG, Oberhausen, into Hoechst AG, Frankfurt am Main, in accordance with § 319 of the German Stock Corporation Law.
- Election of auditors for the financial year 1984.

The full agenda, including the proposed resolutions, is contained in the Bundesanzeiger no. 79 of 25th April, 1984.

Shareholders wishing to be present and to vote at the Meeting must comply with Article 14 of the Articles of Association and deposit their share certificates during usual business hours by Friday, 1st June 1984, at the latest until after the Meeting, at one of the depositories listed in the Bundesanzeiger no. 79 of 25th April 1984, or, in the United Kingdom, at the offices of

S. G. Warburg & Co. Ltd.  
50, Gresham Street  
London EC2P 2EB

Frankfurt am Main, April 1984

Hoechst Aktiengesellschaft

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## INTL: COMPANIES &amp; FINANCE

## Skanska Cement warns of 1984 earnings setback

BY DAVID BROWN IN STOCKHOLM

**SKANSKA CEMENT**, the big Swedish construction group, reports broadly maintained profits for 1983 and plans to step up the dividend.

For the current 12 months, however, the company warns that profits could be heading a sizable setback after what it describes as two years of extremely good trading.

Pre-tax profits before extraordinary items were Skr 1.53bn (\$1.95m) for 1983, against Skr 1.55bn a year earlier. The group expects that its results for 1984 "will be considerably lower" due to poor market conditions.

Roughly 35 to 40 per cent of the group's income is generated by its substantial financial and property holdings.

Sales improved by 4 per cent to Skr 12.2bn. The proportion of foreign contracts in the group total declined from 24 to 22 per cent.

An extraordinary credit of Skr 100m stemming from the sale of an investment subsidiary brought profits before allocations and taxes to Skr 1.63bn, up from Skr 90m on the previous year.

Skanska proposes a dividend of Skr 10 a share, up from Skr 8.67 in 1982. It also plans to split its shares from Skr 50 par value to Skr 10.

Skanska and Volvo, the motor and industrial group, recently forged equity links through an elaborate share transaction.

They are understood to be seeking co-operation in international industrial projects.

The link has been widely interpreted in Sweden as an attempt by Volvo to fortify itself against the rising influence of the so-called Wallenberg group, which has emerged recently as a major Volvo shareholder.

## Spanish power investors face cuts in dividends

By David White in Madrid

**SHAREHOLDERS** of more than a dozen Spanish electrical utilities face lower dividends under a plan drawn up by the Socialist Government for reinforcing the companies' precarious finances.

The plan, the main lines of which are the trait of government-industry negotiations, comes in response to a deteriorating debt problem following heavy investment programmes which were largely financed from abroad.

Private-sector companies account for almost 80 per cent of electricity sales in Spain.

The plan amounts to dedicating some Pts 75bn (4500m) out of the sector's revenues this year to strengthening the utilities' financial base and compensating for their investments in five nuclear reactor projects which have been cancelled by the Government.

This financial restructuring opens the way for other changes in the sector, through transfers of assets or mergers between private utilities.

The scheme outlined by Sr Carlos Solchaga, the Industry Minister, is linked to electricity rate increases averaging 7.5 per cent, which were approved by the Government last week.

Companies are to set aside 2.8 per cent of their revenues from energy sales as a special allocation for improving their balance sheets. The Government is proposing a voluntary programme under which the companies can manage these funds directly, subject to approval of individual corporate plans.

The companies will also have to fulfil one of three conditions, all aimed at relieving financial pressure. Either investments must be at least as big as new borrowing, or new injections of equity capital must be at least as big as dividend payments, or net dividends must be kept within an 8 per cent ceiling.

This compares with a current average of about 10 per cent paid out annually to the utilities' on-plus shareholders. The Government has already been considering for more moderate dividend payments and welcomed last year's decision by Iberdrola, the largest utility, to cut its net payout from 10 to 7.5 per cent.

Companies which do not make a pact with the Government along these lines will have to place the same proportion of their funds in a special account with the industry body UNESA, the money will then be used at the Ministry's discretion.

In addition, the slice of electricity revenues destined to cover the cost of cuts in Spain's nuclear power programme is being increased to 3.9 per cent, from the 2.8 per cent level set last autumn. The Government confirmed last month it was calling off five reactor projects, allowing the total number of reactors to be increased from 10 to 16 in 1992. The reduction, geared to a downscaling of forecasts for energy needs, involves写ing of investments of about Pts 500m, principally in the private sector.

A further aspect of the Government's plan is to reform the forfeit system which the utilities currently operate among themselves, compensating for the differences in production costs according to their sources of energy.

## Nestle lines up U.S. takeover

BY JOHN WICKS IN ZURICH

A FORMAL offer for CooperVision, the U.S. contact lens maker, is expected to be unveiled today by Nestle, the Swiss foods group.

Nestle confirmed yesterday that it had been negotiating with the West Coast ophthalmological group with a view to a binding offer, said by CooperVision to be worth around \$500m.

If a bid is made, it will be the largest takeover ever undertaken by a Swiss company.

Nestle, which has big cash reserves, has had its name linked with a variety of takeover candidates in recent months.

Nestle is due to release its 1983 report and accounts at a Press conference today. It is expected to make clear its position on CooperVision at the same time.

Earlier this month, Nestle announced a 15 per cent increase in net profits and paved the way for a rights issue, the \$57m.

## Volvo BM registers steady growth

BY PAUL CHEESRIGHT IN BRUSSELS

**VOLVO BM**, the construction equipment division of the Swedish automotive group, has reported a 29 per cent rise in profits before allocations and tax in 1983 to Skr 109m (\$12.8m).

Turnover, including that of Kockum Landsverk, the dump truck manufacturer acquired last year, was up 28 per cent to Skr 2.55m. Excluding Kockum, turnover was 11 per cent higher.

Mr Eric Johansson, president, said that income was not satisfactory, but was gratifying considering the economic conditions that prevailed in 1983.

Regarding the recently announced talks aimed at merging Volvo BM with the construction equipment division of Clark Equipment of the U.S., Mr Johansson said the aim was to create "an entity strongly established on all major markets."

"Volvo BM and Clark Michigan have both shown considerable strength during the latest recession. Taken together, the two companies could reach positive economies of scale in R&D, manufacturing, marketing and other areas."

He claimed they would be the leading world supplier of off-highway dump trucks and the third largest of wheel loaders.

## Daimler-Benz in Japanese sales drive

BY OUR BRUSSELS STAFF

DAIMLER-BENZ, the West German motor group, plans to increase car sales in Japan to more than 10,000 vehicles annually in the next three years with the introduction of new models, according to Herr Hans-Juergen Hinrichs, marketing manager.

In a company statement, Herr Hinrichs told a German Trade Fair in Tokyo that Daimler plans to launch its Mercedes-Benz 190 compact series on the Japanese market in the autumn.

More than 6,600 new Mercedes-Benz cars were registered in Japan in 1983, making Daimler the most successful German importer in Japan of top range models.

Sales rose 26.7 per cent to 4.85m cigarettes from 3.85m, making the company market leader in Germany. Total German sales rose 4 per cent to 25m cigarettes in the quarter.

For full details of the Wren Executive System complete this coupon and send it to:

Wren Executive Systems, 18-29 Mora Street, City Road, London, EC1V 8BT Telephone: 01-253 2277

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## INTL. COMPANIES &amp; FINANCE

Sharp rise  
in group  
earnings at  
Ito-Yokado

By Yoko Shibata in Tokyo

Ito-Yokado, a major supermarket chainstore operator, has consolidated its position as Japan's most profitable retailer in the year to February.

Together with its 49 consolidated subsidiaries the company lifted net earnings by 43 per cent to Y21.34bn (US\$14m) on group sales of Y906bn (US\$60.78 per cent from the previous year. Net profits per share improved to Y76.83 from Y55.43 and the dividend is held at Y19 per share.

The strong group showing is attributed to a significant improvement in parent company results. Pre-tax profits advanced by 43 per cent to Y31.85bn, net profits by 20 per cent to Y14.82bn, and sales by 6.9 per cent to Y860.9bn.

Good results from the company's listed subsidiaries, such as Seven Eleven, Denny's Japan, and York-Benimaru also contributed to the improved group earnings. Both Seven Eleven and Denny's Japan lifted pre-tax profits by more than 30 per cent.

For the current year Ito-Yokado's consolidated sales are likely to top Y1,000bn for the first time and consolidated net profits are expected to reach Y70bn.

Record issue  
for Malayan  
Banking

By Wong Sulong in Kuala Lumpur

MALAYAN BANKING, Malaysia's second largest bank, is seeking to raise 630m ringgit (US\$270m) from its shareholders by a record issue on the Kuala Lumpur Stock Exchange.

The directors say the proceeds would be used to finance the bank's 58-storey headquarters being built in Kuala Lumpur and a sports and staff training centre, and to align its capital to the rapid growth of its deposits and assets as required by law. Malayan Banking shares fell 70 cents to 11 ringgit after the announcement.

The bank is proposing to issue 45m new shares through a one-for-four rights issue, priced at 6 ringgit per share. It will also issue 360m 8 per cent, irredeemable, convertible and unsecured notes, to be sold at their par value of one ringgit each on the basis of two notes for each share held. There will also be a one-for-four scrip issue.

Following the issues, the bank's paid-up capital would increase from 180m ringgit to 270m ringgit. The biggest shareholder in the bank is the Malay investment agency, Permodalan Nasional.

ADB completes 40% of  
1984 borrowing plan

BY PETER MONTAGNON IN AMSTERDAM

THE Asian Development Bank (ADB) has already completed about 40 per cent of its 1984 borrowing programme, having borrowed intensively in the early part of the year out of fears that interest rates will rise, Mr Edgar Roberts, its treasurer, said yesterday.

"Our view at the end of last year was that we had bottomed out in the interest rate cycle," he said in an interview.

"With U.S. rates likely to go up this year, either interest rates in other markets will also go up, or exchange rates will weaken, which reduces the amount of capital available in those markets for the Asian

Development Bank."

Total capital market borrowing in 1984 will again be about \$16bn compared with \$978m last year. Further slight increases are expected until 1987 when the ADB's borrowing needs will jump as maturing debts have to be refinanced, he said.

Yesterday the bank signed a \$120m, 10½ per cent bulldog issue but it does expect to raise dollars to retire maturing debt at least a 10-year maturity.

It is unlikely to launch a further issue in sterling this year, having already floated a \$100m, 10½ per cent bulldog issue but it does expect to raise dollars to retire maturing debt at least a 10-year maturity.

At the end of 1983 the bank's total outstanding borrowings were \$3.4bn of which 36 per cent were in yen, 22 per cent in D-Marks, and 19 per cent in S-Francs. The total cost of outstanding borrowings rose last year to 8.6 per cent from 8.38 per cent in 1982.

In borrowing policy involves seeking out long maturities at

low fixed rates of interest. Unlike the World Bank, which occasionally raises relatively short-dated bonds, ADB prefers at least a 10-year maturity.

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## INTL. COMPANIES &amp; FINANCE

## Hutchison Whampoa Limited 1983 Group Results

	1983	1982
	HK\$M	HK\$M
<b>Profits</b>		
Trading profit	1,118	1,098
Exchange gain	233	—
Share of profits less losses of associates	<u>48</u>	<u>93</u>
	1,399	1,191
Taxation	<u>151</u>	<u>172</u>
	1,248	1,019
Minority interests	<u>81</u>	<u>70</u>
	1,167	949
Extraordinary items	<u>123</u>	<u>52</u>
	1,290	1,001
<b>Earnings, per share</b>	<b>HK\$2.54</b>	<b>HK\$2.05</b>
<b>Ordinary Dividends, per share</b>		
— Interim	21c	15c
— Final	42c	30c
	<u>63c</u>	<u>45c</u>
<b>Special Dividend, per ordinary share</b>	<b>HK\$4.00</b>	<b>—</b>
absorbing	<b>HK\$1,779M</b>	<b>—</b>
By order of the board		
A.C. van der Linden		
Company Secretary		

Hong Kong  
28th March, 1984



## DEPEND on the Dutch bank on hand in Asia.

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Terry Dodsworth on a sector facing a spectre of financial collapse

## U.S. nuclear plant problems pile up

HARDLY A DAY has gone by over the past month, or so, without another item of ominous news rolling in from the U.S. nuclear power industry. Gigantic cost overruns, accompanied by warnings of astonishingly long delays in completion times, are by now commonplace: what is frightening the industry is the spectre of financial collapse.

In the past few days this threat has moved palpably closer. The full year accounts of three large electrical utilities have been qualified by the auditors, in some cases using surprisingly straightforward and unambiguous language.

The accountants fear Marvin Mitchell, for example, said earlier this month that if Public Service New Hampshire (PSNH) was unable to find additional sources of finance within three weeks, and the banks declined to advance funds, the company "would be forced to seek protection from its creditors under the Bankruptcy Code."

The consequences of the turnaround in the fortunes of the hardest hit power companies border on the tragic in some cases. Utilities in the U.S. are conventionally regarded as "safe" stocks, favoured by investors who need a steady return and are happy to accept an average performance for little or no risk.

"I have been deluged with telephone calls from shareholders who want to know what has happened to their stock," says an official of Public Service of Indiana (PSI). "Many

of them say that they have been living off the \$12,000 or whatever that the dividends brings in and that they do not know what they will do without it."

PSI announced a 65 per cent cut in its dividend in January.

A large number of these small investors have probably liquidated their positions by now, taking a heavy loss on the way. In the past six months, around 70 per cent of the company's shares have changed hands. Yet others are probably locked in for good, facing the prospect of drastically reduced income, or bankruptcy, yet unable to bear the capital cost of

selling their life's savings.

The company's stock is now trading at a little under \$8 a share against almost \$25 in July last year and a 12-month peak of around \$28. Public Service New Hampshire's shares are now around \$13, against \$21 last July, and Long Island Lighting Company's stand at just under \$1, compared with over \$16 in July. All these falls are well in excess of the market decline.

The market answer to this threat of misfortune is, of course, that equity investors take a risk. There are plenty of speculators doing just that at present, as they pick up shares which in LILCO's case, are trading at about a 60 per cent discount to stated net worth.

But the position is not quite so straightforward as the general dictates of the market place might suggest. In the first place, the nuclear utility business is a highly regulated one, in which the political organisations which make the rules are closely determined by the operating parameters, including the permissible profits of the organisation. A ceiling on return on equity, for example, is enforced throughout the U.S. industry, designed to prevent the exploitation of consumers.

In principle, the concept of these hybrid concerns, public monopolies with a private funding base, has been to establish a system which gives everyone a "fair" return – shareholders, workforce and customers. They are so tightly regulated that it is impossible to go to the banks for refinancing without the permission of the controlling state agency.

Secondly, the rules of this carefully balanced game were changed entirely by the Three Mile Island disaster five years ago. "Any company that started in its nuclear investment programme before Three Mile Island has faced the prospect of a financial crisis ever since," says one official.

The opponents of nuclear claim that what has happened since simply shows how incompetent and shabby the industry had been in its work standards in the past. Many utilities that were not far into their investment programmes and could afford to abandon them did just that, with the result that around 90 plants have been cancelled in the last five years. But for those that remained, the problems of

adapting to a more demanding environment have proved extraordinarily difficult.

In the first place they have had to face much heavier pressure from the environmental lobby, backed by increased public sympathy.

But even more importantly, the Nuclear Regulatory Commission (NRC) itself came up with exacting new requirements. Construction regulations were

internally generated funds have provided only between 28 and 32 per cent of construction expenditures...

tightened up to the extent that builders complain today that they can hardly move without signing a form.

A harrowing history of the Diablo Canyon plant on the California coast shows how this has exposed the shortcomings of the industry. Started in 1978, it had to be completely redesigned and strengthened four years later to take account of an offshore earthquake fault. Its series of 318 different reports of shoddy workmanship and difficulties at the plant which have had to be investigated by the NRC.

The financial impact of these new ground rules is difficult to exaggerate. The tighter standards mean spending much more money on construction, which has often had to be repeated to meet the requirements of the NRC. More crucially, however, they also involve vastly inflated financing costs.

These additional costs are closely related to the way nuclear plants are funded in the U.S. According to the Edison Electric Institute, internally generated funds have provided only between 28 and 32 per cent of construction expenditures in the last ten years.

The rest has come from massive issues of both debt and equity. In the decade to 1983, total common equity in the industry jumped from \$40.9bn to \$100.4bn, while preferred stock rose from \$14.7bn to \$28.6bn, and long-term debt from \$63.6bn to \$123.7bn.

The cost of servicing these funds as they are held for a longer period than originally planned scarcely needs to be emphasised. When the completion time on PS Indiana's Marble Hill project was stretched a further two years

to the end of this decade, the price tag went up from \$5.18bn to \$7.04bn – 75 per cent of that extra cost was in interest and dividends for the additional construction time.

At the same time, profits have come under increasing pressure. In part, this is due to a bad miscalculation of future energy trends. Back in the heady period when many of the new generation of nuclear plants were planned, forecasters were looking at demand increase in line with or even better than the 7 per cent experienced up to that date.

By contrast, between 1974 and 1983, growth averaged only 2.1 per cent, and for the rest of this decade the projections suggest similarly modest increases, of between 2.5 per cent and 3.0 per cent.

In many states, the utilities have faced a further earnings constraint. Several parts of the country allow the power generating companies to recover only a portion of their enormous construction costs, or even none at all, in their current tariffs. Customers can only be charged when a project comes on stream. Hence the incentives to batten down the hatches and press on until the run into the big cash generating phase when they brought their power stations into production.

As they abandon their plants, however, the companies are faced with what Wall Street would call a "double whammy." They will be unable to gain access to the period when cash should be flowing in rather than out, and they will be forced to write off projects with book values far in excess of their own net worth – the recipe for bankruptcy.

Until a few months ago, the companies were still trying desperately to borrow their way out of this predicament. But for several utilities that option is now virtually closed.

The question now is whether the companies which have got themselves into this predicament will be allowed to go under or whether the regulators will move in and pick up the pieces. There have been no utility bankruptcies since the depression. To avoid them now, the authorities are going to have to step in with grants, push through some sort of reorganisation, or allow some undoubtedly unpopular scheme of additional tariffs to help them out of their fix.

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## TECHNOLOGY

## Apple hopes for another windfall

APPLE Computer introduced a new version of its Apple II personal computer in San Francisco yesterday with the most elaborate product launch yet seen in the computer industry. Four thousand people were expected to attend the product "exposition" titled "Apple II Forever."

Apple will not reveal the cost of the day-long event staged in the city's new convention centre, but before the end of this year, Apple plans to spend over \$20m on promotion for the new Apple IIc.

"Silicon Valley will never be the same," says Apple president John Sculley. With the Apple IIc launch, Apple Computer will introduce the concept of consumer marketing to the "high tech" industries of northern California, he claims.

The Apple IIc, an updated version of Apple II, which represents well over 80 per cent of Apple Computer's revenues, will be aimed directly at consumers rather than business users of personal computers. With the IIc, Apple will fight back against the encroachments of IBM and its "PC Junior" Commodore, with its "PC Commodore 64", into the home computer market.

Priced at \$1,295, the IIc will compete directly with the similarly priced IBM PC Junior. Industry analysts predict that the Apple IIc, with a full size keyboard, neater styling and more available software will easily outsell the IBM home computer.

Apple's goal is to sell 400,000 IIcs before the end of calendar 1984.

For business users, the IIc has the advantage of portability. Weighing just 7.5 pounds, the IIc has a built-in keyboard and disk drive and can be hooked up to television set or video monitor.

Apple's promotions will, how-



Steve Jobs with Apple's controversial Macintosh. Now the company hopes that the latest version of the Apple II will also sell well

ever, aim the new portable computer at the "serious home user," according to Mr. Sculley. "Apple has no intention of getting into the low end home computer market," Mr. Sculley stressed. He even prefers not to call the IIc a "home computer"—the term

is used to cover a major crisis like Apple's recently introduced Macintosh.

The IIc will be an upgrade of an earlier model. It will however, be very important for the future of Apple Computer.

Commenting upon sales of the Apple Macintosh computer, introduced three months ago, Mr. Sculley reported that 65,000 units will have been sold in the 100 days since the product's

introduction, beating Apple's goal of 50,000 units. "We think that we could have sold 200,000 units if we had been able to build them," added an Apple executive.

Shortages of key components for the Macintosh have however presented Apple with further difficulties in production schedules.

"Nine months ago the world was ready to count Apple com-

puter out. We came back and captured attention with the launch of Macintosh, and now with the IIc we will prove that we are a consumer marketing company. We are coming out of the shadows. We are positioned for leadership," says Mr. Sculley.

In a few months, Apple is expected to introduce a small liquid crystal display unit for the IIc and a battery pack. These will make the IIc into a "carry along" computer that can be used independently. As such it will become an attractive alternative to the cumbersome "transportable" computers offered by IBM, Compaq, Kaypro and several other IBM-compatible computer makers.

While dealers and analysts who have seen the IIc say they are impressed by its machine, the Apple IIc is not expected to become a major crisis like Apple's recently introduced Macintosh.

Production of the windscreens takes place on a robots platform erected several feet above the line itself. Here primer and adhesive are applied by two Puma robots, each equipped with special grippers enabling them to interchange between the two kinds of applicator nozzle. There is a two minute cure period between the two processes during which the change is made automatically.

The Flownamic metering and nozzle system dispenses an accurate triangular section bead of 12mm wide at the base, with an overlap joint at the start/finish point.

The vehicles have to be stopped and stabilised before the windscreens can be installed. With the assembly track in motion, the body shell is picked up by an under-body lifting device and accelerated forwards into the robot station, where it is held stationary for about 10 seconds while the two robots fit the screens.

The glass components are moved to the production line on a vertical lift consisting of platforms loaded by the Puma robot—which move continuously

up and down on an endless chain. Each platform indexes from the aperture in the car body.

After that, the robots act independently, making use of data from four line scan cameras positioned so that they can "see" the edges of the aperture. The drive motors are suitably energised to position the glass to within one millimetre.

There are three stepper motors on each robot head which can adjust the suction

and screen fixture to collect another for the next body shell.

Today sees the unveiling of Austin Rover's windscreen assembly line for the Montego at Cowley. Robots with "eyes" are prominent.

## ROBOTS ASSEMBLE WINDSCREENS AT COWLEY

## Eyes on Montego production line

BY GEOFFREY CHARLISH

AUSTIN ROVER, in conjunction with VS Technology Group of Luton, has installed an intelligent robot system with "eyesight" for the assembly of front and rear windscreens on the Montego production line at Cowley.

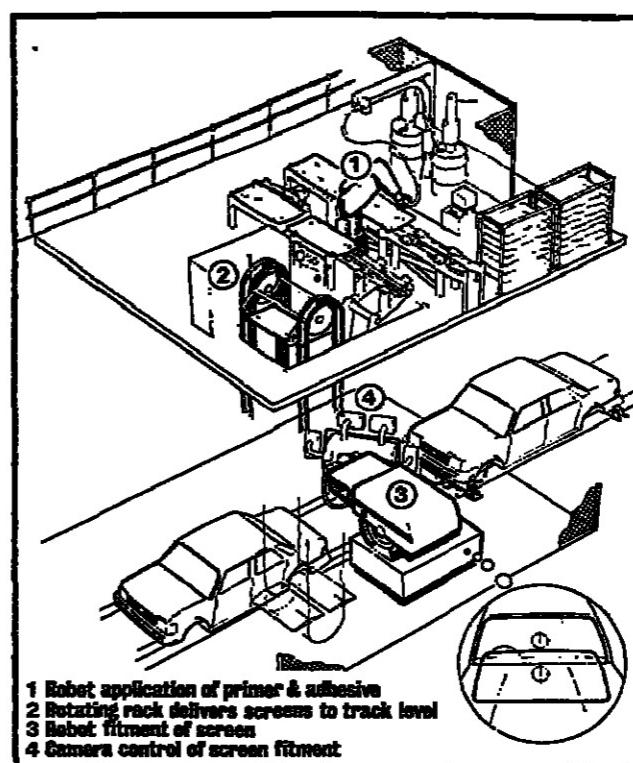
The customary rubber sealing gasket used in window assembly has been abandoned. Instead, a robot-dispensed line of sealant is run round the glass perimeter and the windscreens are positioned and pressed directly into the car body. Austin Rover says that this not only improves the vehicle's aerodynamics and appearance, but produces a stronger body in the bargain.

Production of the windscreens takes place on a robots platform erected several feet above the line itself. Here primer and adhesive are applied by two Puma robots, each equipped with special grippers enabling them to interchange between the two kinds of applicator nozzle. There is a two minute cure period between the two processes during which the change is made automatically.

The Flownamic metering and nozzle system dispenses an accurate triangular section bead of 12mm wide at the base, with an overlap joint at the start/finish point.

The vehicles have to be stopped and stabilised before the windscreens can be installed. With the assembly track in motion, the body shell is picked up by an under-body lifting device and accelerated forwards into the robot station, where it is held stationary for about 10 seconds while the two robots fit the screens.

The glass components are moved to the production line on a vertical lift consisting of platforms loaded by the Puma robot—which move continuously



## Professional Personal Computing

has bad connotations, he explains. Losses among U.S. home computer makers last year far outweighed the combined profits of Apple and IBM in the personal computer market, he points out.

Apple is, however, ready to be price competitive if the home computer price wars should break out again. "The IIc could be a vehicle for price

introduction, beating Apple's goal of 50,000 units. "We think that we could have sold 200,000 units if we had been able to build them," added an Apple executive.

Shortages of key components for the Macintosh have promised such an enhancement for the Apple II line. For the moment however, such details remain closely guarded.

LOUISE KENOE

Flexible manufacturing project by British Aerospace and Marvin

## Component movement for easier automation

THE PROBLEM of satisfactorily moving components and tools automatically at any time during a manufacturing process has held back the development of a true flexible manufacturing system (FMS). A joint project by the Midlands based Marvin Production Machines and British Aerospace (which is the subject of patent) appears to have overcome a major problem and paved the way for the introduction of FMS.

It is some quarter of a century since Molin's System 24 introduced the FMS concept. This has three principles: that it should have the ability to produce at random; work unmanned for long periods; be able to move components and tools automatically.

When British Aerospace ap-

proached Marvin, some four years ago, Marvin designers visited Japan, the U.S. and Germany to get abreast of the state of the art, only to find that the third problem had not been, in their opinion, entirely licked.

With the aim of producing a system that would work from the first day, well proven Bosch modules were chosen for material transfer and for the development of a crate shuttle base, which is the heart of the system. The crate shuttle, in which the tools are precisely located, moves horizontally in a square pattern. Each metal crate holds 88 tools (8 x 7), providing 51 tools per crate for each of the two spindles. Assuming that the material is in the machine and loading has not begun, the tool selector is then

programmed to go to the required tool and load it into the tool changer.

Grippers pick up first one tool and then the other. A door opens in the machine, the changer moves in and simultaneously loads the tools into the two spindles. The door closes and the machine starts to cut. The tool changer is then ready for the next two tools in the programme. A feature is that the tool changer is interchangeable between different makes. Spindle speeds are infinitely variable—up to 12,000 rpm and power is a maximum of 20 hp.

Air sensors indicate that the crate is correctly seated, with a repeatability of positioning of ± 0.013 mm. Tool changing time is 10 seconds, spindle

time to spindle nose. A complex aerospace component can be fully machined from the solid in under 30 minutes compared with some six hours by conventional methods, including setting times.

Marvin claims its system is more than twice as fast as any comparable one, will handle different components sequentially in steel and light alloys. The machine, called the Automax, is available in a range of three, of which the Automax 1 is within a price range of £200,000 to £350,000 depending on specification. They will deal with envelope sizes of material from 12 x 24 x 4 ins to 14 x 6 x 14 ft.

Details from Marvin Production Machines, Waddens Brook, Wednesfield, Wolverhampton WV11 3SS. Tel: 0902 65363.

up and down on an endless chain. Each platform indexes from the aperture in the car body.

After that, the robots act independently, making use of data from four line scan cameras positioned so that they can "see" the edges of the aperture. The drive motors are suitably energised to position the glass to within one millimetre.

There are three stepper motors on each robot head which can adjust the suction

and screen fixture to collect another for the next body shell.

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Testing  
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KINGSTON upon Hull, is the only city to run its own telephone network in parallel with British Telecom. Like BT its exchanges vary considerably in type from electro-mechanical to electronic creating a problem in identifying faults when they occur.

It was for this reason that Hull Telephone department decided to try out automatic test equipment which could quickly find faults. Fully digital exchanges which will eventually take over have built-in testing; older equipment does not.

Hull has 14 exchanges which serve 180,000 telephones over a distance of 120 square miles. It offers similar services to BT as well as information such as pigeon liberation information during the racing season and "dial a job."

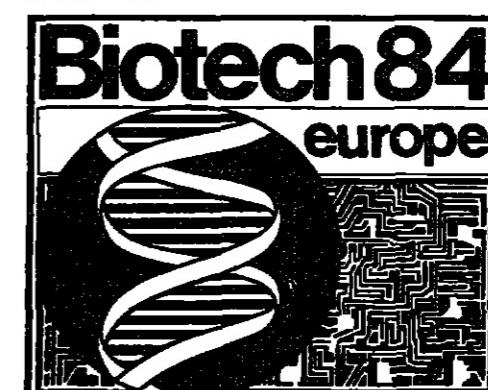
The telephone department has just installed a computer system called Teltron. Teltron, better known for its industrial test equipment. The Teltron network comprises a single area network, 27 line testers and 16 visual display units. The department was one of the first in Europe to use Teltron's test equipment.

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## UK COMPANY NEWS

**Feb grows to £1.08m and lifts dividend**

FURTHER GROWTH has been shown by Feb International, the manufacturer of chemicals and retail distributor of building materials. For 1983 turnover rose by 2.17m to £56.78m and profit before tax by £214,000 to £1.08m.

The directors are not expecting any changes which will significantly affect group prospects in the short term. They feel some concern at the proposed imposition of VAT on alterations and extensions to buildings, but trading results so far this year have been satisfactory.

The profit for 1983 was struck after depreciation £27,000 (£345,000) and interest £235,000 (£251,000). Tax paid £277,000 (£265,000), to leave net profit £285,000 (£262,000) for earnings of 7.8p (£7.57p) per share. The final dividend is 1.83p for a net of 2.64p, against 2.4p.

Group land and buildings have been revalued, and a surplus of £773,000 taken into the accounts. At the end year the net asset value per share came to 66.77p.

### TR Berkeley Development Capital offer

TR Berkeley Development Capital is offering for subscription up to 3,000 ordinary shares at a price of £50,000 per share.

The company is based in Jersey and the directors say they will take whatever action is required to ensure that the company qualifies as a "distributing fund".

The investments will be in the technology field in companies with turnover of at least £5m or expected to achieve that rate in the current year. Investments will average around £5m and up to 40 per cent of the equity. The directors expect to invest in 20 to 30 companies and will seek business in five years unless otherwise determined by the shareholders.

Applications open on May 24 in London and must be for a minimum of 20 shares and in multiples of five with a minimum level of aggregate applications of 1,000 shares. The company will be listed on the Luxembourg Stock Exchange.

### Bentalls

Real growth in sales volume and the benefit of interest savings resulted in a 24 per cent increase to £2.5m aggregate £2.15m in full year taxable profits at Bentalls.

But since the January 28 year end, trade of this department store operator has been disappointing and sales are running below budget, the directors report.

Sales for the 1983-84 year, excluding VAT, were 9 per cent higher at £55.38m (£53.85m) and operating profits expanded by £446,000 to £2.77m—interest payable was £163,000 (£220,000).

The final dividend is 0.1p higher at 1.4p for a total of 1.75p (1.6p).

### Yearlings rise

The interest rate for this week's issue of local authority bonds is 8½ per cent, up ½ of a percentage point from last week, and compares with 10½ on last year's comparable date. The bonds are at par and are redeemable on May 1 1985.

A full list of issues will be published in tomorrow's edition.

## Nurdin & Peacock rises to £12m and pays more

IN THE second half of 1983, Nurdin & Peacock recovered the ground lost at midway to finish the year with pre-tax profits ahead from £1.32m to £1.2m, on increased sales of £516.41m, against £462.46m.

At the interim stage, when reporting slightly lower pre-tax profits of £1.23m (£2.37m), the directors said they would be disappointed if the company did not produce higher profits for the year.

After reduced tax of £1.37m (£1.69m), net profit for the year were £1.2m (£1.13m). Comparative figures have been restated and 1982 profits have been reduced by £72,000 to allow for a change in accounting policy in providing for deferred tax.

Earnings per 10p share rose from 19.3p to 20.3p before tax, or from 11.3p to 12.3p after tax, and the final dividend increased to 2.1p (1.82p) net for a total of 0.45p higher at 3.57p. Ordinary payments cost £2.06m (£1.77m)—Mr W. M. Peacock, the chairman, has waived the dividend on his shareholding.

Mr Peacock reports that 1983 was a year of growth with competition old and new trying to make inroads into the company's business. As regards the current year, there is no let up in the

pressure. However, the start has been encouraging, with sales continuing to show a good increase.

The company will be opening its new branches at Swansea in May and Keynsham later in the summer and the chairman has high hopes that both will contribute substantially to sales this year.

Building work is well under way for a new branch at Gloucester, to be opened next year, and negotiations for other sites are at an advanced stage. The company's management team is working on various projects and 1982 profits have been reduced by £72,000 to allow for a change in accounting policy in providing for deferred tax.

Profits for 1983 were after providing £632,000 (£596,000) for the staff share participation scheme. The company is proposing to increase the share of profits allocated to the staff by 10 per cent—up to 6 per cent—and also the maximum individual amount to that permitted by present legislation.

### • comment

While the derating of Nurdin and Peacock's shares over the

last year should have finished by now, it is hard to see where the company goes from here. An efficient cash and carry operator, seeing its customer base—the independent grocers—squeezed by the all-powerful multiples, can do little but take a larger slice of the reducing cake, and hope that the Office of Fair Trading can come up with something to redress the balance of power. Last year Nurdin increased its share of getting an extra 4 per cent volume through existing branches and adding around 5 per cent to sales area. But margins were the sacrifice. Given that around £600,000 of the pre-tax profits rise came from higher interest received on Nurdin's cash mountain, margins were definitely under pressure. This year there will be two more new branches, and there is no reason why Nurdin should not beat its competitors again. Earnings jumped in 1983 as the tax charge sank, largely thanks to building in Swansea—a development area that is leading the way, even if profits reach the £1.13m mark, earnings could be static giving a p/e ratio of around 10; and the shares unchanged at 14.9p. That looks cheap against the sector, but it may well stay that way.

## £1m profit puts Helene well over forecast

PROFIT BEFORE tax achieved by Helene of London for 1983 is well above the forecast made with last August's rights issue. At £298,623 it compares with some £200,000 estimated and with £212,390 recorded for the year 1982.

The final dividend is 5.25p for a net total of 7.25p, compared with 6p. Over the past two years profits have risen by 6 per cent and the dividend by 7½ per cent.

The directors report that the current year has opened on a satisfactory basis. They are hopeful that results will once again show improvement and maintain the rising trend established over recent years.

Borrowings remain "some-

what higher" than in recent years but the great bulk is used in the property development and investment side of the home and overseas areas.

"They remain an acceptable proportion (less than 20 per cent) of the total capital employed."

After tax £442,000 (£242,000), minorities £28,165 (£1,669), and extraordinary debt £1,000, the net attributable profit is £470,288 (£210,485). Earnings are shown at 3p (14.9p).

There is a provision of £23,892 deducted from retained profits for interest and costs of past tax.

### • comment

Helene has beaten its rights issue forecast by a decent margin although it is still a long way from the £1.13m target set in 1978 before the recession took hold.

If the combined group's profits had been available for a full year, the total net dividend would have been 0.25p, giving a 3.57 per cent yield at the placing price of 3.57 per cent.

William Morris is coming to the USM via a reverse takeover of rule 163 company Ceylon & Indian Planters Holdings, which has no trading interests. Since there is a £40,000 deficit on Ceylon & Indian's reserves and a third of the group's profits will not be available for distribution, being pre-acquisition profit, the directors are planning a dividend of 0.1p per share for the current year.

Brokers to the placing are L. Mare, Mare and dealers are expected to open next Monday.

### • comment

Given the eye-catching nature of William Morris' foundry business, investors should not lose sight of the 70 per cent of its

## Rush & Tompkins up 22% and puts 1.5p on dividend

SHAREHOLDERS IN the civil engineering and property investing Rush & Tompkins Group are to receive a 1.5p increase in their dividend for 1983 as the profits have hit a record. At £298,623 it compares with some £200,000 estimated and with £212,390 recorded for the year 1982.

The final dividend is 5.25p for a net total of 7.25p, compared with 6p. Over the past two years profits have risen by 6 per cent and the dividend by 7½ per cent.

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There is a provision of £23,892 deducted from retained profits for interest and costs of past tax.

Group turnover is in wallpaper. Now that Peterlee has taken a healthy slice of the washable wallpaper market, with its emphasis on cheap products with price-looking up, it plans to use the placing money to increase its coverage.

At the moment Peterlee's sales are £40 per cent to more than 60 per cent. In its foray into this more competitive area, Peterlee will no doubt depend heavily on Morris Singer's considerable design expertise. The corporate status gained from the quotation of the former Peterlee's original namesake (no relation) turn in his grave. But it will make it easier for Singer to get performance bonds which its bigger official customers are demanding as backing for downpayments. Oil producing countries' financial difficulties are doing nothing to help Peterlee, but the market is turning into the US. On the back of sterling's fall, and JDW, whose leisure clothing has been a beneficiary of the buoyancy of the leisure industry. The rights issue proceeds have combined with improved cash flow to turn the previous year's overdraft of £400,000 into a cash balance of £1.4m. That leaves plenty of scope for Peterlee to return to the acquisition trail. It is not clear anything to go by, it will be looking for something to build onto an existing activity, just as last year's purchase of L.C. Tailorwear consolidated its position in children's coats.

### • comment

Helene has beaten its rights issue

forecast by a decent margin although it is still a long way from the £1.13m target set in 1978 before the recession took hold.

Activity on the UK property side consisted mainly of progressing the several development schemes obtained with the purchase of Arlington Developments at the end of 1982; continuing to rationalise the land and property holdings and updating the investment portfolio; planning for new major developments to carry the group into 1985 and 1986.

The UK portfolio was valued at £54.5m, or 13 per cent more than 12 months ago. It comprised, by value, offices 68 per cent, retail 12 per cent and industrial 25 per cent. Gross annualised rent at the year end was £4.5m, or 10 per cent higher than in 1982.

The group is digesting the several development schemes obtained with the purchase of Arlington Developments at the end of 1982; continuing to rationalise the land and property holdings and updating the investment portfolio; planning for new major developments to carry the group into 1985 and 1986.

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## UK COMPANY NEWS

**Caparo hits target with 60% advance to £1.93m**

**PRE-TAX PROFITS** of Caparo Industries jumped by 60 per cent from £1.22m to £1.93m in 1983, in line with last month's forecast of more than £1.8m. Turnover climbed by nearly 250m to £82.2m.

The directors expect the group to show continued satisfactory growth in pre-tax profits, both from improved performance of existing businesses and from further acquisitions. This growth should be achieved with present demand levels, the state, even though these still do not show significant signs of sustained recovery in the industries which Caparo serves.

Reflecting the 1983 profits advance and confidence in the group's future, the dividend is being increased by 20 per cent to 1.5p (1.25p) net with a final of 0.8p per share.

Earlier this month, Caparo announced the sale of its investment in Brockhouse and the decision not to proceed with an offer for the company. It now estimates that this will result in a surplus on disposal of some £1.04m, before allowing for the costs of the capital injection and the original proposal of 10.22m. The net sum, before tax of 2.82m, will be included in the 1984 results.

Profits in 1983 from trading activities rose from £1.34m to £2.76m, while investment activities contributed £0.92m (£1.25m). Interest payable increased from £1.34m to £1.75m and 1982's pre-

tax results were after charging exceptional items of £0.31m.

Tax took £288,000 (added £331,000), and there were also extraordinary debits of £405,000 (£729,000), mainly relating to closures and restructuring of continuing businesses. Earnings per 25p share were 4.62p (3.22p) before tax and 3.86p (4.63p).

A divisional analysis of pre-tax profits shows (in 000s):—industrial services £2272 (£188 loss); engineering £276 (£269 profit); Barton Industrial Supplies and a full contribution from the forklift division.

The small loss in engineering was a temporary factor, says the directors, caused mainly by the lack of major contracts for the Acme Conveyor subsidiary. This company's assets have been disposed of since the year end and the engineering division is expected to return to profit despite the sluggish performance of its chosen areas of the economy.

Industrial services takes the plaudits for 1983 and the Barton acquisition looks fully up to scratch, according to plan.

Acme disposal should be worth about £200,000 in less elimination this year and divisional development spending looks to have been written out against the top line rather than being capitalised at all.

The best news for the shares in the short term advances at the operating level, tempered by the erratic nature of investment gains and, of course, the effect of Budget tax changes. The p/e of 11.1 on actual tax and a yield of 5 per cent seem fully abreast of events for the moment although the group can be expected to deal quite heavily in the acquisition market at any time.

**Second half lifts profits at Anchor Chemical**

**DESPISE** A difficult year, Anchor Chemical Group achieved higher taxable profits of £241,000 against £233,000, in calendar 1983.

Second half profits virtually doubled from £220,000 to £431,000 and more than offset the £123,000 shortfall incurred at midyear.

Turnover for the 12 months was £11.2m, 21m higher at £14.25m (£13.52m).

Last year's profit included an exceptional credit of £85,000 (debit £17,000).

But the low worldwide demand seen in the latter part of 1982 continued at the depressed level in the first half of this year and limited the group's profit contributions in the UK. These included further reductions in manning and cost the company £72,000 (£76,000) in redundancy payments.

This action together with improved market conditions enabled the UK companies to trade profitably in the final quarter, the directors report.

Elsewhere, higher aggregate profits were earned by the overseas companies.

Subject to unforeseen circumstances, the directors intend to pay an ordinary dividend in November 1984 of 0.35p net and a final in May 1985 of 0.35p net, a similar amount. At the placing price, the expected yield is 2.6 per cent, and the historic multiple is stated as 15.8.

Besides advising on the choice of unit trusts, the group operates a full financial planning

**USM placing gives £1.4m valuation to Plan Invest**

**PLAN INVEST**, a company advising investors on portfolio investment in unit trusts, is coming to the USM. It is placing a total of £750,000 10p shares—10 per cent of the equity—at 62.5p per share, valuing the entire company at £1.35m.

The issue, sponsored by stockbrokers Robert Wigram & Co, will leave chairman Mr David Trimble and managing director Mr Peter Hayes owning 51 per cent of the capital between them.

Besides raising £750,000 of new capital, the placing will also provide a financial planning service in association with Manchester-based stockbrokers Henry Cooke, Lumsden.

**COMMENT** On the face of it, the flotation of Plan Invest suggests that the bull market is getting out of hand. The proposition, after all, consists of investing in a company which advises investors on their investments in the area of financial planning.

Between 1979 and 1983, group turnover increased from £168,000 to £390,000, and pre-tax profit grew from £34,000 to £155,000.

Profits in 1983 were 78 per cent ahead of the year before. No figure is given for this current year, but management accounts indicate a satisfactory start to the year, and the directors will be "disappointed" if last year's profit figure is not bettered.

Subject to unforeseen circumstances, the directors intend to pay an ordinary dividend in November 1984 of 0.35p net and a final in May 1985 of 0.35p net, a similar amount. At the placing price, the expected yield is 2.6 per cent, and the historic multiple is stated as 15.8.

Besides advising on the choice of unit trusts, the group operates a full financial planning

service for its clients, covering taxation, life assurance, mortgages, and school fees. A subsidiary, PILAPS, operates its insurance broking and pensions interests, and a related company, HCPL, provides a financial planning service in association with Manchester-based stockbrokers Henry Cooke, Lumsden.

market capitalisation of £1.4m tests to the limit the principle of giving small companies access to the savings of the general public. As things stand, though, there is commercial logic to the scheme. The immense proliferation of unit trusts lately—many so specialised as to be deliberately risk-averse—does argue the need for specialists to guide the layman through the maze.

Arguably, we are still in the world-wide bull market, and a corresponding bear market would certainly cause the company problems. But a small group of well-managed specialists, with a group of loyal and wealthy clients, could well be flexible enough to weather that particular storm.

**Laurence Gould pays more than forecast**

**PRE-TAX PROFITS** at Laurence Gould, agricultural consultants, improved by 31 per cent to reach a record £245,000, against £184,000 for 1982.

The company, which obtained a USM listing last June, will pay a final dividend of 1.85p to make a total 3.15p, compared with the 2.975p prospectus forecast.

Turnover, including that of the subsidiary ULG Consultants, rose 10 per cent to £1.1m.

The issue, sponsored by stockbrokers Robert Wigram & Co, will leave chairman Mr David Trimble and managing director Mr Peter Hayes owning 51 per cent of the capital between them.

Besides raising £750,000 of new capital, the placing will also provide a financial planning service in association with Manchester-based stockbrokers Henry Cooke, Lumsden.

**COMMENT** On the face of it, the flotation of Plan Invest suggests that the bull market is getting out of hand. The proposition, after all, consists of investing in a company which advises investors on their investments in the area of financial planning.

Between 1979 and 1983, group turnover increased from £168,000 to £390,000, and pre-tax profit grew from £34,000 to £155,000.

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Besides advising on the choice of unit trusts, the group operates a full financial planning

on the results, but the directors intend to expand the activities of this company.

The housebuilding programme

has been materially increased and in 1984, given the continuation of buoyant demand, the board expects a better result due to an increase in the proportion of lower priced housing.

An unchanged final dividend of 1.41p holds the total at 3.15p per 25p share. Tax took £161,000 (£243,000), and there was a £77,000 extraordinary debit this time, being an increase in the deferred tax provision.

The company should benefit from the reduction in corporation tax and the abolition of the National Employment Subsidy announced in the Budget. The current order book is 75 per cent contracted, and while there is still work to be sold the company is taking a long-term view.

**Legal & General's growth and progress**

1983 was another year of substantial growth and progress for the Legal & General Group, with pre-tax profits up 20% and the profit attributable to shareholders up 27%.

At home we increased our share of new ordinary life business, consolidating our position as Britain's second largest life assurance group. Our UK short-term insurance business also made a useful contribution to our profits.

However the difficulties in certain international markets, especially reinsurance, adversely affected the results.

Our strengths in new product development and marketing equip us extremely well to meet the

**Highlights from the Accounts**

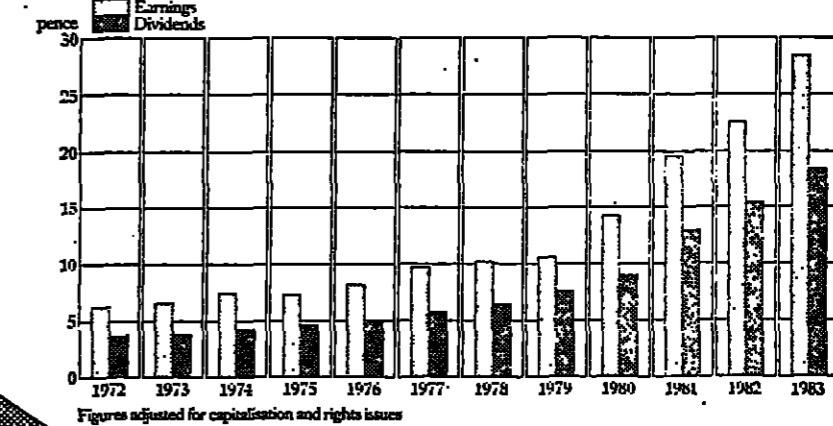
	1983	1982
Profit before tax and minorities	£56.0m	£46.7m
Profit attributable to shareholders	£43.1m	£34.0m
Dividends	£28.1m	£23.3m
Earnings per share	28.46p	22.59p
Dividend per share	18.50p	15.50p
Shareholders' funds	£219.3m	£178.8m
Insurance funds	£8,181.0m	£7,138.8m

challenge of the loss of life assurance premium relief, while our considerable single premium and personal pension business remain unaffected.

On pensions' portability, we favour a widening of the range of choices for pension provision but strongly oppose any legislation undermining 'final salary' schemes in favour of 'do-it-yourself' arrangements which could leave millions of employed people and their families worse off.

However, changes are likely to create new marketing opportunities from which Legal & General, as the UK's leading pensions office, is very well placed to benefit. A copy of our submission to the Committee of Inquiry is available on request.

Twelve year earnings &amp; dividends record per share



Annual General Meeting 16 May 1984

For a copy of our 1983 Report & Accounts, and further information on our policies, please post the coupon.

To: John Neill, Legal & General Group Plc,  
Temple Court, 11 Queen Victoria  
Street, London EC4N 4TP.

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We cover the things you care for.

- Please send me a copy of your 1983 Report & Accounts.  
 Please send me a copy of your submission on pensions.  
 Please contact me about my insurance needs.

Name \_\_\_\_\_

Address \_\_\_\_\_

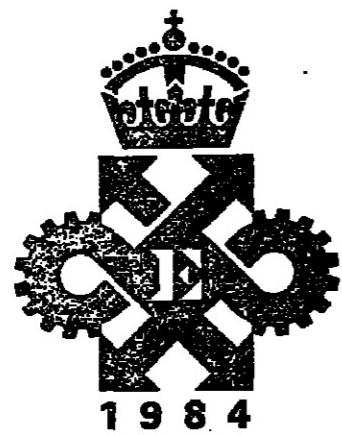
Tel No. \_\_\_\_\_

Member of the British Insurance Association and Life Offices Association.

**DIVIDENDS ANNOUNCED**

Current payment	Date	Corre- sponding div.	Total for last year
Anchor Chemical	2.25	June 9	3.25 3
Bardsey	.05	—	0.05 0.1
Bentalls	1.4	June 13	1.75 1.6
Caparo Industries	.85	June 11	1.75 1.25
Clement Clarke	2.75	—	3.25* 3.25*
Emes Lighting	4.25*	July 4	5.55 5.1
English National**	3.7	July 4	5.75 10.55 10
English National**	6.75	July 4	10.55 10.55
Fed Int'l.	1.84	May 31	2.65 2.4
Futura Holdings 2nd int.	2.75	May 14	4.25 3.58
Laurence Gould	1.85	—	3.15 —
Hellen London	1.11	June 30	1.48* 1.48
Mac Broz	3.25	July 12	4.79 3.35
Nordic Peacock	2.1	July 9	1.82 3.57 3.12
Rusk & Tompkins	5.25	—	4.35 7.25 6
Theo Warrington	4.41	July 3	4.41 6.18 6.16

Dividends shown per share net except where otherwise stated.  
\* Equivalent after allowing for scrip issue. † On capital increased by rights and/or acquisition issues. \*\* For defered ordinary shares.



THE QUEEN'S AWARD FOR EXPORT ACHIEVEMENT 1984

Pirelli Construction Company Limited,  
the British engineering contractor  
established in the UK for over  
60 years, is proud to have received  
**The Queen's Award for Export Achievement.**  
We would like to thank our customers, employees,  
and all those associated with the Company at home  
and overseas for their contribution towards  
the achievement of this Award.

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**ASTON MARTIN LAGONDA LIMITED**  
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## Ash & Lacy

**Year of continued investment—  
profits, dividend & earnings up**

To keep each of our companies in the lead in its own technology we have invested £2.8 million in 1983. This was in addition to £2.9 million invested in 1982.9

	Profit before tax	Dividend	Earnings per share
1982	£27.1m	£3.1m	18.0p
1983	£27.6m	£3.4m	20.0p

Galvanizers & manufacturers of perforated metal & steel cladding.  
SMETHWICK WARLEY WEST MIDLANDS

Application has been made to the Council of The Stock Exchange for the grant of permission to deal in the issued Ordinary Shares of the Company in the United Securities Market. It is emphasized that no application has been made for the Ordinary Shares of the Company to be admitted to Listing.

## WILLIAM MORRIS FINE ARTS PUBLIC LIMITED COMPANY

(Registered in England under the Companies Act 1948 to 1980 — No. 63096)

### SHARE CAPITAL

Authorised  
£4,500,000

Ordinary Shares of 10p each

Issued and  
fully paid  
£4,163,600

William Morris Fine Arts Public Limited Company's trading subsidiaries are involved in the production of specialist sculpture castings and the manufacture and distribution of standard and washable wall coverings.

A Placing of 5,000,000 New Ordinary Shares of 10p each in the Company at 10p has been arranged by Messrs. Le Mare, Martin &amp; Co. contemporaneously with the Company's application. This is not an invitation to subscribe, shares have been offered to and are available through the Market.

Particulars giving information with regard to William Morris Fine Arts Public Limited Company are available in the Exetel Unlisted Securities Market Service and copies of such particulars may be obtained during usual business hours on any weekday (Saturdays and Public Holidays excepted) up to and including 14th May, 1984, from:

LE MARE, MARTIN & CO.  
City Gate House, 39-45 Finsbury Square, London EC2A 1LE

## UK COMPANY NEWS

### BIDS AND DEALS

## Black & Edgington committed to travel and holiday sectors

BY CHARLES BATCHELOR

Black & Edginton Holdings (B & E), part of Mr Michael Ashcroft's Hawley Group empire, yesterday announced the sale of three non-essential businesses. B & E is concentrating its resources in the travel and holiday sectors.

It has sold Clares Carlton, part of its clothing division, and a number of freehold properties to the Clares management for about £10,000.

Clares made a pre-tax loss of £204,000 on turnover of £3.9m in 1983. It had net assets of £1.4m at the year end. B & E has already provided for the loss on the sale in its 1983 accounts. The buyers may defer payment of £288,700 for up to 18 months.

B & E has also sold Thomas Black & Sons (Canada), its Canadian retailing operation, to Mr R. Brown, the managing director of the company for £355,000.

The Canadian offshoot made a pre-tax loss of £20,000 in 1983. It had net assets of £355,000 at the year end. The purchaser will pay £225,000 on completion

and the balance on December 31, 1984.

In a third deal B & E has sold its 50 per cent stake in Millets Shops Scotland to its partner, Millets Leisure Shops, for about £10,000.

Millets, which has about 100 stores around Britain, has been managing its seven stores involved. They have been "reasonably profitable" on annual turnover of about £2m, says Fern Duchezeau, Millets' finance director, said.

The Scottish company was set up by the two partners in 1978 and now comprises two stores in Glasgow, one in Edinburgh, Dundee, Aberdeen, Clydebank and Swindon.

Millets recently opened a 2,500 sq ft store in Perth. Last week it reached agreement to buy 12 Chelsea Boys shops in Scotland for £1.05m from Lewis Electrical (Glasgow West).

Millets' shares rose 2p to 122p yesterday while B & E was unchanged at 108p. Hawley earlier this month increased its stake in B & E from 50.1 per cent to 75 per cent.

## Thorn offshoot share offer

Thorn EMI (Australia), part of the British electronics and electrical group, plans to offer 25 per cent of its shares to Australian investors in a move which will raise A\$26.4m (£17m).

Thus to meet an undertaking given to the Australian government at the time of the merger between Thorn Electrical Industries Pty and EMI (Australia) in August 1981.

Thorn EMI (Australia) announced yesterday it will issue 10,44m of its own shares at A\$2.50 per share. Subscription lists will open tomorrow.

The Australian group now comprises eight businesses ranging from home entertainment to high technology. It expects after-tax operating profits to reach £1.5m in 1984.

On March 31 1984 it is to pay a dividend of 15 cents a share.

The issue has been underwritten by Ord Minnett, stockbrokers and members of the Sydney Stock Exchange.

### BIDS AND DEALS IN BRIEF

London Sumatra is now a wholly-owned subsidiary company of Harrisons & Crosfield.

\* \* \*

W. Canning has sold its factory in Construction Hill, Birmingham, for £100,000. The business has been transferred to the group's main manufacturing complex.

\* \* \*

John Lewis Partnership bought in the market for cancellation 10,000 of its 5 per cent cumulative preference stock at 45p per £1 unit.

\* \* \*

In a cash and share deal Peerless, the Birmingham-based plastics, electronic and ordinary engineering and materials company—now called Christfeld Limited—and Christfeld (UK)—manufacturers of injection, compression and structural foam moulds for the plastic moulding industry—together with the 50 per cent of Moldmaking Design Centre not already owned by the group.

The consideration is £200,000 in cash, 90,000 Peerless ordinary shares of 25p and certain deferred payments depending on royalty income, but not to exceed £120,000.

The total net tangible assets of the three companies amount to £298,000 (MDC contributes £64,000) and total 1983 pre-tax profit of £90,000 (which includes a nine months contribution from MDC of £25,000).

\* \* \*

Seagram Distillers, the wine and spirits group, has completed its purchase of a 75 per cent interest in the wine and spirits retailer, Oldbarns, UK. The purchase price was £3.675m.

\* \* \*

Corporate Financial Services has acquired 83.76 per cent of Dura Mill. It purchased a total £1,126,165 worth of 25p shares from Dura's chairman Mr. Fenton and his privately owned company, Associated Spinners. It also purchased 38,350 shares from other shareholders.

Corporate will make a 225p cash offer for the remaining ordinary in Dura, and will endeavour to maintain Dura's Stock Exchange listing by way of a share placing.

\* \* \*

The following mergers are not to be referred to the Monopolies Commission: Britannia Arrow Holdings for Slager and Friedlander; Citicorp for Vickers da Costa (Holdings)—including 29.9 per cent interest in Vickers da Costa; Hammar's 29.9 per cent interest in Stansays; Trentham Morgan Grefeell's 33.9 per cent interest in Plushin, Denny.

\* \* \*

Electra Risk Capital II has made investments totalling £1.05m in three companies under the Government's Business Expansion Scheme. These latest investments bring to £8.85m the amount invested in 25 companies

in Electra Risk Capital's second fund at April 5, 1984.

Electra's first investment was of £452,253 for new ordinary shares representing 35 per cent of AME Pipe Technology. Its second fund has at the same time invested £360,000 in Webb Lloyd, manufacturer of architectural fittings, owned by Mr. J. Webb and Mr. Geoff Lloyd following a buy-out of these interests from the Sheffield Brick Group.

Finally, Electra & Advent Technology (together with Advent Eurofund) have both subscribed £250,000 for 40 per cent each of the share capital of Shaw Cable (Management and Development).

\* \* \*

Dares Estates, a London and Hampshire-based property investment group, has completed the acquisition of Regate, a London-based property company.

\* \* \*

H. Samuel has received acceptance in respect of 7,056,503 ordinary and 9,795,541 non-voting ordinary shares in the proposed Walker Group with Sir Simeon Warde.

\* \* \*

Prior to the announcement of the recommended offers, Samuel owned 842,250 ordinary and 150,490 non-voting ordinary shares in Walker. Since then Samuel has acquired 231,000 ordinary and 615,000 non-voting shares in the proposed division. N. M. Rothschild & Sons, acting in concert with Samuel, has acquired 1,285,000 ordinary which, together with shares acquired by a subsidiary of Samuel, are included in the acceptance figures.

\* \* \*

H. Samuel now owns, or has received acceptances in respect of, 8,083,753 ordinary (90.6 per cent) and 10,126,031 non-voting ordinary (89.4 per cent). The offers have now been declared unconditional in all respects and they remain open for acceptance until further notice. The share alternative has now closed.

### BOARD MEETINGS

The following companies have notified dates of board meetings to the Stock Exchange. Such meetings are usually held at the premises of the company.

\* \* \*

Interim: British Assets Trust.

Final: Ellis & Goldstein, Ex-Lands,

Fleming Universal Investment Trust,

Gold & Bond Trust, Grosvenor

Universal, H. C. Silsby, Speer and

Jackson International, Travis and

Arnold, Wings Property Investments.

FUTURE DATES

Interim: Atbara Investment Trust ... Apr 30

Barton Transport ..... May 3

Cooper (Frederick) ..... May 8

Dublin ..... May 12

Lytas (S.) ..... May 3

North Sea Assets ..... Apr 27

Pearce (C. H.) ..... May 1

Tiger Optics & Moulding ..... May 2

Whitbread Cased Land & Capital ..... May 5

Whitbread & Dudley Brew. ..... May 24

Acacia Jewellery ..... May 2

Billion (Peyoy) ..... May 1

Clydene, Son ..... Apr 27

Davossey ..... May 10

Folkes (John) Helo Inv & Dev. ..... May 2

Lee Cooper ..... May 30

Littrell ..... May 4

Macmillan (P. & W.) ..... Apr 30

Marks and Spencer ..... May 1

Metaphase Shops ..... May 1

Monks ..... May 2

Perroco ..... May 3

Scott and Robertson ..... May 3

Sunmer (France) ..... May 1

Steady Friendly Insurance ..... Apr 30

Walker (J. O.) ..... May 2

### MINING NEWS

## Amax in profit after two years

BY KENNETH MARSTON, MINING EDITOR

AMERICA'S Amax diversified natural resources group has returned to profitability in the first quarter of this year—but only just. Net earnings for the period amounted to \$9.2m (£5.5m), or 4 cents per share, and include an extraordinary \$7.7m credit for income tax operating loss carried forward. Also included is a \$4m gain on the sale of coal properties to Petrofina.

Sales in the latest quarter amounted to \$645m, compared with \$615m in the previous three months. The main changes in operating results as compared with the final quarter of last year were a move to a profit of \$12m from a loss of \$19m in base and precious metals and an increase in profits at the energy division to \$22m from \$8m.

Aluminum contributed \$28m against \$30m while losses on molybdenum, nickel, tungsten and specialty metals fell to \$16m from \$24m.

Shares of Amax were unchanged in London at £17 yesterday.

## Lac Minerals to spend C\$250m at Hemlo

CANADA'S Lac Minerals has to 8,000 tonnes. At the reported average grade of 0.17 ozs of gold per tonne, this should yield some 180,000 ozs of gold a year at the proposed starting year.

The company has 43.3m tonnes of ore in the Williams deposit, according to the latest annual report, but exploration drilling is still



*Prices at 3pm, April 24*

## **NEW YORK STOCK EXCHANGE COMPOSITE PRICES**

**Continued on Page 3**

## **AMERICAN STOCK EXCHANGE COMPOSITE PRICES**

*Prices at 3pm, April 24*

Continued on Page 32

# **NEW YORK STOCK EXCHANGE COMPOSITE PRICES**

Sales figures are unofficial. Yearly highs and lows reflect the previous 52 weeks plus the current week, but not the latest trading day. Where a split or stock dividend amounting to 25 per cent or more has been paid, the year's high-low range and dividend are shown for the new stock only. Unless otherwise noted, rates of dividends are annual disbursements based on

a-dividend also ex-trate(s). b-annual rate of dividend plus stock dividend c-equidating dividend d-called d-new yearly low e-dividend declared or paid in preceding 12 months g-cl- dividend in Canadian funds, subject to 15% non-residence tax h-dividend declared after split-up or stock dividend i-dividend paid this year, omitted, deferred, or no action taken at latest dividend meeting k-dividend declared or paid this year, an accumulated issue with dividends in arrears. n-new issue in the past 52 weeks. The high-low range begins with the start of trading. nd-next day delivery P/E-price/earnings ratio r-dividend declared or paid in preceding 12 months, plus stock dividend s-stock split Dividends begins with date of split, sl-sales t-dividend paid in stock in preceding 12 months, estimated cash value on ex-dividend or ex-distribution date u-new yearly high v-trading halted w-in bankruptcy or receivership or being re-organised under the Bankruptcy Act, or securities assumed by such companies xd-when distributed wv-when issued ww-

# **WORLD VALUE OF THE DOLLAR**

**every Friday  
in the  
Financial Times**

# **WORLD STOCK MARKETS**

**NOTES** — Prices on this page are as quoted on the individual exchanges and are last traded prices. f Dealing suspended. x<sup>d</sup> Ex dividend. x<sup>s</sup> Ex scrip issue. x<sup>r</sup> Ex rights. x<sup>a</sup> Ex all.

CANADA

Sec	Stock	Hgh	Low	Close	Chng	Sales	Stock	Hgh	Low	Close	Chng	Sales	Stock	Hgh	Low	Close	Chng	Sales	Stock	Hgh	Low	Close	Chng
<b>TORONTO</b>																							
<i>Prices at 2.30 pm</i>																							
<i>April 24</i>																							
500	Acklands	\$18	18	18	-	5800	Czar Res	189	185	185	+ 2	1534	Mertland E	465	480	480	-15	5626	Stelco A	\$25	25	25	-15
1300	Agric Ex	\$19 <sup>1</sup>	18 <sup>1</sup>	18 <sup>1</sup>	- 1 <sup>1</sup>	13344	Daon Dev	168	166	168	+ 2	1401	Molson A I	517 <sup>1</sup>	171 <sup>1</sup>	171 <sup>1</sup>	- 1 <sup>1</sup>	150	Sleep R	450	450	450	-10
100	Agric Ind A	475	475	475	-	3430	Denson A	\$18 <sup>1</sup>	18	18	- 1 <sup>1</sup>	5942	Noranda	\$22 <sup>1</sup>	22 <sup>1</sup>	22 <sup>1</sup>	- 1 <sup>1</sup>	5900	Supco B I	\$51	51	51	+ 10
711	Air Energy	\$21 <sup>1</sup>	21 <sup>1</sup>	21 <sup>1</sup>	- 1 <sup>1</sup>	4965	Danson B I	\$17 <sup>1</sup>	17	17	- 1 <sup>1</sup>	8445	Norsen	\$19 <sup>1</sup>	19 <sup>1</sup>	19 <sup>1</sup>	- 1 <sup>1</sup>	30	Suncorpr	\$23	23	23	- 10
948	Algoma St	\$25 <sup>1</sup>	25 <sup>1</sup>	25 <sup>1</sup>	-	7200	Dawson	\$11 <sup>1</sup>	11 <sup>1</sup>	11 <sup>1</sup>	-	17929	Nva Alta A	\$74	7	7 <sup>1</sup>	- 1 <sup>1</sup>	100	Sydney o	105	105	105	-10
103	Angus C P	\$9 <sup>1</sup>	9 <sup>1</sup>	9 <sup>1</sup>	- 1 <sup>1</sup>	5000	Dickens A I	\$59	58	58	+ 1 <sup>1</sup>	2200	No-West A	83	81	81	+ 1 <sup>1</sup>	3000	Telcorp	121	121	121	-
103	Asbestos	\$8	9	9	-	8700	Dickens B	\$7	6 <sup>1</sup>	6 <sup>1</sup>	+ 1 <sup>1</sup>	1282	Orkland	\$7 <sup>1</sup>	7 <sup>1</sup>	7 <sup>1</sup>	- 1 <sup>1</sup>	200	Tech Cor A	\$10 <sup>1</sup>	10 <sup>1</sup>	10 <sup>1</sup>	+ 1 <sup>1</sup>
2105	Beds	\$22	22	22	-	1118	Doman A	340	335	335	- 15	105	Ottawa A I	\$35 <sup>1</sup>	35 <sup>1</sup>	35 <sup>1</sup>	- 1 <sup>1</sup>	2300	Tech B I	\$10 <sup>1</sup>	10 <sup>1</sup>	10 <sup>1</sup>	-
6135	Bank N S	\$11 <sup>1</sup>	11 <sup>1</sup>	11 <sup>1</sup>	- 1 <sup>1</sup>	3500	Equity Inv	\$11 <sup>1</sup>	11 <sup>1</sup>	11 <sup>1</sup>	+ 1 <sup>1</sup>	1005	Pamour	\$13 <sup>1</sup>	13 <sup>1</sup>	13 <sup>1</sup>	- 1 <sup>1</sup>	30	Tex Can	\$37	37	37	-
5943	Banica C	183	180	182	- 1	7410	Falcon C	\$17 <sup>1</sup>	17 <sup>1</sup>	17 <sup>1</sup>	- 1 <sup>1</sup>	180	Patent C	\$25 <sup>1</sup>	25 <sup>1</sup>	25 <sup>1</sup>	- 1 <sup>1</sup>	650	Thor N A	\$38	37	37	-
50	Beton A I	\$13 <sup>1</sup>	13 <sup>1</sup>	13 <sup>1</sup>	+ 1 <sup>1</sup>	2010	Dome Store	\$20	20	20	-	200	Pembina	\$18 <sup>1</sup>	18 <sup>1</sup>	18 <sup>1</sup>	-	2289	Tor Dom Bt	\$15 <sup>1</sup>	15 <sup>1</sup>	15 <sup>1</sup>	-
1910	Bonanza R	390	370	390	+ 15	400	Dylex	\$20 <sup>1</sup>	20 <sup>1</sup>	20 <sup>1</sup>	- 1 <sup>1</sup>	1930	Photon Q8	\$71	7 <sup>1</sup>	7 <sup>1</sup>	-	2020	Torstar B I	\$11 <sup>1</sup>	11 <sup>1</sup>	11 <sup>1</sup>	+ 1 <sup>1</sup>
3845	Bronfman	\$6 <sup>1</sup>	6 <sup>1</sup>	6 <sup>1</sup>	-	200	Emco	\$14 <sup>1</sup>	14 <sup>1</sup>	14 <sup>1</sup>	-	300	Pine Point	\$30 <sup>1</sup>	30 <sup>1</sup>	30 <sup>1</sup>	-	14125	Traders A I	\$19 <sup>1</sup>	19 <sup>1</sup>	19 <sup>1</sup>	+ 1 <sup>1</sup>
8000	Brambles	\$14 <sup>1</sup>	14 <sup>1</sup>	14 <sup>1</sup>	+ 1 <sup>1</sup>	3000	FCA Inv	\$19 <sup>1</sup>	19 <sup>1</sup>	19 <sup>1</sup>	-	3000	Plaza GO o	110	107	107	- 5	1300	Trit Mt	\$77	77	77	-
300	Brenda M	\$13 <sup>1</sup>	13 <sup>1</sup>	13 <sup>1</sup>	- 1 <sup>1</sup>	24496	Geac Comp	\$17 <sup>1</sup>	17 <sup>1</sup>	17 <sup>1</sup>	- 1 <sup>1</sup>	235	Provo	\$17 <sup>1</sup>	17 <sup>1</sup>	17 <sup>1</sup>	-	1189	Tinny Res	\$87	87	87	-
1418	Brown C	\$10 <sup>1</sup>	10 <sup>1</sup>	10 <sup>1</sup>	- 1 <sup>1</sup>	2450	Gardis A	\$19 <sup>1</sup>	19 <sup>1</sup>	19 <sup>1</sup>	- 1 <sup>1</sup>	400	Ram Pet o	\$9 <sup>1</sup>	9 <sup>1</sup>	9 <sup>1</sup>	-	8116	Trelax USA	\$23 <sup>1</sup>	23 <sup>1</sup>	23 <sup>1</sup>	-
3735	BC Res	380	375	375	-	37324	Geocore	25 <sup>1</sup>	25 <sup>1</sup>	25 <sup>1</sup>	-	400	Reim Pet o	\$9 <sup>1</sup>	9 <sup>1</sup>	9 <sup>1</sup>	-	2900	TreCan PL	\$15 <sup>1</sup>	15 <sup>1</sup>	15 <sup>1</sup>	-
2700	BC Phone	\$20	19 <sup>1</sup>	20	-	37324	Globeater	\$10 <sup>4</sup>	10 <sup>4</sup>	10 <sup>4</sup>	-	792	Redpath	\$24 <sup>1</sup>	24 <sup>1</sup>	24 <sup>1</sup>	-	14100	Tubro I	41 <sup>1</sup>	40 <sup>1</sup>	40 <sup>1</sup>	-
220	Brunswick	\$19 <sup>1</sup>	19 <sup>1</sup>	19 <sup>1</sup>	-	9250	Goldcorp I	\$7 <sup>1</sup>	7 <sup>1</sup>	7 <sup>1</sup>	-	2000	Res Sess A	\$12 <sup>1</sup>	12 <sup>1</sup>	12 <sup>1</sup>	-	16	Unicorp A I	96	6	6	-
300	Budd Can	\$13	13	13	- 1 <sup>1</sup>	400	Grandus	68	68	68	+ 8	68	Res Sess-1	220	220	220	- 5	1000	Un Carb	\$13	13	13	-
629	C&E	\$18	17 <sup>1</sup>	17 <sup>1</sup>	-	1950	GL Forest	\$8 <sup>1</sup>	8 <sup>1</sup>	8 <sup>1</sup>	-	68	Rew Prp A	150	150	150	-	4150	Urban Gas	\$11 <sup>1</sup>	10 <sup>1</sup>	11 <sup>1</sup>	+ 1 <sup>1</sup>
1100	CDG&B I	\$6 <sup>1</sup>	6 <sup>1</sup>	6 <sup>1</sup>	+ 1 <sup>1</sup>	200	Greyhnd	\$23 <sup>1</sup>	23 <sup>1</sup>	23 <sup>1</sup>	-	300	Rogers A	\$7 <sup>1</sup>	7 <sup>1</sup>	7 <sup>1</sup>	-	200	U Kans	\$16 <sup>1</sup>	16 <sup>1</sup>	16 <sup>1</sup>	-
3450	Cdn Fin	\$11 <sup>1</sup>	11 <sup>1</sup>	11 <sup>1</sup>	-	1000	H Group A	\$6	6	6	-	3250	Rosen	\$15 <sup>1</sup>	15 <sup>1</sup>	15 <sup>1</sup>	-	1580	Verdi A I	\$77	77	77	-
400	Centra	\$11 <sup>1</sup>	11 <sup>1</sup>	11 <sup>1</sup>	- 1 <sup>1</sup>	114	Hayes D	\$16 <sup>1</sup>	16 <sup>1</sup>	16 <sup>1</sup>	+ 1 <sup>1</sup>	3250	Sceptre	\$5 <sup>1</sup>	5 <sup>1</sup>	5 <sup>1</sup>	-	2550	Vestron	\$16 <sup>1</sup>	15 <sup>1</sup>	15 <sup>1</sup>	-
400	C Nor West	\$32	32	32	- 1 <sup>1</sup>	1419	H Bay Co	\$21 <sup>1</sup>	21 <sup>1</sup>	21 <sup>1</sup>	-	1412	Sherritt	\$10	9 <sup>1</sup>	9 <sup>1</sup>	- 1 <sup>1</sup>	300	Welswood	\$25 <sup>1</sup>	25 <sup>1</sup>	25 <sup>1</sup>	-
6234	Can Trust	\$27 <sup>1</sup>	21 <sup>1</sup>	21 <sup>1</sup>	- 1 <sup>1</sup>	7130	Imco	\$35 <sup>1</sup>	36 <sup>1</sup>	35 <sup>1</sup>	+ 1 <sup>1</sup>	1412	Sheritt	\$50	50	50	-	1100	Westmtn	\$14 <sup>1</sup>	14 <sup>1</sup>	14 <sup>1</sup>	-
7825	CI Bk Com	\$25 <sup>1</sup>	25 <sup>1</sup>	25 <sup>1</sup>	- 1 <sup>1</sup>	300	Indusmin	\$24	24	24	+ 1 <sup>1</sup>	1412	Sheritt	\$50	50	50	-	5200	Weston	\$70 <sup>1</sup>	69 <sup>1</sup>	69 <sup>1</sup>	-
600	Cdn Natl Res	37	37	37	-	10100	Inland Gas	\$14 <sup>1</sup>	14 <sup>1</sup>	14 <sup>1</sup>	+ 1 <sup>1</sup>	1412	Sheritt	\$50	50	50	-	1113	Woodend A	\$14 <sup>1</sup>	13 <sup>1</sup>	13 <sup>1</sup>	-
4750	Cira A I	\$11 <sup>1</sup>	11 <sup>1</sup>	11 <sup>1</sup>	- 1 <sup>1</sup>	5975	Imp Pet	\$27 <sup>1</sup>	27 <sup>1</sup>	27 <sup>1</sup>	-	1412	Sheritt	\$50	50	50	-	Total sales	3,086,654 shares				
300	Cara	\$10 <sup>2</sup>	10 <sup>2</sup>	10 <sup>2</sup>	-	100	Inv GFA I	\$45 <sup>1</sup>	45 <sup>1</sup>	45 <sup>1</sup>	+ 1 <sup>1</sup>	1412	Sheritt	\$50	50	50	-						
682	Celanese	\$9	9	9	-	400	Jenlock	\$12 <sup>1</sup>	12 <sup>1</sup>	12 <sup>1</sup>	-	1412	Sheritt	\$50	50	50	-						
1023	C Dist B A	\$6 <sup>1</sup>	6 <sup>1</sup>	6 <sup>1</sup>	+ 1 <sup>1</sup>	1300	Kelco H	\$26 <sup>1</sup>	26 <sup>1</sup>	26 <sup>1</sup>	-	1412	Sheritt	\$50	50	50	-						
1023	CDG&B I	\$6 <sup>1</sup>	6 <sup>1</sup>	6 <sup>1</sup>	- 1 <sup>1</sup>	295	Kem Add	\$17 <sup>1</sup>	17 <sup>1</sup>	17 <sup>1</sup>	-	1412	Sheritt	\$50	50	50	-						
220	CTL Bk	\$11	10 <sup>2</sup>	11	- 1 <sup>1</sup>	1700	Laban	\$18	17 <sup>1</sup>	17 <sup>1</sup>	-	1441	Southm	\$48 <sup>1</sup>	49 <sup>1</sup>	49 <sup>1</sup>	- 1 <sup>1</sup>						

# **INTERNATIONAL GUIDE TO THE ARTS**

every Friday in the Financial Times

## AMERICAN STOCK EXCHANGE PRICES

# **WORLD VALUE OF THE POUND**

**every Tuesday  
in the  
Financial Times**

JELLINE'S

## LONDON STOCK EXCHANGE

## MARKET REPORT

## RECENT ISSUES

# Equities drift quietly lower but Gilt-edged stocks rally after eight-day fall

## Account Dealing Dates

**Options**  
First Dealers - Last Account Dealings 1st Dealings Day  
Apr 9 - Apr 26 - May 8  
Apr 30 - May 10 - May 21  
May 14 - May 31 - June 11  
"New-time" dealings may take place from 9:30 am on business days earlier.

Concern over the miners' situation and the depressed state of U.S. financial markets continued to inhibit investors with the London Stock Exchange resumed trading yesterday after the holiday recess. Wall Street's renewed weakness on Monday ensured a cautious opening tone for both equities and Government stocks, but whereas the latter eventually recovered strongly, leading miners made only a marginal late rally.

Equity dealers described business as comparable with the volume usually experienced during a shortened Christmas Eve session. Continuation of the spell of fine Easter weather obviously tempted many investors to extend their holiday break. Listed member firms seemed to be working with fewer operatives than usual.

The lack of investment enthusiasm came as no surprise to stockjobbers. Most had anticipated reduced business levels this week not only because of the miners' dispute and adverse U.S. markets, but also owing to London market technicalities. Three of the five largest jobbing firms complete their financial years on Friday, which also brings the current extended trading Account to its end.

Secondary industrials provided few features but here and there the odd situation relieved the drab overall picture. Nearly two-thirds of the constituents of the FT Industrial Share Price index shed a few pence but the measure, after being 5 points down at 3 pm, picked up in the after-hours' trade to close a net 3.8 down at 767.2; this followed an attempted rally early yesterday on Wall Street.

Government securities looked certain initially to further their unbroken eight-day decline. Longer-dated stocks were down 4 down on remitted narrow selling, but then cheap buyers appeared and the losses were quickly regained. Continuation of the demand later took quotations higher in markets seemingly oversold and possibly too nervous of the counter-attractions of U.S. bonds.

Sterling's fall, against the dollar failed to deter buyers and, although after-hours business waned, the upward momentum continued. Eventually, many shorts closed in on balance, but the shorts failed to show similar resilience and settled fractionally softer on the day.

## CU down again

A drifting market of late - down 13 last weekend - finding bid from Commercial Units continued to retreat and closed a further 6 lower at 208p, after 205p, following adverse weekend Press comment. Other Composites also gave ground on sporadic offerings and lack of support. Royal & GBE declined 7 to 65p, and GRE declined 5 to 57.5p, while General Accident

softened a couple of pence to 48p.

Recently firm Irish banks took a round of gains, closing 10p at 168p, and Bank of Ireland 18 down at 245p. Among merchant banks, Minster Assets reflected fading bid hopes and fell to 138p before closing a net 4 easier at 140p.

Among recently-issued equities, Petronas drew fresh support on Texas exploration hopes and gained 18 to 335p, but USM-quoted Andy Ship International encountered profit-taking and fell 25 to 170p.

Leading Buildings encountered scrappy selling in markets not helped by the latest gloomy survey of construction prospects.

Costain lost 4 to 314p and Taylor Woodrow slipped 5 to 710p.

Bank of Development softened a couple of pence to 132p. RMC, which reported bumper profits last week, cheapened 4 to 456p.

On April 10, 11pm 762.2, Noon 764.4, 1 pm 764.4.

Basic 100 Govt. Bonds 8/1/88. Fixed Int. 75.0. Basis 100 Govt. Bonds 8/1/88. SE Activity 1974.

Latest Index 01-246 8028.

\*Nil = 11.40.

## FINANCIAL TIMES STOCK INDICES

	April 14	April 15	April 16	April 17	April 18	April 19	April 20	Year ago
Government Secs ...	81.86	81.66	81.94	82.02	82.05	82.45	82.71	
Fixed Interest ....	86.36	86.31	86.31	86.36	86.43	86.72		
Industrial Ord. ....	576.3	580.0	588.8	579.5	575.2	565.2	565.2	
Gold Mines ....	566.1	583.2	576.5	575.5	575.5	544.3		
Oil Div. Yield.....	4.85	4.56	4.35	4.35	4.30	4.49		
Earnings, YTD (m) .....	10,097	9,971	9,911	9,991	9,916			
P/E Ratio (net) ....	11.96	12.17	12.31	12.11	12.35	12.38		
Total bargains ...	20,980	22,177	22,036	22,034	24,496	22,509		
Equity turnover £m... ..	255.35	250.12	259.25	253.01	250.87	220.65		
Equity bargains ...	-16,927	17,565	21,175	20,534	21,261			
Shares traded (m) .....	136.1	140.2	159.6	154.9	177.8	188.1		

10 am 762.2, 11 am 762.2, Noon 764.4, 1 pm 764.4.

Basic 100 Govt. Bonds 8/1/88. Fixed Int. 75.0. Basis 100 Govt. Bonds 8/1/88. SE Activity 1974.

Latest Index 01-246 8028.

\*Nil = 11.40.

## HIGHS AND LOWS S.E. ACTIVITY

	1984		Since Completion		High	Low	High	Low
	High	Low	High	Low				
Govt. Secs ...	85.77	85.88	127.4	49.18				
Fixed Int. ....	87.48	86.29	164.5	50.03				
Ind. Ord. ....	145.0	145.0	211.4	101.78				
Gold Mines ....	72.1	72.1	72.1	64.4				
Electronics (27) .....	175.24	171.1	175.24	164.33				
Mechanical Engineering (62) .....	265.39	184.7	245.32	164.61				
Metals and Metal Forming (9) .....	134.16	131.3	143.2	120.56				
Motor (17) ....	239.79	94.0	237.4	170.22				
Other Industrial Materials (17) .....	584.87	9.4	584.87	456.51				
Plastics (12) ....	522.41	9.4	522.41	39.59				
Printers (20) ....	221.56	-	221.56	112.1				
Textiles (20) ....	225.29	-	225.29	124.0				
Tobacco (5) ....	116.22	-	116.22	104.05				
Food and Retail (12) .....	227.45	-	227.45	120.05				
Health and Household Products (9) .....	166.76	-11	166.76	115.05				
Leisure (22) ....	682.97	-8.8	682.97	41.7				
Newspapers, Publishing (14) .....	1354.42	+1.1	1354.42	37.97				
Packaging and Paper (15) .....	266.54	-0.5	7.9	3.4				
Stores (47) ....	471.61	-0.1	74.2	3.1				
Textiles (20) ....	222.42	-0.1	222.42	12.39				
Tobacco (5) ....	154.15	-0.5	154.15	31.35				
Other Industries (2) .....	129.05	-0.1	129.05	12.05				
Other Groups (80) .....	505.51	-0.7	505.51	42.55				
Engineering (12) .....	134.33	-0.5	134.33	10.55				
Shipping and Transport (14) .....	173.07	-0.9	173.07	12.22				
Miscellaneous (51) .....	605.12	-0.8	605.12	3.65				
Oil (15) ....	217.70	-0.4	217.70	21.22				
500 SHARE INDEX .....	567.92	-0.2	567.92	4.25				

## FT-ACTUARIES SHARE INDICES

These Indices are the joint compilation of the Financial Times, the Institute of Actuaries and the Faculty of Actuaries

## EQUITY GROUPS &amp; SUB-SECTIONS

Figures in parentheses show number of stocks per section

	Tues April 24 1984		Thurs April 19		Wed April 18		Tues April 17		Mon April 16		Year ago (approx)	
	Index	Day's Change %	Ex. Dividend Yield %	Gross Div. Yield %	Ex. Div. Yield %	Index No.	Index No.	Index No.	Index No.	Index No.	Index No.	Index No.
1 CAPITAL GOODS (202)	518.10	-0.1	8.91	3.58	14.32	518.57	522.36	521.20	518.07	494.42		
2 Building Materials (24)	521.14	+0.2	10.67	4.23	12.49	522.12	522.55	514.82	512.92	442.16		
3 Electricals (32)	521.14	-0.1	10.67	4.23	12.49	522.12	522.55	514.82	512.92	442.16		
4 Electronics (24)	522.26	-0.1	7.2	3.2	12.49	524.71	526.47	526.04	526.75	526.30		
5 Electronics (27)	525.24	-0.1	8.13	2.17	15.25	525.24	525.25	525.25	525.25	525.25		
6 Mechanical Engineering (62)	246.39	-0.4	18.74	4.88	15.26	246.32	246.55	246.51	246.55	246.55		
7 Metals and Metal Forming (9)	134.16	-1.6	18.13	4.25	17.34	134.24	134.25	134.25	134.25	134.25		
8 Motor (17)	520.47	-0.4	3.67	4.55	140							









## COMMODITIES AND AGRICULTURE

## Weather boosts potato price

By Richard Mooney

**CONCERN ABOUT** prospects for the coming UK harvest sent distant positions on the London potato futures market sharply higher yesterday.

The April 1984 position ended the day 95 up at £96 a tonne, while February 1984 finished 75 up at £81.50 a tonne.

Dealers said the rise was in response to the recent dry weather. Drought fears were beginning to affect traders thinking, they explained, following one of the driest Eastern on record.

Some traders thought this reaction was somewhat premature, however. "This time last year the wet weather was driving prices upwards," said one. "The crop is mostly planted now and there is still plenty of time for the rain to come."

© New arrangements to support UK potato prices will be introduced without recourse to a producer poll, the Potato Marketing Board has announced.

Plans to replace the Government price guarantees with supporting financing by an increased producer levy were announced by the PMB at the end of February. The Government guarantee, which has not been raised since 1977, offers no effective price support.

The new scheme would have had to have been put to a producer vote at £1,000 or more producers so demanded. But only 503 called for a vote.

This was described as "extremely encouraging" by Mr John Hoyle, chairman of the National Farmers' Union potato committee.

"We regard it as a vote of confidence by potato producers generally. All concerned must now work together to ensure that we give practical effect to the negotiated arrangements for the benefit of the potato industry as a whole."

## Copper leads decline in metal market

BY JOHN EDWARDS, COMMODITIES EDITOR

COPPER and aluminium led a general decline in London metal markets yesterday, in spite of a downturn in the value of sterling against the dollar. In lacklustre trading conditions higher grade cash copper lost £16.25 to £104.5 a tonne, and cash aluminium £16.50 to £95.8. Cash zinc dropped by £14.25 to £70.45 a tonne and cash lead by 27.5 to £33.2 a tonne.

Traders said there was some disappointment that copper stocks held in the LME warehouses fell last week by only 2,925 to 280,200 tonnes.

Although this was the tenth successive weekly decline in stocks, the fall was considerably lower than some traders had been predicting. Aluminium stocks had fallen by only 675 to 182,250 tonnes. In addition the market was depressed by chartist selling encouraged by a report that aluminium production in the non-communist world rose again last month to 1,048,000 tonnes against 973,000 tonnes in February.

## Computer aid for milk

DAIRY FARMERS are being offered a computer system to help them cope with the milk production quota system recently introduced by the EEC.

Cardiff Computer Centre's (CCC) Quota Management program is designed to aid farmers in management decisions they will have to take to ensure that their herds performances will remain closely matched with the production limits they are allocated.

As operated in the UK the quota system will mean that most dairy farmers will face financial penalties if they allow their milk output to exceed their 1983 production minus 9 per cent.

CCC's program will help them to avoid the penalties by adjusting such factors as calving

policy and feeding rations. Quota Management will provide the farmer with an immediate picture, graphically displayed on the computer screen, of his production pattern, compared to quota, over the following 18 months, CCC claims.

The program is initially available only for certain Apple computers but CCC intends to release programs compatible with a wider range of equipments.

© Milk production in England and Wales last month totalled 12.2m litres, down 2.7 per cent from the March 1983 figure, according to Milk Marketing Board estimates.

Sales for liquid consumption were up 5.6 per cent at 532.4m litres, leaving 887.1m litres, down 5.1 per cent, for manufacturing, convenience foods is providing an expanding market for pepper and other spices.

## Moves to spice up pepper market

BY R. C. MURPHY IN BOMBAY

Zinc stocks were also only marginally lower, falling by 550 to 46,925 tonnes. The bids for the U.S. Mint buying tender for 10m lb of special high grade zinc were lower than expected and also depressed the market.

Lead stocks fell by 1,775 to 11,925 tonnes. However, the market was unsettled by a report that the commodity conference aimed at settling the strike at the Broken Hill mining complex, had been called for next Monday by the New South Wales Industrial Commission.

In prices reached the highest level for over a year, spurred on by further support-buying by the buffer stock of the International Tin Council and another decline in stocks. Warehouses holdings fell by 655 to 29,175 tonnes—the lowest level since March 1982.

The silver price is between 90 cents and \$1.

Many countries consider the present floor price of 70 cents per pound, unrealistic in the context of world inflation and sharp increases in production costs.

The ruling price is between 90 cents and \$1.

The unity among pepper exporters is unusual. They have undercut each other in the past. The minimum export price was not adhered to and pepper was sold at even 40 cents a pound, till 1983 because of the glut and exporters' anxiety to sell as much as possible.

The present buoyancy of pepper prices is due to a set-back in the Brazilian pepper crop, which fell to less than 20,000 tonnes in 1983 from the peak of 40,000 tonnes the previous year. As a result, world availability of pepper was less than 100,000 tonnes last year against more than 120,000 tonnes in 1982.

Pepper supply is unlikely to improve dramatically in 1984. India's production is projected to fall 17 per cent to around 38,000 tonnes this year, while no substantial gains are expected to Malaysia and Indonesia. But Brazil's crop is expected to be one-third higher at 20,000 tonnes.

Domestic demand for pepper is rising. Consumer stocks in Europe and the U.S. were down to historically low levels. The boost to demand comes mainly from the manufacturing sector of the food industry; the growth in convenience foods is providing a bulish trend.

Although maize stocks were

## Indian producers ordered to sell 70% of bulk teas through auction

BY JOHN ELLIOTT IN NEW DELHI

THE Indian Government has stepped up its attempts to bring sales and pricing of tea under control by introducing a Parliamentary order requiring all tea producers to sell a minimum of 70 per cent of their bulk tea through public auctions.

All manufacturers, auction organisers and brokers must obtain a licence once the order comes into force in three months' time. It will cover the main tea areas of Assam, West Bengal, Tamil Nadu and Kerala.

This is the latest of a series of measures introduced by the Indian Government in the past few months to control the tea industry, and especially to stop growers agreeing domestic and foreign sales from their gardens at bogus prices. Officials have evidence of ex-garden sales prices rising sharply, with the

amounts being entered in invoices at lower levels to cut taxes and other official levies. The amount of tea sold direct from gardens has also been rising.

The Government estimates that up to 50 per cent of tea sales are arranged through auctions and that this will rise to 70 per cent as a result of the order.

The Government started tightening up its control of the tea industry after it introduced its ban on CTC (crush, tear and curl) tea exports last Christmas in an attempt to curtail domestic price rises. That ban is expected to be lifted in May although no final decision has yet been taken.

At the end of February the Government announced a registration system for all bulk tea

## Surge in cocoa price continues

LONDON COCOA futures prices continued their pre-Easter up-surge when the market re-opened yesterday.

New York trading on Monday had indicated a rise of £15 or so for London values, but this level was quickly left behind as fresh buying took nearby prices to the \$20 permissible limit higher in morning trading.

Further gains were made when trading resumed following the mandatory 15-minute break and the July quotation ended the day 545 up at £1,894 a tonne.

Dealers attributed the rise to a general reassessment of the likely end-season production deficit, now put at least at 100,000 tonnes because of a lower than expected Brazilian harvest and better than expected bean grindings in leading consuming countries.

© Brazilian soybean crop for 1983-84 is now estimated at 15.16m tonnes, compared with 14.57m last season. The estimate by the Agriculture Ministry's production financing company (CFFP) is slightly down from the previous forecast of 15.26m tonnes because of lower yields in the main producing state of Rio Grande do Sul.

© Stocks of grain held on farms in England and Wales at the end of February were well above last year according to estimates released yesterday by the Ministry of Agriculture statistical service.

Wheat stocks jumped to 3,049,000 tonnes against 2,190,000 at the same time a year ago. Barley stocks were only marginally higher at 1,580,000 (1,500,000) tonnes and oats lower at 80,000 (140,000) tonnes.

If its second contract the exchange was forced to choose between its two oldest and largest grain markets. Maize, because it is in relatively short supply, is expected to be the more active contract this year.

© Argentinian loused output in the 1983-84 December/November crop year is expected to fall to 660,000 tonnes down from 680,000 forecast previously and 730,000 tonnes in 1982-83.

## U.S. maize stocks higher than expected

BY NANCY DUNNE IN WASHINGTON

AN eagerly-awaited report released Monday by the U.S. Department of Agriculture indicated that there is more maize in stocks than traders had expected, and less soybeans.

The stock report, normally not a critical one, was of particular interest this year due to tight supplies resulting from last year's drought and payment-in-kind programme and earlier seemingly contradictory reports issued by the USDA. It estimates U.S. grain supplies through the end of the 1983-84 crop year.

© Demand for maize is rising. Consumer stocks in Europe and the U.S. were down to historically low levels. The boost to demand comes mainly from the manufacturing sector of the food industry; the growth in convenience foods is providing a bulish trend.

Meanwhile it was confirmed that the Chicago Board of

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# CURRENCIES, MONEY and CAPITAL MARKETS

## FOREIGN EXCHANGES

### Dollar continues to improve

The dollar continued to improve in currency markets yesterday, underpinned by fears of higher U.S. interest rates. News of a per cent rise in U.S. durable goods orders in March was down from a revised figure of 2.8 per cent in February but was above market expectations of a 0.1 per cent decline. U.S. consumer prices rose 0.2 per cent in March, much in line with market expectations.

The dollar's improvement was mainly at the expense of the D-mark with fears of disruption caused by a metal workers' strike tending to undermine the German economy. The dollar rose to DM 2.6785 from DM 2.6571 on Thursday and was quoted at DM 2.6856 in early New York trading. Against the Swiss franc it improved to SwFr 2.1635 from SwFr 2.1950 and Yen 225.45 compared with Yen 226.5. It was also up against the French franc at Fr 8.2260 from Fr 8.1650. On Bank of England figures, the dollar's trade weighted index rose from 127.8 to 128.6.

**STERLING** — Trading range against the dollar in 1984 is 14940 to 13855. March average 14584. Trade weighted index 75.9 against 80.0 at noon and 75.9 in the morning and compared with 79.9 on Thursday and

82.6 six months ago.

Sterling was weaker against a strong dollar but improved against most European currencies. On balance it showed little overall change, with its index unchanged from Thursday.

Against the dollar it closed at £1.6088-1.6095, down 9 points from Thursday. It was firmer against the D-mark, however, at DM 3.7785 compared with DM 3.7775. On Bank of England figures, the dollar's trade weighted index rose from 127.8 to 128.6.

**D-MARK** — Trading range against the dollar in 1984 is 13.8425 to 13.5835. March average 13.6255. Trading against the Swiss franc it improved to SwFr 2.1635 from SwFr 2.1950 and Yen 225.45 compared with Yen 226.5. It was also up against the French franc at Fr 8.2260 from Fr 8.1650. On Bank of England figures, the dollar's trade weighted index

rose from 127.8 to 128.6.

**ITALIAN LIRE** — Trading range against the dollar in 1984 is 1.720.75 to 1.591.0. March average 1.613.68. Trade-weighted index 45.45 against 48.6 six months ago.

The Italian lire lost ground yesterday against the dollar and its EMS partners. News of a sharp rise in Italian money supply had a limited effect on the market. The dollar rose to L1.654.75 from L1.646.50 on interest rate fears while sterling improved to L2.345.7 from L2.331.00. Within the EMS the D-mark was higher at L1.613.27 from L1.615.00 and the Swiss franc at L30.276. The French franc was slightly weaker, however, at L201.42 compared with L201.75-

2.5067. Trade weighted index 125.9 against 127.1 six months ago.

The dollar was fixed at DM 2.6785, against the D-mark at yesterday's fixing in Frankfurt and there was no intervention by the Bundesbank. The rate was up sharply from last Friday's figure of DM 2.6481, and was partly a reflection of market fears over the implications of an impending strike in German metal working and printing industries. The dollar's fixing was its highest for just over a month.

The U.S. unit was also undermined by growing evidence of a possible increase in U.S. interest rates in order to con-

tinue the economic growth rate in the U.S. Trading volume was on the low side however on the first day after a four-day Easter break. Further U.S. economic statistics were due for release later in the day, also inhibiting trading. Sterling was fixed at DM 3.7785 and the French franc at 32.5150.

**SWISS FRANC** — Trading range against the dollar in 1984 is 2.1635 to 2.1950. March average 2.1825 to 2.1950. Trading against the Swiss franc it improved to SwFr 2.1635 from SwFr 2.1950 and Yen 225.45 compared with Yen 226.5. It was also up against the French franc at Fr 8.2260 from Fr 8.1650. On Bank of England figures, the dollar's trade weighted index

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**French Franc** — Trading range against the dollar in 1984 is 8.14704 to 8.14704. March average 8.14704. Trading against the Swiss franc it improved to Fr 8.2260 from Fr 8.1650. On Bank of England figures, the dollar's trade weighted index

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**Italian Lira** — Trading range against the dollar in 1984 is 1.613.68 to 1.591.0. March average 1.613.68. Trading against the Swiss franc it improved to L1.654.75 from L1.646.50 on interest rate fears while sterling improved to L2.345.7 from L2.331.00. Within the EMS the D-mark was higher at L1.613.27 from L1.615.00 and the Swiss franc at L30.276. The French franc was slightly weaker, however, at L201.42 compared with L201.75-

-2.5067 from Fr 2.115.5 against the French franc but eased in terms of the Japanese yen to Yen 31.00 from Yen 31.00.

**Irish Pound** — Trading range against the dollar in 1984 is 1.251.27 to 1.251.27. March average 1.251.27. Trading against the Swiss franc it improved to SwFr 2.1635 from SwFr 2.1950 and Yen 225.45 compared with Yen 226.5. It was also up against the French franc at Fr 8.2260 from Fr 8.1650. On Bank of England figures, the dollar's trade weighted index

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**Swiss Franc** — Trading range against the dollar in 1984 is 2.163



## SECTION IV

## FINANCIAL TIMES SURVEY

## Vehicle Design

A race is on throughout the motor industry worldwide to gain the most benefits from new technology. These innovations will demand daunting levels of capital investment from most manufacturers, but the rewards for success will be high.

## Burden of design grows heavier

"MY BEST advice, as we face our technological future through to the year 2000, is to fasten our seatbelts and prepare for the ride of our lives."

This view was offered by Mr Roger Smith, chairman of the world's largest vehicle producer, General Motors, at the International Association for Vehicle Design's "Towards 2000" technology conference in London last month.

"Businessmen and engineers alike must never forget we are in a worldwide technology race today," he warned, "and one which some companies would not survive through paying insufficient regard to innovation."

Nowhere is that race more intensive than in the motor industry, where it is also allied to dauntingly high levels of capital investment both in the product and the means to produce it. In Europe alone, according to Prof. Krish Bhaskar, author of a recent 700-page study of the industry, manufacturers need to invest \$70bn between now and 1989 if they are to stay competitive with Japanese makers.

Mr Smith made two other highly pertinent points: that 90 per cent of the world's storehouse of knowledge has been generated in the past 30 years, and that it will double before the year 2000.

There is a two-fold effect as technology, and the knowledge storehouse increases:

The options available, in motor industry terms, for the design, performance characteristics and all other aspects of the vehicle itself proliferate enormously—as do the options—

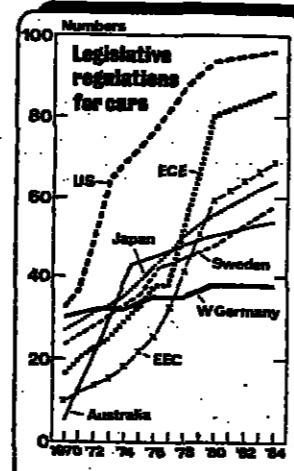
on how to produce it;

And consumers, the target of ever-intensifying competition, become ever more selective and demanding . . .

The increasing burden that this throws on the design function, and designers, should hardly need stating. Design, and the efficient production of a design—itself a design function—represents the fountain-head to which, in the end, consumer acceptance, and hence sales and profits, can all be traced back.

As Mr Merrick Taylor, managing director of the internationally successful UK truck cab concern Motor Panels, points out: "To talk about specific parts of an operation being cost-effective is all right, up to a point. But if you've got a bad product, no one is going to be cost-effective."

As past performances of some manufacturers have shown—BL in the UK, Fiat in Italy, and American Motors Corporation in the U.S., among others—



this supposedly self-evident truth has sometimes been lost sight of. All concede that the lack of investment in well designed, innovative models in the 1970s lay at the root of the experience of each in dwindling sales and the onset of the vicious circle of decreased revenue and the inability to invest.

As Mr Paul Tippett, AMC's chairman, concedes: "our plunge into trouble was due to erratic performance. There would be an inconsistent stream of new models, then the company would lapse back into the old swamp."

Equally, the revival of all three has been product led: BL with its Metro, Maestro and now Montego; Fiat with the Uno which has transformed its performance in Italy and AMC through new model collaboration with Renault of France.

## Success

General Motors itself, which has already once led European car sales this year, readily attri-

butes its new success to the design packages presented by its new models, spearheaded by the Cavalier. Equally, while Ford's Sierra is selling well on the Continent, the continuing debate over its styling in the UK, and its less-than-hoped-for sales figures, has further focused the design debate.

The demands made of designers are now such that there is virtually no scope for weak points in any aspect of vehicle design, whether in styling, accommodation, ride and road handling or drive trains: "fuel efficiency" and aerodynamics also fall in the sell of vehicles," pointed out Mr Smith—"buy a car or truck which has both; which looks good and performs . . . which is still eminently saleable."

The introduction of computer technology, however, has broadened the responsibility of the original design function well beyond the vehicle itself, reaching further and further into the production process.

Increasingly, the product database initially created by the vehicle designer is being used to create the tooling for production, with a consequent sharp reduction in the risks and costs of a design-stage error. Component suppliers, too, are being drawn into the process. GKN, for example, is preparing a computer link with a North American tractor maker so that cab designs can be displayed simultaneously on screens within the two companies and their involvement discussed.

Not only is the required sophistication of design increasing, so is the rate at which the function is required to be performed, under the pressure of, notably, competition from Japan.

The pressures stem, too, from flexible manufacturing systems, which have all but removed the

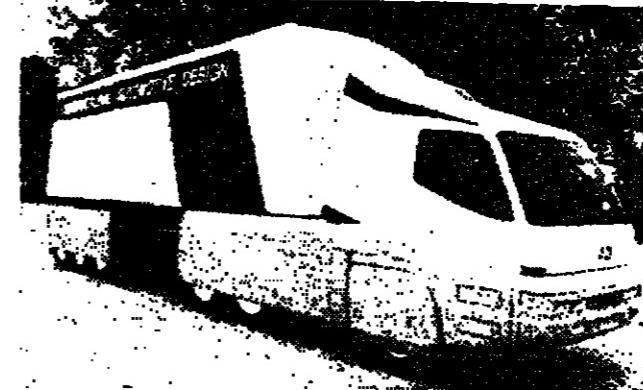
requirement to make major new capital investment for each new model, so becoming another contributor to the shorter model cycles now being experienced, down to around five years compared with eight years previously.

Yet more pressure is being put on the design function by the advent of new materials.

All these pressures are taking place against a legislative climate in which standards on emissions, safety and other design aspects have been proliferating at, for manufacturers, daunting speed. The accompanying chart provides some indication. When Ford launched its Cargo truck three years ago it complained bitterly that European type approvals gene-

ralized truck with sweeping side International Automotive Design of Worthing, Sussex. The model demonstrates two of the many style options possible. For this reason the right hand side (viewed from the front of cab) illustrates the most conventional solution, with open wheel arch and an aerodynamic rear

view mirror incorporating a turn indicator. This side also has a "stable door" entrance. The other side presents a more radical solution—the front wheel is covered by a wind deflector which moves with this wheel. Rear vision is through a TV camera set in the black triangle above the cab separation line.



## Advent of new materials

SOMEWHERE AT the beginning of his dream-turned-nightmare, John De Lorean was heading at least partially in the right direction:

As originally conceived, his gull-wing door sports car would have had an underbody of a foam-filled plastic composite to which all mechanical components would have been attached directly, as well as its stainless steel body panels. And in theory, the car could have lived on almost indefinitely, with the owner simply replacing mechanical bits as they wore out and fell off the virtually indestructible body. It was this theoretical longevity which prompted De Lorean, ironically,

to claim it "the ethical car". All other De Lorean problems aside, there were three fundamental flaws: the key stress-bearing frame composite never materialised—a Lotus-style steel girder chassis was resorted to instead; the eventual underbody attached to this chassis provided little scope for the outer body panels to be changed in shape so that styling changes could be quickly and easily effected; and stainless steel body panels, while durable, were both expensive and would have needed high tooling costs to make styling changes.

He set out Austin Rover's overall design goals quite explicitly:

"Our philosophy is to achieve a balance between all functional requirements coupled with an appearance that

CONTINUED ON PAGE VI, COL 3

is just one of several large plastics concerns evaluating new thermoplastic composites for applications such as piston skirts and rings, timing chain gears, tappets, bearing shells and turbine blades impellers.

It is a road, however, down which individual manufacturers are not so much driving as being pushed—by consumer and legislative pressures for lighter, more durable and cheaper to run cars, and by the knowledge that if one maker does not take the plunge, a rival will.

For European manufacturers in particular, with mature domestic markets and export prospects dwindling, it is a road full of risks.

At the end lies the possibility of reduced sales through enhanced longevity, offset by an indeterminate extent by the sales-creating stimulus of a greater variety of models changed more quickly.

Along the way lies the prospect of making obsolete much of the robotic and other automated steel-manipulating equipment on which the industry has spent billions of dollars during the current race into flexible manufacturing.

As Mr Harold Musgrave, Austin Rover's chairman, commented:

CONTINUED ON PAGE VI, COL 7

## Lucas Equipment List—Austin Montego

- ✓ Square-styled Halogen Headlamps
- ✓ High Contrast Front Indicator Lamps
- ✓ Compact, High Performance Alternator
- ✓ Starter of Proven Reliability
- ✓ Steering Column Switchgear & Relays
- ✓ Front Screenwiper Equipment
- ✓ High Performance Battery
- ✓ Advanced Digital Ignition System
- ✓ Electronic Choke Control
- ✓ Electronic Flasher Units
- ✓ Facia Panel Equipment & Instruments
- ✓ Hi-tech Instrumentation
- ✓ Sensors, Transducers & Drive Units
- ✓ Multipoint Fuel Injection Equipment (for high performance derivatives)
- ✓ Front Disc Brakes
- ✓ Rear Drum Brakes
- ✓ Brake Actuation Equipment
- ✓ Electrical Wiring System
- ✓ Electrical Connectors
- ✓ Ignition Cables & Fusing Systems
- ✓ Lucas
- ✓ Lucas Electrical
- ✓ Lucas Electrical & Systems
- ✓ Lucas Gearing
- ✓ Rists (a Lucas Company)

# Austin Rover and Lucas put the driver first.

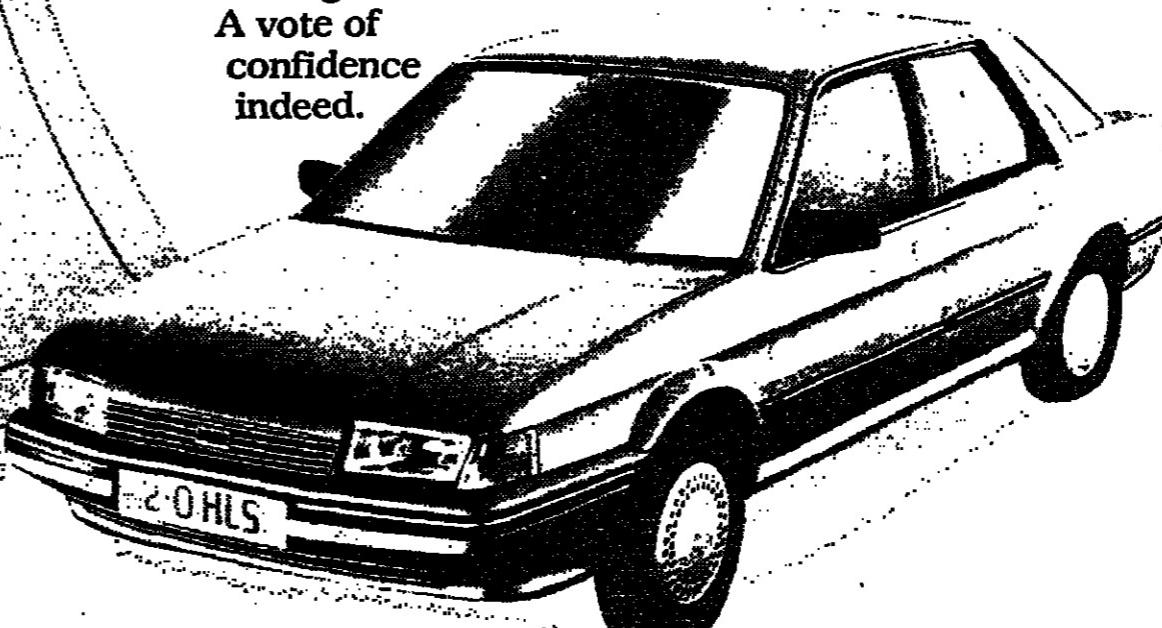
When Austin Rover were selecting electrical, electronic and braking equipment for the new Austin Montego, they knew just what they wanted — hi-tech systems and components that would add to the driver's comfort, pleasure and confidence.

In the event, all roads led to Lucas.

Small wonder; Lucas is in the forefront of the automotive electronics revolution and Lucas hi-tech products and systems are "taken for granted" features of most British motorcars — including the highly successful Metro and Maestro.

Once again Austin Rover have chosen Lucas.

A vote of confidence indeed.



## VEHICLE DESIGN II

**"Between you and me, the new Montego is in for a pretty smooth ride!"**

As you might expect of a car fitted with Armstrong shock absorbers, the new Montego from Austin Rover is in for just that. In fact, we like to think it's in for the smoothest ride on the market, and needless to say, we're very pleased about it.

### ARMSTRONG SHOCK ABSORBERS

Armstrong Patents Co. Limited,  
Gibson Lane, Melton, North Ferriby,  
North Humberside, HU14 3HY.  
Telephone 0482 633311. Telex 52164



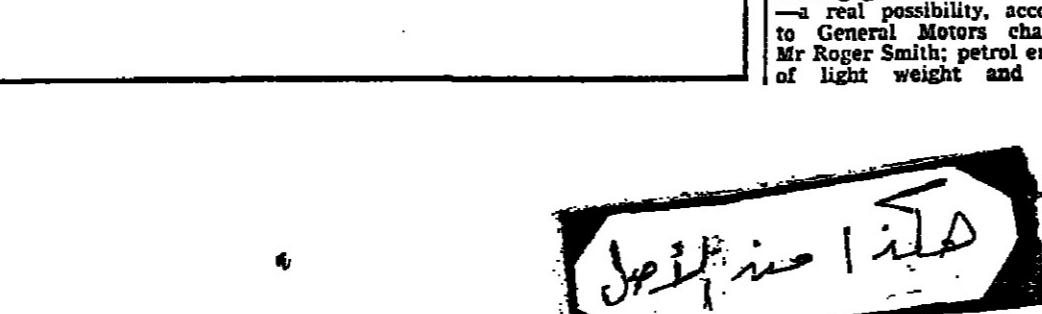
### GKN MAKES TECHNOLOGY WORK IN THE NEW MONTEGO

GKN Automotive companies produce the superb new Montego's forged connecting rods, swivel hubs, clutch hub, and stub shafts.

The front wheel drive shafts, camshaft pulleys, and engine bearings.



GKN  
Guest Keen and Nettlefolds plc  
P.O. Box 55, Cranford Street, Smethwick,  
WARLEY, West Midlands B66 2RZ  
Telephone: 021-558 3131. Telex: 336321.



## Route to significant fuel savings

VEHICLE AERODYNAMICS do have a significant role to play in manufacturers' quests for fuel economy. At motorway speeds in particular, a vehicle which has a relatively low resistance to the air through which it is passing can produce significant fuel savings.

This is because the resistance of air to a vehicle goes up exponentially with the vehicle's speed. In other words, at 60 miles per hour aerodynamic drag is not double that applying at 30 mph, but quadruple.

It is this factor which partly explains why, say, a 1.3 litre BL Maestro with about 70 brake horsepower can reach nearly 100 mph, but even a much sleeker Ferrari, Porsche or Jaguar needs nearly 300 brake horsepower to go about 60 mph faster.

In the past couple of years, some manufacturers have made much play of the "low drag" profiles of their cars as armament weapons; notably Ford with its Sierra, for which a drag coefficient, or Cd, of 0.34 was announced, and subsequently

the Audi 100, advertised as the world's most aerodynamically efficient saloon with a Cd of 0.30.

But although Cd has become almost as much quoted a figure for some cars as 0.80 miles per hour acceleration times, the

Aerodynamics

JOHN GRIFFITHS

drag coefficient does not tell the whole story.

The Cd is a measurement of the factor by which a car's frontal area is reduced by means of streamlining. And since frontal area is itself a variable—theoretically the car's outline as seen at a point infinitely distant straight ahead of the car—no true measure of the car's resistance to drag can be made without taking both into account. In other words, those Cd figures can be misleading...

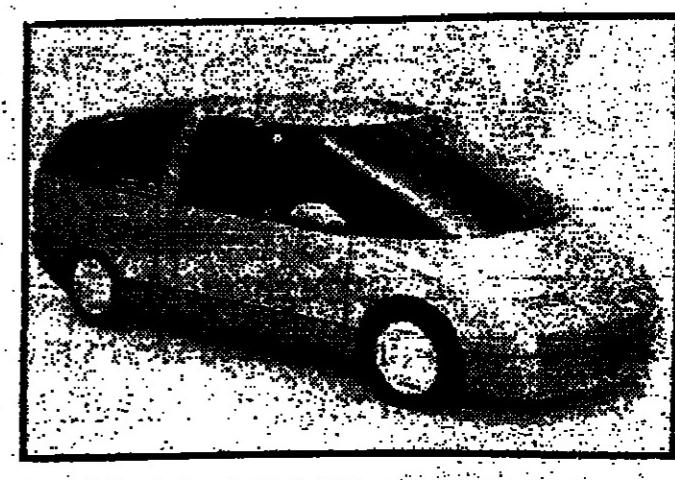
There is another factor, however, which makes manufacturers' preoccupation with aerodynamic drag understandable.

To arrive at the actual power needed to overcome it, the total drag force must be multiplied by the air speed. In other words, the actual power needed to overcome drag is not even quadrupled at 60 mph compared with 30 mph but multiplied by eight.

But as awareness of the complexities have become more widespread, there are signs that manufacturers are taking a more sober approach to the marketing exploitation of aerodynamics.

Renault launched its 25 executive model earlier this year making little reference to the fact that with a declared Cd of 0.28 it could claim to have beaten over 200 "most slippery" cars from Audi.

BMW at about the same time, was moved to declare that while it acknowledged the benefits of low drag shapes as a contributor to fuel economy, a low Cd should not be viewed as an end



The Ogle Design Project 2000 car is "designed from the inside with people as the top priority, and shaped for efficiency on the road, 16 years ahead." Features of the 4-seat family car concept include good visibility, low drag with aerodynamic stability and a practical rear compartment with moulded gull-wing doors.

in itself—that other design aspects such as interior and running gear room, boot space and handling should not be compromised in pursuit of it.

A perhaps cynical view is aired in some quarters about BMW's stance at the time was that it was a retrospective justification for the styling conservatism of its current 3 and 5 series cars.

However, considerable press debate recently about the Sierra, in which its side-wind stability has been questioned as a possible penalty for its low drag coefficient, has also helped throw into sharper focus the debate about the precise role aerodynamics should play in overall vehicle design.

If all other considerations except ideal shape were excluded, wind tunnel research by a number of manufacturers such as Volkswagen, Audi and Daimler-Benz with their 2000 research cars, as well as Fiat with its ECV-2 research project, have shown that shapes with less than half the drag coefficient of the Audi 100 are feasible.

At Geneva motor show this year, Ford showed its Ghia APV concept car. Similar in length and width to an Escort estate, it seats seven and has 27 per cent more luggage capacity than the Escort estate, with the driver seated 20cm higher in its van-like body. It weighs only 1,068 kg, and such are the vagaries of aerodynamics that its quoted Cd is still only 0.33.

Forget about low, sleek bodies, suggests Mr Filippo Sapino, managing director of Ford's Ghia Operations—this is the shape that could well be "tomorrow's family car."

## Three main areas for development

IN 1981, General Motors put an on-board computer into every one of its models. Each was programmed with a maximum of about 1,500 command instructions.

By 1986, some of GM's cars will have seven computers on board, providing 38,000 command instructions covering virtually every aspect of the vehicle's performance.

Even so, we've barely begun to discover how many ways advanced electronics can be used in cars and trucks—the sky's the limit," Mr Roger Smith, GM's chairman, told a "Towards 2000" technology conference organised by the Open University in London last month.

As with many other industries, the challenge now for the motor manufacturers is to make intelligent, reliable applications of micro-electronics which are already more than sophisticated, small and light enough to cope with any demands that a vehicle might make of them.

In the hostile environment under the bonnet, the reliability factor looms large. But such is the progress already made that predictions that the engine bay would be a micro-electronics "no-go" area have long since been proved wrong.

There are three main areas into which micro-electronics divide:

- Driver information systems, covering such things as dashboard display and vehicle condition monitoring; for example, the "service mileage indicator" system launched on BMWs nearly two years ago;

- Engine management and drive train control, concerned principally—at least for the moment—with electronic ignition, fuel injection, and carburettor management, and gear selection within automatic gear-

shifting.

Up to it, the driver can both send instructions to turn signals, lights, wipers, etc—but it can also be used, as BMW intends to do by 1988, to feed information to diagnostic equipment.

Ford is among several manufacturers working on prototype systems.

By its estimates, the average length of a conventional wiring harness—19.20 metres—could be cut to three metres, and the number of wires in and out of the fusebox from 60 to two. There would be a weight saving of at least 60 per cent.

No less important, the dramatically simplified loom

would be suitable for installation by robots—thus cutting out the risk of wrong installation, and removing electrical

faults from their current position as one of the biggest contributors to warranty costs for manufacturers.

Typical of the increasing sophistication of engine microprocessor control systems is Ford's EEC-IV unit, now in volume production in the U.S. It can process 1m commands a second and is already in some production cars. In Europe, it is in use on 50 prototype Granada "3Xe" models, on which it controls the engine's ability to alternate rapidly between three and six cylinders depending on engine load. It reads all critical engine parameters, processes the information and changes the engine function in under 2.5 milliseconds. It requires only a microprocessor and a memory, both on chips less than  $\pm$  in square.

It has enough capacity to control all Ford powertrains and fuel delivery systems throughout the 1990s.

Currently usage is at much sparc capacity—which will be needed eventually to more effectively control peripherals such as air conditioning.

It will also have the learning capacity to keep the engine operating near optimum efficiency throughout its life, adapting for component variability, ageing or even failure.

It is the Japanese, however, who—under the impetus of a very strict legislative environment—have moved into the forefront of motor industry electronics. Toyota in Japan has developed a "TCCS" (Toyota computer controlled system) in which engine and transmission electronics are linked to each other for maximum powertrain efficiency, as well as having built-in fault self-diagnosis, fail-safe and self-repair functions.

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## VEHICLE DESIGN III

## How computers open up ever-widening horizons

A MAJOR motor manufacturer already has the ability to design a car display it in colour, view it from all angles and crash it—all on a computer.

Increasingly, the computer's role is being taken several stages further. Austin Rover, for example, uses the same master database created in arriving at a car's specification for the creation of the tooling which will make it on the assembly line. Not too far into the future, the concept-to-tooling process will be completely computerised.

Gone are the days when the final design of a car was arrived at as the result of a grudging compromise between stylists and engineers. Design has become an integrated, multi-disciplinary function.

Gordon Sked, director of exterior design at the new £5.2m design centre opened by Austin Rover at the old Triumph plant in Canley in February, has overseen changes within Austin Rover which are being repeated, at varying speeds, within all manufacturers:

"Whereas with earlier designs, such as Mini and Maxi, the main thrust in the production of the package was within product engineering, now we in this (design) office are totally involved with engineering, in ensuring that the package complements the creative scope of the designer without eroding the goals."

"We have become rapidly aware of the need to consider a more rational approach to replacement models with particular regard to investment, rationalisation and flexibility of our existing and planned production facilities.

"This creates a significant challenge to the designers in the creation of a complete model range with sufficient differentiation from each other, but with the maximum degree of rationalisation in their manufacture."

In all its forms, Mr Sked points out, new technology has obvious benefits in the manufacturing process. "But it is also playing an escalating role in ensuring that the designer's work is translated through all the engineering and manufacturing processes to a showroom product which is true to the designer's intent."

With it, however, goes a much increased responsibility for the

designer, as the originator of the database. He has to be sure that information released for production is accurate—if not subsequent changes are liable to be expensive in cost, quality and time as they stretch further into the production processes.

The risks, however, are greatly outweighed by the advantages—not just in more efficient use of design time but in the co-ordination, via the database, of all the various operations providing input to the finished car.

The design process is also spreading outside of the man-

**Manufacturing systems**  
JOHN GRIFFITHS

facturer's own facilities. Slowly, but surely, component suppliers are being brought into the equation: using compatible computer equipment, they too are increasingly being plugged into the same database so that subcontracted component development and tooling form part of the overall model design process.

With a multinational, producing cars on a world scale, the communications process becomes even more complex:

In May, Ford is to start an eight-month trial of satellite TV communications for its engineers. The plan, outlined by Ford of Europe's new president, Mr James Capolongo, is to allow groups of engineers in the UK and West Germany to talk to each other and examine parts by TV, using new technology which reduces video conference costs to about a tenth of traditional levels.

That is just the latest move in a very broad programme, however, for Ford is roughly at the mid point of an ambitious five-year plan to increase five-fold computer services to its designers and engineers at a total cost of over \$50m. Some 400 terminals are already in use, linked within Europe, where Ford's Product Development Group is integrated at twin engineering centres at Dunton in the UK and Cologne in West Germany—or with the mainframe computer in Detroit.

By the same token designers and engineers at Bedford Trucks in the UK, now part of

General Motors' World Truck and Bus operation, are linked with the headquarters at Pontiac, Michigan, as development goes on of the new "world" commercial vehicles planned to be built by GM from the late 1980s.

The need for the co-ordination was underlined recently by Mr Roger Smith, GM's chairman: because of rapidly intensifying competition, the day when innovation could be phased in, with new technology being thoroughly developed on one model vehicle being applied across the board, are over, he said. "If manufacturers are to succeed—indeed, to survive—the cars and trucks of the future must be state of the art and they must be built in the factory of the future."

In this context, design is not simply a matter of the vehicle.

In the U.S., GM is gradually putting together "Buick City." The idea stems from the "just in time" inventory systems of the Japanese motor industry, involving satellite component factories within a short distance of the assembly plant. It forms part of what Mr Smith describes as the revolution going on in manufacturing technology: materials handling, the way factories are laid out and put together."

And within the assembly plant new systems for assembling cars, involving a major redesign of the car itself, are being devised.

GM is at the centre of this activity with Project Saturn, a Cavalier-sized car it plans to have on the road by the late 1980s.

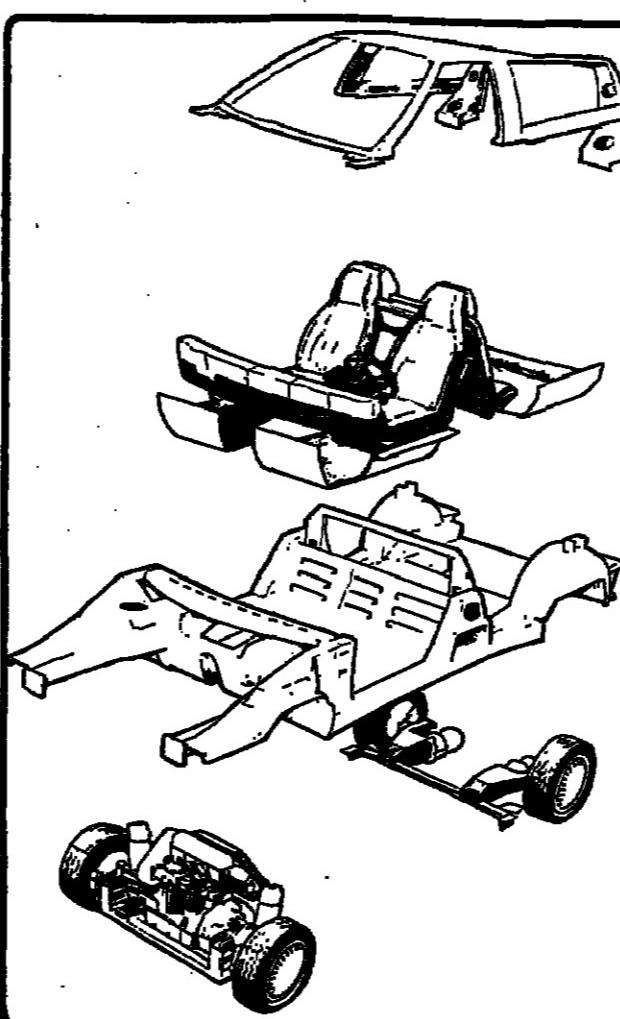
The car will have the expectable improvements in terms of lighter weight aerodynamics and so on—but more crucially, it is designed to be assembled in modules, including the interior trim—thus cutting out the last labour-intensive area, final assembly, which is also the most prone to human error.

That in turn means redesign of the assembly line. It will become much shorter, says Mr Smith, and it will be flanked by many more "feeder" lines putting in sub-assemblies.

All this is expected to go hand in hand with increasing robotisation and other automated equipment.

Volvo is working very much on the same lines, as indeed are most other manufacturers.

One tangible result is Volvo's



The pre-assembly of internal components, as Volvo points out, could even be carried out by suppliers

Light Component Car (LCC) components, Volvo points out, could even be carried out by suppliers, such as the manufacturer of the injection moulded components.

Again this is just one aspect of the design element leading to major production line changes. And it can have profound impacts in financial terms, too.

A good example is provided by Fiat's Uno. Fiat has spent some \$4bn in the past four years on motor industry investments, about a third on developing new cars, the rest on automation and robotics. By matching the car design to the enhanced manufacturing capabilities, the Uno emerged larger and much more sophisticated than its 127 predecessor, but with about 100 fewer body parts, and not much more than half the number of 20 per cent of them applied by hand.

As a consequence, it was far cheaper to build, and it is no accident that Fiat is back making profits.

In more sophisticated systems

## Electronic drawing board brings major benefits

GREAT strides have been made since the vehicle industry started to consider computer-aided design (CAD) in the mid-1960s. Investment has been considerable—Ford alone has spent \$100m.

There are three significant benefits: new designs can be put on the market more quickly, design quality can be improved, and draughting productivity can be increased—although manufacturers' claims have been prone to exaggeration.

How does it work? In its simplest form, CAD is just an electronic drawing board replacement, with memory. Instead of using paper and pencil, the designer uses a key-board or "light pen" to "draw" the same lines on the face of a TV tube.

The picture is built up (as in television), from a single spot scanning many horizontal lines one under the other at various intensities and colours. The complete picture results only from the human eye's persistence of vision.

In CAD, a controlling computer tracks this spot and knows exactly where it is at any time. When the light pen is pressed against the screen, its light-sensitive tip registers where the spot passes. The computer then immediately knows where the pen is positioned, marks the point on the screen, and remembers it. As further marks are made, they can be joined up by the computer to produce straight or curved lines, and so on any kind of outline.

The important aspect is that when all these features are drawn, the computer's storage remembers everything about them. By depressing a few keys, anything that has ever been drawn can be retrieved and put up on the screen. Time saving can be enormous because as the months go by, a library of standard shapes and parts—ones that a designer will use over and over again—can be extracted from the computer's memory and "inserted" into the new design, perhaps with some minor modifications.

Since the computer can be given three-dimensional instructions (the equivalent of plan, front and side elevations of a drawing), it can, by doing some mathematical transformations, produce a view from any angle the designer chooses.

In a more down-to-earth level CAD allows not just the shell shape but also the components such as doors, panels, bumpers and bumpers to be separately designed, dimensioned and fitted into the shell. Tests can easily be made for interference of one part with another.

The total information in the computer's memory is known as a database. What most of the car makers are working towards is the extension and use of this database into areas beyond draughting, namely engineering (CAE) and manufacturing (CAM).

In CAD, the primary dimensional database is enhanced with other engineering information such as material mechanical and kinematic properties of the materials used. Then the designer can use "what if" approaches to discover when a component will buckle, or the effects of heat or momentum, for example.

In CAM, computer-aided manufacturing, the database is used to generate the data needed to make the part. A common application is pro-

ducing the numerical control tapes used by machine tools, often with on-screen verification of cutter paths—for making tools, moulds, dies and deciding associated machining strategies.

Eventually, there is no doubt that CAD, CAE and CAM will come together with other manufacturing computing to give computer-integrated manufacturing, CIM. There will be one comprehensive database that will know all there is to know about the product, the machines that make it, the sales orders, costs, and so on. Then each element in the design, engineering and manufacturing complex can be provided with just the data needed to do its job. It is a gigantic software proposition, but that is the way things are moving.

CAD is already a \$1.5bn a year business involving majors such as Computervision, IBM, Intigraph, GE (Calma and CAE International), Applikon, McDonnell Douglas, Autotrol, Hewlett Packard. There are perhaps 100 companies in all offering CAD products.

Computervision for example, has installed four Designer systems with 24 graphics workstations throughout the Longbridge design offices of the BL Austin Morris group. Applications include NC, electrical wiring and material property analysis. The Jaguar plant in Coventry has a six workstation system and there are another eight at Landrover, Solihull.

BL Systems has overall responsibility and systems development manager Bryan Clayton puts productivity gains at between three and four times. But he admits that getting all the existing data into the computer in the first place has been very time-consuming. So new designs have first priority.

Ford has no fewer than 440 workstations throughout the world, with satellite data links that allow designers to exchange ideas. The system, called PDGS (product design graphic system), has been developed over 16 years and world marketing rights were granted to Prime Computers last year.

General Motors' systems, called GMSS, allow 3D colour graphics, allowing solid-looking representations of parts to be assembled on screen, and the stress patterns of say, a car body, to be viewed as coloured areas.

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## VEHICLE DESIGN IV

## Innovators face rising frustration

## UK

JOHN GRIFFITHS

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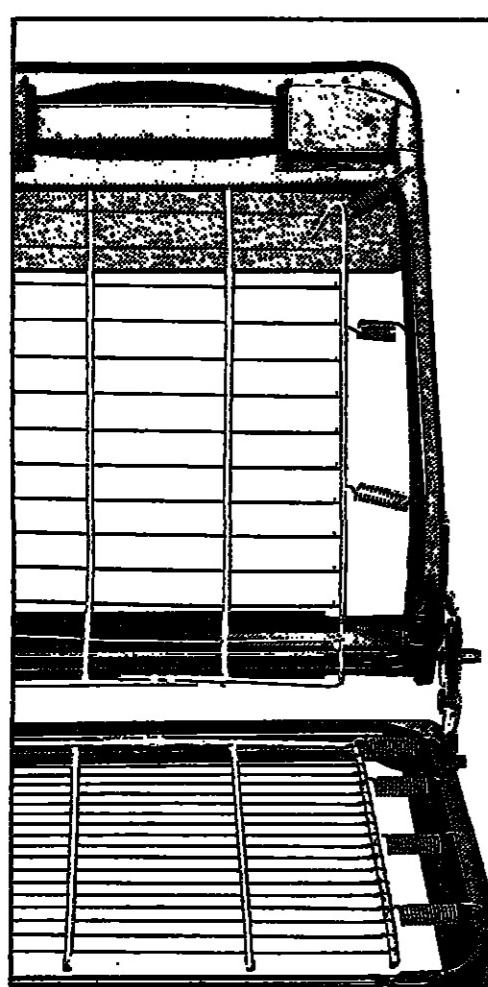
To find out more about what we can offer your company, contact our Marketing Department.



Chloride Lorival manufacture the following Montego components: The front sill finishers, the glove box pocket, the parcel shelf and rear sill finishers.

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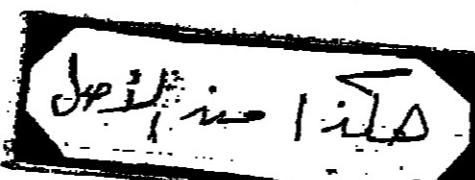
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tion of a helping hand or lame ducks.

"The main problem of bankers not seeing what is self-evident is that they have had such a long period of the UK being non-competitive. One thing is the out-of-date concept of collateral, and the tightening of controls on the basis of shrinkage."

"But if we took the opposite viewpoint - what should be done to increase the collateral; trying for once to start thinking beyond the next balance sheet and addressing the long term - then we might start getting somewhere."

"As things stand, it sickens me when you get the banker who lectures UK industry about cost-effectiveness; about the need to be competitive and generate profits - and then when he's finished he goes out and climbs into his West German-built Porsche."

These comments, from chief executives of three companies whose design, innovation and research departments considerably exceed their physical size, are just a few of the outward signs of anxiety, frustration, even anger, building up among the UK groups concerned with design innovation and its utilisation in UK industry.

Behind these fears, increasingly, is the concern that, if current attitudes do prevail, there is little which will prevent UK industry, in the longer term, slipping further and further behind in international competitiveness, as technology-based rivalry increases.

Tom Karen is an unknown, aspiring designer, but head of the Ogle design consultancy which itself has won several Design Council awards.

At the same exhibition, Merrick Taylor stood beside Motor Panels, a seven-year-old Essex Tech truck cab which will take the Rubens Owen subsidiary of which he is managing director into the 1990s.

He says: "We have simply got to get changed attitudes, not just within industry but from banking, Government, the Treasury - and it's not a question of attitude.

An almost as critical view of much of the UK motor comp-

any sector. The criticisms take

the shape that the sector

simply responds to demand,

in abundance, is not in doubt:

the design and advanced engineering departments of leading manufacturers overseas - not least Ford, Fiat and BMW - have at their very top

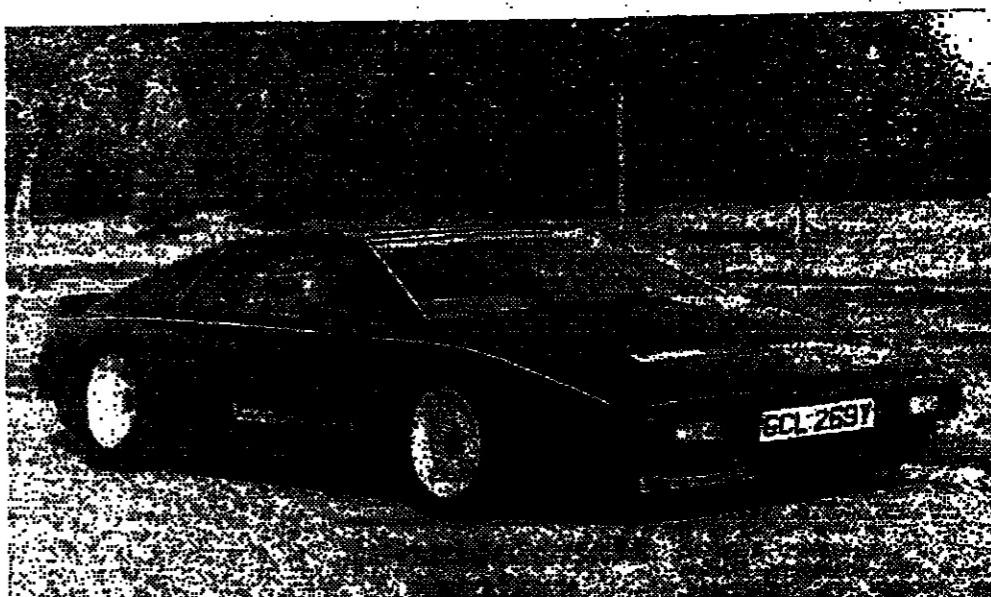
UK-born and UK-trained

designers and engineers who

have despaired of the low pay

and low status accorded them

in the UK.



Lotus: luxury car ride with advanced computerised suspension

with few attempts to innovate on its own behalf or market any self-developed innovations aggressively.

The consequence is that much design, research and development work undertaken in the UK sees the light of day as actual products only when they have been bought up and put into production by foreign manufacturers.

There is a view also that the various supportive schemes for design and innovation hatched by the Department of Trade and Industry are, in fact, off-target and simply not leading to adequate exploiting of the UK's design and innovation talents.

That these talents exist, and in abundance, is not in doubt: the design and advanced engineering departments of leading manufacturers overseas - not least Ford, Fiat and BMW - have at their very top

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It provokes Dr Nigel Chapman, director of the Royal College of Art's world-respected automobile design school, to describe the situation as "a tragedy bordering on the criminal".

There exists also a view that the role played by the UK's Design Council itself is in some respects misdirected; that its promotion of UK design is at an altogether too academic level, rather than geared to helping the hard sell in markets in Europe and overseas.

Not least, some innovators are ready to be critical of themselves:

"As designers we have to point to exceptions to these generally stated views. Just one case in point is the development by GKN Technology of a world first composite glass fibre springs for trucks, which save weight and are safer than steel springs and promises to reap GKN a rich financial harvest world-wide over the coming years. More innovations are expected to come from its just-opened £2m research and development centre in the UK."

There is an exception, too, in the development by Lucas and Chloride, in association with UK truckmakers, of the world's first commercially-produced electric vehicle.

But equally, the malaise can be seen in the situation of Austin Rover with some of its component suppliers, and chairman Mr Harold Moseley's statement that without price and quality improvement, as per cent of its components, as per cent of its parts, could wind up being purchased from abroad.

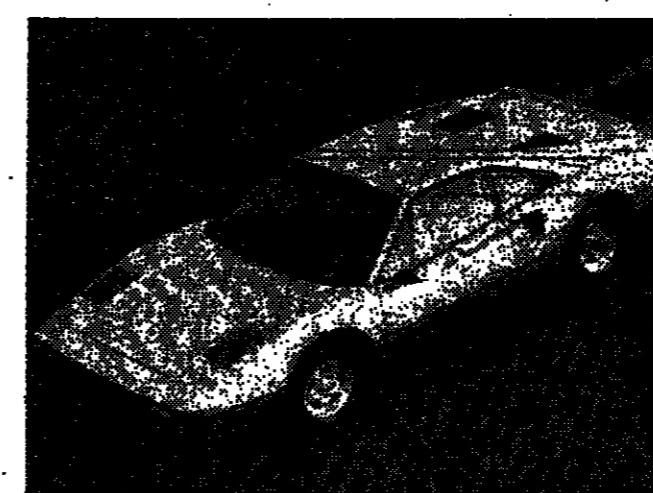
The contrast between the UK situation and the long-term "partnership" operations of Japan - where banks, industry and the Ministry of Trade and Industry co-ordinate long-term strategies with little concern for immediate profit - is not only ironic but downright dangerous in terms of the UK's ability to stay in the race, Merrick Taylor observes.

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The 308 GTB Ferrari, as designed by Pininfarina, which recently returned dramatically to the headlines with news that it is to deliver 40,000 bodies for a Cadillac car to General Motors from 1985 to 1991 — a deal worth \$600m

of company's own styling centre.

The roles of the different car design houses is changing, as Fiat sees it. ItalDesign is perhaps the company most adapted to the design and production needs of the big car company. That may help to explain its success, which began when in 1968 it won the contract to design the Alfa Romeo, to be built in the state-owned Alfa Romeo company's plant near Naples.

Giorgetto Giugiaro then designed the new four-door-five-door version of the Alfa 33 and the estate car version of the same car. It is responsible for such cars as the Peugeot 504, Rolls-Royce Camargue and the Talbot Sunbeam Caledonia.

In the U.S., Pininfarina's name is now on the former Fiat Spider, which it manufactures. Fiat, Fiat decided last year to take its own name out of the U.S. car market. Similarly, the Fiat X1/9 is now called the Bertone X1/9 after its designer and manufacturer.

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V

## VEHICLE DESIGN V

## How Europe's consultants keep styles up to date

**Japan**

JOHN HARTLEY

JAPANESE VEHICLE manufacturers are reluctant to admit that they use outside consultants, but they are always seeking new styles and new technology, and verification that their work up to date.

Their reluctance stems from three main reasons—the industrial environment, their ambitions and their past experience.

In Japan it is the large companies that tend to lead in technology, and so industry executives find it difficult to admit that they have to use a smaller, and by their definition, inferior, company for design.

Then, the Japanese vehicle manufacturers are still trying to show that their design tech-

nology is equal to that of the "R-Car" due to be launched later this year. In addition, Honda has commissioned Pininfarina to carry out some design studies and Ital Design certainly influenced the design of Nissan's Micra.

In addition, Nissan suffered some damaging publicity following a dispute with Albrecht Goertz, who worked as a consultant on the design of the car that inspired the 240Z. There was a disagreement about Goertz's contribution to the 240Z and, although the matter was settled privately, neither Nissan nor its competitors want a repetition of that episode.

Nevertheless, Goertz was responsible for the styling of the original Silvia, while Pininfarina of Italy designed an early Datsun Bluebird. Toyota called on American stylists for some versions of the Celica and Mazda's original Luce was styled in Italy.

More recently, Isuzu employed Ital Design to style the Piazza coupe, and then the 1.3-litre



Mazda MX-02 concept car

especially in diesel engine design, are consulted regularly by Japanese manufacturers. For example, Ricardo Consulting Engineers of Shoreham-on-Sea, England, numbers most of the Japanese companies among its customers, partly owing to the almost universal acceptance of the Comet Mark V swirl chamber system on small Japanese diesel engines.

However, the Japanese are very keen to know what their rivals are doing, and by communicating with established teams such as Ricardo, they keep in touch with trends.

Honda has a more open attitude to consultants than most of the Japanese companies, not least because it has a history of developing its own technology, but going elsewhere when it lacks experience. For example, it was not until Honda's V-12 racing engine was put into a chassis designed by Eric Broadley of Lola Cars in England that Honda won a car Grand Prix. Now Honda has returned to the race tracks, but from the start has supplied engines to British racing teams who of course build their own cars—a highly specialised area.

SURROUNDED BY fields and woods, Porsche's motor vehicle development centre at Weissach in southern Germany is a hive of activity. The pace of expansion at Weissach has been so great that the hammers and drills of building workers have been ringing out more loudly at times than the sound of motor vehicles.

The spur to expansion has come not only from Porsche's own design and development projects, but also from an increasing volume of contract work for outsiders, notably other vehicle manufacturers.

The bulk of the activity at Weissach is aimed at enhancing Porsche's own range of prestige cars. But between 30 and 40 per cent of the operation is taken up with projects for other organisations.

Porsche is among the most prominent of West Germany's consultant firms and experts engaged by the motor vehicle industry and component suppliers to handle technical design and development work.

Like other large engineering groups, it receives considerable business from abroad, though mostly from within Europe.

West German motor vehicle manufacturers—and the various design and engineering outfits who work for them—are reluctant to disclose details of any interdependence. The volume of outside work in any case varies, with some companies, such as Daimler-Benz, aiming in principle to handle work within its own organisation.

Secrecy inevitably pervades a lot of design and development work and has become part of the mystique of the car industry.

Security is not merely an effort to keep the competition guessing but also to avoid raising expectations among customers about innovations, with possible market repercussions.

Porsche's revenue from outside design and development work—so-called Fremtwicklung—reached DM 80m (\$30.8m) in the financial year to last July 31, and is planned to rise to about DM 86m-\$90m in the current financial year.

About 80 per cent of outside work involves motor vehicle projects, in keeping with the vehicle development tradition of the group dating back 33 years.

Herr Horst Marchart, responsible for development and sales of Porsche's external projects,

## Development secrets boost car industry mystique

beyond that to computer-aided manufacturing (CAM), the outside specialists are currently confronted with the need to move with them in this direction.

The trend to CAD seems indisputable, but it is a headache for outside consultants—not simply because of the investment and training required but also because of the different systems which car manufacturers have introduced. There is some hesitancy for fear of taking a wrong step and some rather torpor discussion about the desirability of compatible systems.

**W. Germany**

JOHN DAVIES

For reasons of secrecy and pride, the role of the outside designer and developer is apt to go unacknowledged or overlooked by all but the initiated in the industry. There is, for instance of perhaps mutual benefit acknowledgement occurred recently when Seat of Spain presented new engines and gears developed with the help of Porsche. Seat broached the subject with Porsche in 1981 and the contract was completed to Seat's basic requirements in time for presentation at the Geneva Automobile Salon earlier this year.

Porsche is also known to have carried out major work for the Soviet Union's Lada car project, as well as the development of a new Formula One engine.

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says the company plans to step up investment in Weissach to about DM 135m next year. Investment projects undertaken include a wind canal and an environmental centre.

Since the company was set up the spot has been a virtual "building site" with new expansion continually under way, says Herr Marchart.

The number of employees in development work is also being steadily increased, rising from about 1,000 around 1979 to more than 1,800 at present. If the pace of expansion continues, the number will shortly reach 2,000.

Herr Marchart sees considerable opportunities for technical design and development work in the next few years, partly because of new standards likely to be brought in for motor vehicle manufacturers.

The company's longer-term goal, he says, is to raise the proportion of outside development work to about 50 per cent of Weissach's operations. So far, the volume of outside work has been rising steadily but so, too, has Porsche's development work for its own projects.

Herr Marchart says that Porsche is introducing CAD, recognising the potential benefits as well as the need to keep pace with the technological practices of customers. But incompatibility of systems is a headache. "Almost every car manufacturer has a different system," he says. "That makes things difficult."

Other engineering design and development concerns are becoming increasingly interested in CAD, feeling pressure from manufacturers to move in this direction.

"We know we are going to have to move to CAD," says Mr Terry Walkind, an English senior executive of Rucker, the engineering concern.

Rucker, which employs about 450 people, has shifted the orientation of its projects increasingly from mechanical engineering to automotive engineering. About 85 per cent of its efforts now involve automotive projects.

Its nine offices are based strategically close to motor vehicle manufacturers and component suppliers—in such centres as Stuttgart, Munich, Ingolstadt, Wolfsburg and Cologne.

## Foreign imports lead to changes on home front

IN THE flamboyant 1950s, when Detroit's car manufacturers seemed to be unable to put a foot wrong, the design studios carried enormous weight in the different organisations. Cheap fuel and good roads had produced the fashion for big cars and powerful engines.

The job of the designers was to clad the relatively unattractive concept of the car, which should be with a shape that would catch the fancy and hold it long enough to make money, before fashion moved on to some further extravaganza.

At that time, the big three U.S. manufacturers had great confidence in the validity of their own judgement. Apart from Volkswagen, no one from outside the country had been able to make any substantial impression on the U.S. car-buying public.

In 1973, however, everything changed. As oil prices set off on the meteoric climb that was to last a decade, they began to see the need for adapting their models—and it soon became a necessity as the Japanese began to hammer home the message that U.S. customers were not

totally mesmerised by size and power.

These new perceptions of the industry were to spell a long period of eclipse for the U.S. designers. They had gained their position in the first place because their ideas were powerful selling tools. Suddenly, as oil prices began to take off, other factors began to look equally important in the market place, particularly fuel consumption.

The main focus in Detroit turned to engineering, as the manufacturers concentrated on reducing engine size, taking weight out of the cars, and shrinking them in overall capacity. Design had to take second place to the "down-sizing" crash programme, with the result that U.S. cars became distinctly less interesting—or flashy—to look at.

General Motors, for example, had developed its overpowering presence in the market by standardising engineering as much as possible across its five divisions, while ringing the changes in its styling. Over the past few years, by contrast, it has

been heavily criticised for producing relatively similar-looking vehicles across the whole of its range.

Following this down-sizing period, however, the wheel is turning yet again, back to the growth of Japanese car sales in the U.S., because it was via California that the Japanese won their entry to the wider national market. Californians have proved enormously receptive to overseas styles, to the extent that imports now have just over 50 per cent of the market in the state.

For far too long the U.S. manufacturers, based in the north-eastern industrial belt, failed to respond to this challenge 2,500 miles away on the West Coast. The popularity of the Japanese, and other importers, was dismissed for a time as yet another Californian fad. But it has now become apparent that West Coast fashion has given an effective insight into the trend for the world country.

Indeed, the Japanese recognised the importance of Californian taste several years ago. As early as 1974, a number of Japanese car companies established design studios on the West Coast to soak up local ideas and test market new models.

Out of this process have come the more stylish vehicles which have replaced the severely utilitarian and economical models which established the first Japanese bridgehead in the U.S. Indeed, the Datsun 280Z, probably the best-selling sports car in the world has seen, owes its inspiration to the company's efforts to tap into the Californian scene. Similarly, the Toyota Celica and the Mazda 626 are regarded as Californian prompted cars.

Last summer, Chrysler followed in the Japanese footsteps and opened a \$3m studio near San Diego, to be followed by GM, which has now established a Californian think tank at Thousand Oaks, near Los Angeles. Chrysler intends to develop full-sized designs in the design office, although GM is short term, some companies have long-standing relations with vehicle and component manufacturers. Among engineering consultancies, a liberal sprinkling of key personnel are English or derive with English engineering and motor vehicle experience.

With car manufacturers moving increasingly into computer-aided design (CAD) and

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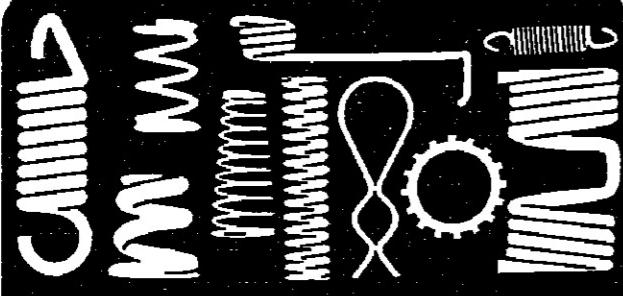
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## VEHICLE DESIGN VI



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## More scope for specialist car assemblers

**VEHICLE DESIGN** is an art—and one which will allow greater opportunities to the medium-sized and specialist car assemblers over the next decade, according to Mr Dan Jones, one of the leading figures in a four-year international study co-ordinated by the Massachusetts Institute of Technology into the future of the automotive industry.

The project—financed by the major car producing countries: the U.S., Japan, the UK, West Germany, Italy, France and Sweden—involved 100 researchers across the world. Three closed conferences were held at which the views of governments, leading industrialists and trade unions were heard.

Mr Jones, of the Science Policy Research Unit at Sussex University, is one of the five authors of the book to be published this autumn of the study's conclusions.

He says the findings "stand on their head" the conventional views of the automobile industry under which economies of scale squeeze out the smaller assemblers and mergers lead to the creation of "a few surviving mega-companies along the lines of General Motors."

The differing markets for cars, emerging new components and the changing technology of production dictate otherwise, he argues. The concept of "the world car"—a vehicle using common components but with cosmetic changes to suit the particular national market—was being undermined by the individual demands of domestic markets.

The divergence rather than convergence of demand presents great potential for the medium-sized producer. Research suggests the smaller companies are more adept at seeking out a niche in a fragmenting market, Mr Jones says.

"This is exemplified by the European specialist producers—Volvo, Saab, Daimler-Benz, Jaguar and by Chrysler in the

U.S. and Honda and Toyo Kogyo in Japan."

Austin Rover is actively moving in the same direction, adds Mr Jones, who has recently completed a study for West Midlands County Council on the prospects for the motor components industry in the region.

He maintains that, in contrast to the past 20 years, a whole range of technologies are now being incorporated into the design of cars. Spending on research and development, coupled with advances in fields such as electronics and new materials, means "a huge shift of technical alternatives" are currently available to the automobile designer.

### Medium rank manufacturers

ARTHUR SMITH

The new ideas are likely to be introduced but gradually. The result will be the same: "The car of the early 1990s will be completely different in almost every respect to the car of the early 1980s."

Mr Jones argues that it is the very pace of the present technological evolution of every part of the car that makes vehicle design an art. It was impossible to predict what the winning combination of all developments would be.

Such an environment provided enormous scope for many different producers to create quite distinctive cars by "picking up unique combinations of new technologies."

Nor was there any reason to believe that all the cards were in the hands of the very large companies with huge resources at their disposal. As in the past, many of the important advances would be introduced

by the smaller and medium-sized assemblers.

But the biggest factor to change the prospects of the lower volume operators has been the recent revolution in production technology and the advent of flexible manufacturing.

The new flexibility has overtaken the conventional wisdom that an assembler can produce at least 2m units a year to be viable.

As Austin Rover is now beginning to illustrate, its facilities at Cowley, Oxford, a full range of models can be produced at once; two plants can make lower total volume and still remain competitive.

Mr Jones argues that the changes in production technology are only just beginning and that more are in prospect.

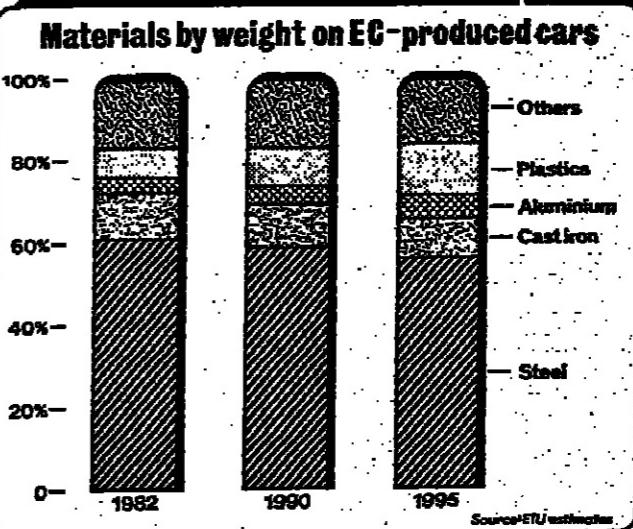
The economies of scale in design are also changing with the growing use of computer-aided design, engineering and manufacture.

The "art" of the designer became that much more crucial in a period that now when all the major elements of competitiveness of the automobile industry—the markets, production equipment, and management strategies—were in a state of flux.

Mr Jones forecast that most of the existing medium-sized companies will survive the next decade although it could be "precarious and testing." The two major problems to be overcome were volume of output—still critically high in engines and gearboxes—and size—the smaller companies were at a disadvantage in financing a wide development programme.

The answer to such constraints lay in a mixture of buying-in some major components, joint development and procurement, co-operative design, and a substantial reliance on the acquisition of technical knowledge from outside companies.

"In other words, one has to trade in one's weak areas," Mr



Jones says. But to be successful, companies needed to retain a strong engineering capability to make the correct technical choices, whether in purchasing or in absorbing outside technology.

Perhaps the best topical example of how a low volume producer must build upon its strengths in a particular market niche is Jaguar, the BL luxury car subsidiary soon to be privatised.

With total output of about 30,000 cars a year, although capacity is being increased to 45,000, Jaguar is small even by comparison with its main competitors, BMW and Mercedes.

But the company believes it has a bright future just by concentrating upon its own luxury car sector in which profit margins are high.

Mr John Egan, Jaguar's chairman, insists that the company is earning enough to cover not only spending on research, development and capital equipment (some £40m last year), but also future investment needs.

Jaguar's specialisation means that much will hinge upon the success of the launch next year of the new XJ 40 model. But even that uncertainty is unlikely to deter investors when the company comes to the market later this year—another pointer to the changing view of lower volume producers spotlighted by the MIT's study.

## The advent of new materials

CONTINUED FROM PAGE 1, COL 8

mented in forecasting, the advent of such cars in the 1990s is bound to nothing less than a "revolution" in the way in which cars were produced.

There remain huge problems before the forecast becomes reality. According to Dr N. A. Warkentin, director of the Materials and Applications Division of the Royal Society of Chemistry:

### Time scale

How fast will the transition be? According to Mr Yutaka Kume, head of Nissan's research and development department, the current composition of materials will mind perhaps a 10% premium for, say, a plastic substitute if it is going to save £2m in assembly time or lower capital investment.

Apart from sweeping changes such as using adhesives rather than welding to assemble such cars, the implications for everyone involved in the motor business are enormous.

### Cost

What materials are used, in the end, will depend on bottom line criteria such as what best meets all the design requirements of the lowest overall cost. Even that is not a simple question of material costs, because manufacturers will mind needs to pay a premium for, say, a plastic substitute if it is going to save £2m in assembly time or lower capital investment.

By 1990, the proportion of steel is expected to fall to 60 per cent, with aluminium and plastic each rising to 20 per cent. In addition, ceramics will account for about 2 per cent.

"This however, is only an estimate—the rising cost of plastic and aluminium could deter their wider use."

## Heavy investment in research

**MOTOR COMPONENT** manufacturers around the world are under increasing pressure to fulfil a number of requirements from the major motor companies, relating primarily to weight, reliability, durability and most importantly cost.

Increasingly, the purchasers of motor components are looking for further integration of a range of items previously fitted as single units, and are looking to the component suppliers to carry out the necessary research, development and design work to achieve this.

In the face of these demands, major British components manufacturers have had to invest more heavily in research and development equipment, from building to test rigs, with strong emphasis on computer-aided design and manufacturing systems.

GKN, for example, has recently invested more than £7m in a new products development centre at the Wolverhampton headquarters of GKN Technology, where a further £2m a year is spent on improving existing products and developing new components efficiently.

Computer-aided design has had important effects on the design of many metal components, since the ability to pin-point areas of high and low stress has enabled designers to eliminate unnecessary metal, thereby reducing weight. However, this has had implications for related components, where the weight change has had to be taken into account.

In addition, advanced testing techniques such as the computer systems which help assess the life expectancy of existing parts, are now helping to speed up the development of new generation of components.

GKN believe that components will increasingly be supplied in packages of related functions, since their integration tends to reduce manufacturing and assembly costs. "We

have traditionally made axle beams, and now we are making springs, so they can be sold as a package. The problems with components usually arise where they are joined, so the advantages are obvious" GKN with commercial vehicle

technique for the motor industry as a whole.

Lucas Industries has announced large investments in high technology manufacturing systems for its increasingly sophisticated range of electronic and micro-electronic components.

Dr Tony Jarrett, of Lucas

said recently that the field of technology management was being approached under five broad headings—technology forecasting, product technology audits, developing a technology base, technology information transfer and technology education.

At Lucas, technology forecasting was a continuous exercise. In forecasting the shape and nature of vehicles of the future, the company relied not only on its group research centre, but on input from major subsidiaries, with specialist knowledge in the fields of electrics, braking systems and diesel fuel injection equipment.

In addition it drew on outside information sources about trends in design and development across the world.

Each Lucas operating company had its own technology audit of capability and capacity. These were reviewing exercises, Dr Jarrett said, and the objective of the audit were to check that business plans were sufficiently defined to construct a long-term product engineering plan, to identify areas of technology weakness and to provide a feedback to the business planning activities to ensure that these and the technical resources were properly matched.

### Components

LORNE BARLING

Recent developments in the squeeze casting process are making possible new techniques for improving piston performance, according to AE. The cast material compares favourably with that of a forging, AE believes, and has a clear advantage over a gravity casting.

"However, of greatest interest to the piston designer is the freedom which the method allows for the incorporation of alternative metal inserts without the fear of voids or porosity," AE said.

An insert of close knit metal or ceramic fibres can be incorporated for local reinforcement, an increasingly important

house, like Ital Design of Italy, stress that computers cannot, themselves create the design concepts, and that the design houses' original thinking, plus the need of manufacturers for a faster flow of designs, will keep them in business.

Perhaps there are few better examples than International Automotive Design in the UK. John Shute, its chairman, started the company only in 1976, with a handful of people. It now employs 325 people, half them overseas at client manufacturers' plants. Its consultant engineering, styling and prototype building service are expected to produce a £7m turnover this year and this month it has just finished installing nearly £5m worth of its own computer aided design equipment, on a par with manufacturers'. Its computer room is already working on double shifts.

Shute is intensely aggressive about the business: "We're now in a position to rival the Italian design houses, some of which have in any case gone down in their reputations."

He acknowledges, however, that the UK design and engineering houses have been slow to market their expertise internationally, even though their skills "rank with the best in the world."

"But that's symptomatic of the whole UK motor industry—

the Continental simply are much better at telling you how good they are."

He has no time for the doubts expressed about the technical, rather than production, capabilities of Japanese manufacturers. "The vehicles at the last Tokyo show, he says, "were mind-bending". If Ford, VW etc want to stay in business they had better watch out. The Japanese have got super ideas there."

In turn, Lotus believes that it should be compared with Porsche of West Germany, rather than the Italians.

"We can do all the things that Porsche do... certainly Toyota (now with a 17 per cent shareholding in Lotus) see us as their chief executive, Mr Michael Kimberley.

Lotus, since entering contract engineering business with the De Lorean development contract in 1978, has expanded this side of its business substantially, with several dozen client companies.

But Mr Kimberley makes the same point about the UK in industry's marketing abilities and design take-up, even more strongly:

"Our design is second to none; our exploitation of it is bloody awful."

He expresses a deep worry that while much innovative

design is produced in the UK, it is being bought up not by UK

industry, but by rivals, mainly from Japan and the U.S.

It should, he suggests, be a source of great government and industry concern.

One problem, he suggests, is that "if you look at the typical board of a large UK company, that sort of product knowledge may not members got."

That's where, John Shute says, the Japanese come in, because the top two are always finance and engineering men, with commercial training on top of engineering training.

The problem though, he says, goes deeper. "We've got to change the whole educational system so that good design is encouraged."

Tom Karen, managing director of Ogle Design, broadens the argument further, into what he and others in the design field feel is a chronic shortage of venture capital funding for innovation.

"The Japanese are actively

scavenging for good ideas; from

the U.S., from Europe, anywhere.

What sort of responses do you get in Britain?" "We don't want to risk it—in short, go away."

"Why is it not possible for the financial world to say to the Government, 'for every pound you put in to finance design and development, we will match it—that's right, even if it's not linked to a direct financial return?'"

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